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1994

ANNUAL REPORT
OF THE TOWN OF

MERRIMACK New HAMPSHIRE



1994

THIS BOOK COST YOU \$3.12. PLEASE BRING IT TO THE TOWN MEETING.
THIS REPORT HAS BEEN PRINTED ON RECYCLED PAPER.



DATES TO REMEMBER

July 1, 1995	Fiscal Year Begins
December 1, 1995	Last day to pay final installment on 1994 property tax without interest penalty
March 20, 1996	Filing period for elected office begins; ends March 29, 1996
March 26, 1996	Annual Meeting, Merrimack Village District
April 1, 1996	All property, both real and personal, assessed to owner of record this date.
April 15, 1996	Last day to file Current Use applications per RSA 79-A:5
	Last day for veterans to file permanent application for tax exemption (green card). Applies only to those who have not previously applied to Merrimack per RSA 72:33
	Last day for filing exemption for elderly, blind, handicapped and tax-exempt properties, and for special assessment of residences in industrial or commercial zone per RSA 75:11.
	Timber Tax Report of Cut due.
May 1, 1996	Dog Licenses expire.
May 14, 1996	Annual Town Meeting.
June 30, 1996	Fiscal year ends

ANNUAL REPORT
OF THE TOWN OF

MERRIMACK NEW HAMPSHIRE

FOR THE YEAR ENDING JUNE 30, 1994

PRINTED BY
THE WITHEY PRESS
HAMPTON, NEW HAMPSHIRE

THIS REPORT IS PRINTED ON RECYCLED PAPER



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INTRODUCTION

This annual report of the Town of Merrimack has been compiled through the efforts of your local public officials, to serve as a permanent record of the past year. We hope that you will find it interesting and informative.

Merrimack's 1993 annual report was again recognized by the New Hampshire Municipal Association, for its excellence, accuracy, creativity and clarity. It received the first place award, competing against towns with populations of 7,501 and higher. It is printed entirely on recycled paper.

We welcome your questions and comments regarding any of the information contained in this report. Please contact us or our staff at 424-2331.

The Merrimack Board of Selectmen

Richard E. Dumont

Robert R. Morrill

Edward J. Silva

Leonard C. Worster

William R. Cote



ONE HUNDRED YEARS AGO...



In 1894, the Board of Selectmen of the Town of Merrimack consisted of Harrison E. Herrick, Daniel Jones and George F. Upham. A recapitulation of operating expenses for the year ending February 15, 1894 were: \$3,314.02 paid on highways and bridge; \$2,129.73 paid on general operations; \$304.51 paid to town poor; \$263.45 paid to county poor and \$50.75 paid for abatements; totalling \$6,062.46. The town accounts were examined and found to be correctly cast and properly vouched by George W. Moulton and J.C.F. Hodgman, Auditors of Merrimack.

According to the Town Treasurer, Anson A. Platts, the financial standing of the town as of February 15, 1894 were; revenues due totalled \$2,403.75 and liabilities due totalled \$3,029.78 left an indebtedness of the town in the amount of \$626.03.

Frank P. Jones, serving as Town Clerk, Tax Collector and Constable, reports that there were 13 births, 6 marriages and 19 deaths registered in the town. As Tax Collector, he reports a total of \$7,611.51 in taxes collected for the year ending February 15, 1894.

Merrimack School Board members, Henry A. Harris, James P. Walker and Herbert A. Porter reported operating expenses totalling \$2,506.68 for the year. James P. Walker, Treasurer, reported the balance for year ending February 15, 1894 was \$361.11.

At the annual meeting of the Town in March, the Town voted \$300.00 for the Town Library and re-elected Rev. E. A. Keep, Trustee for three years. W. W. Pillsbury leaving town, George W. Darrah was appointed to serve out his term as trustee, along with Henry A. Harris. The Librarian, Miss Emma A. Cross, maintained the library in her residence with access to the public every Wednesday and Saturday afternoons and evenings. Expenses totalling \$278.40 left a balance of \$25.55 as of February 15, 1894.

These statistics were obtained from the Annual Report of the Selectmen, Treasurer and Board of Education of the Town of Merrimack for the Year ending February 15, 1894, published by H.R. Wheeler, Printer, Nashua, N.H.

IN DEDICATION



HERBERT DUXBURY, JR.

FEBRUARY 16, 1917 - JANUARY 22, 1994

Herbert Duxbury became a volunteer fire fighter for the Town of Merrimack in 1957 and held the post of the fire department's first full-time chief from 1970 until his retirement in 1979. During his years of leadership, Chief Duxbury saw the town grow and encouraged growth and development in the fire department. New fire stations were built in Reeds Ferry and South Merrimack and an addition was added to the central station to accommodate the department's growing force of full-time fire fighters. Chief Duxbury promoted education and fire prevention training for all members of the department. All who served under the leadership of the Chief will always remember him for his contributions to the Town of Merrimack and the Merrimack Fire Department.

IN DEDICATION



ROBERT E. LEAHY

SEPTEMBER 25, 1938 - JULY 5, 1994

Robert Leahy served with the Merrimack Ambulance Rescue Service for 12 years. Bob is survived by his wife Eva, a member of Merrimack Ambulance Auxiliary and his daughter, Debbie. Bob's dedication and professionalism will be sorely missed.

IN RETIREMENT



NORMAND C. PEPIN
FIRE FIGHTER
JUNE 1969 - JUNE 1994

Normand started with the Fire Department as a volunteer Fire Fighter in 1969, was promoted in June 1976 to the career department and retired in June 1994 after 25 years of service. We extend our sincere appreciation and gratitude for his many years of dedicated service as a fire fighter for our community.

IN APPRECIATION



FIRE CHIEF CHARLES Q. HALL
JOSEPH M. COMER
HOWARD A. YOUNG

On May 6, 1994, Joseph Comer (left), Howard Young (center), and Charles Hall (right) celebrated 20 years of full-time employment with the Merrimack Fire Department. The Board of Selectmen presented all three with plaques honoring their years of service to the community.

IN APPRECIATION



DEPUTY POLICE CHIEF WILLIAM F. MULLIGAN
LIEUTENANT ROBERT P. RITCHIE

In June 1994, Deputy Chief Mulligan and Lieutenant Ritchie celebrated 20 years of full-time employment with the Merrimack Police Department. Deputy Mulligan and Lieutenant Ritchie are the first members of the police department to have served the community for 20 years. They are pictured left to right: Deputy William Mulligan, Chief Joseph Devine, Lieutenant Robert Ritchie and Lieutenant Paul Stavenger. The Board of Selectmen presented them with plaques honoring their years of service to the community.

IN APPRECIATION



SALLY A. RAYMOND

On August 18, 1994 Sally Raymond celebrated 20 years of full-time employment with the Code Enforcement Department. The Board of Selectmen presented Sally with a plaque honoring her years of service to the community.

The State of New Hampshire

To the inhabitants of the Town of Merrimack in the County of Hillsborough in said state, qualified to vote in town affairs:

You are hereby notified that the annual meeting of the Town of Merrimack will be held at the Masticola Middle School All-Purpose Room on Baboosic Lake Road in said Merrimack on Tuesday, May 9, 1995, at 7:00 o'clock in the forenoon for the choice of town officers elected by official ballot and other action required to be inserted on said official ballot. The polls for the election of town officers and other action required to be inserted on said ballot will open on said date at 7:00 o'clock in the forenoon and will not close earlier than 8:00 o'clock in the evening.

You are hereby notified that the second session of the annual meeting of the town of Merrimack will be held at the Masticola Middle School Gymnasium on Baboosic Lake Road in Merrimack on Thursday, May 11, 1995, at 7:00 o'clock in the evening to act on the matters not to be voted on by official ballot.

- Article 1. To choose all necessary town officers for the ensuing year. (Vote by official ballot)
- Article 2. To choose all necessary school district officers for the ensuing year. (Vote by official ballot)
- Article 3. Are you in favor of the adoption of Amendment No. 1 as proposed by the planning board for the Town Zoning Ordinance as follows:

Amend Section 2.01.1.b INDUSTRIAL DISTRICT - METES & BOUNDS, to clarify the metes and bounds description of the existing industrial district at Continental Boulevard.

	Yes	No
--	------------	-----------

- Article 4. Are you in favor of the adoption of Amendment No. 2 as proposed by the planning board for the Town Zoning Ordinance as follows:

Amend the Official Zoning Map, incorporated into the Zoning Ordinance by reference, to add a section of land to the General Commercial District including Tax Map Parcels 2B/28, 2B/29 and the portion of Tax Map Parcel 2B/30 between the northerly right-of-way line of NH Route 101A and a curved line being parallel to, and measured a distance 1,350 feet northerly from said right-of-way line.

_____ Yes

_____ No

Article 5.

Are you in favor of the adoption of Amendment No. 3 as proposed by the planning board for the Town Zoning Ordinance as follows:

Amend Section 2.02.1(c) DISTRICT A, RESIDENTIAL to include a new subsection, to become Section 2.02.2(c)(1) which would provide for consistent requirements between the types of home occupations that require Planning Board review and the types of home occupations that do not require Planning Board review, and to renumber subsequent subsections of the Section accordingly, clarifying the criteria relative to external evidence of occupations.

_____ Yes

_____ No

Article 6.

Are you in favor of the adoption of Amendment No. 4 as proposed by the planning board for the Town Zoning Ordinance as follows:

Amend the Official Zoning Map, incorporated into the Zoning Ordinance by reference, to rezone a portion of the Planned Residential District and General Commercial District, including all areas south of the Bedford town line, east of the eastern boundary of the right-of-way of the F E Everett Turnpike, west of the Merrimack River and north of the Public Service of New Hampshire Co. right-of-way easement (Tax Map Parcels 7E/37 north of the northern line of the Public Service of New Hampshire Co. right-of-way easement, 7E/39, 7E/40, 7E/41, 7E/42-1, 7E/42, 7E/43 north of the northern line of the Public Service of New Hampshire Co. right-of-way easement line, 7E/58 north of a line drawn southeasterly from the intersection of said right-of-way easement line and the eastern boundary of 7E/43 to the Merrimack River and 7E/57 to Industrial District C, and to rezone a portion of the Planned Residential District (Tax Map Parcels 7E/37 south of the northern line of the Public Service of New Hampshire Co right- of-way easement, 7E/36, 7E/35, 7E/34, 7E/33, 7E/32, 7E/31, 7E/30 and 7E/30-1) to General Commercial.

_____ Yes

_____ No

Article 7.

Are you in favor of the adoption of Amendment No. 5 as proposed by the planning board for the Town Zoning Ordinance as follows:

Add a new Section 2.02.12 SHORELAND PROTECTION

DISTRICT to the Zoning Ordinance for the purpose of enabling the Town of Merrimack to administer the requirements of RSA 483-B (Shoreland Protection Act) locally, and to provide enhanced protection of the town's great ponds and other streams and surface waters as specified in the proposed text.

_____ Yes _____ No

Article 8. Are you in favor of the adoption of Amendment No. 6 as proposed by the planning board for the Town Zoning Ordinance as follows:

Amend Section 3.02.a of Section 3.02, TABLE OF LOT & YARD REGULATIONS - Minimum Required Yard Setback to Building Line, and Section 3.02.5, Multiple Soil Districts Within Lots, to require that lots with public water and public sewer contain not less than 20,000 square feet of contiguous non-wetland soils.

_____ Yes _____ No

Article 9. Are you in favor of the adoption of Amendment No. 7 as proposed by the planning board for the Town Zoning Ordinance as follows:

Amend Section 3.02 TABLE OF LOT & YARD REGULATIONS - MINIMUM SETBACKS TO BUILDING LINES - Add Note 8 to set out the requirement cited in Section 2.01.1(c) INDUSTRIAL DISTRICT - C - METES AND BOUNDS stating that within said area no building shall be constructed or used for industrial or commercial purposes within two hundred (200) feet of the boundary of an adjoining residential district, within which residences are constructed within two hundred (200) feet of the boundary line between such districts.

_____ Yes _____ No

Article 10. Are you in favor of the adoption of Amendment No. 8 as proposed by the planning board for the Town Zoning Ordinance as follows:

Replace Section 17 - SIGNS with a new Section 17 - SIGNS for the purpose of clarifying and revising existing requirements.

_____ Yes _____ No

Article 11. Are you in favor of the adoption of Amendment No. 9 as proposed by the planning board for the Town

Zoning Ordinance as follows:

Amend Section 18 - PARKING REQUIREMENTS to reference the parking requirements contained in Table I of the Site Plan Review Regulations in lieu of providing said requirements within the Zoning Ordinance.

	<u>Yes</u>	<u>No</u>
Article 12.	To see if the Town will vote to raise and appropriate the sum of \$600,000 for the purposes of paying off the existing mortgage on the land and buildings located at 31 Baboosic Lake Road (map and parcel #5D-3/3) and currently owned by Merrimack Medical Center, Inc. and renovating and equipping such facilities for use as a police station, after title to the buildings has been transferred to the Town of Merrimack in accordance with dissolution provisions of the Merrimack Medical Center's constitution and by-laws, said sum to be in addition to any federal, state, or private grants that may be made available in connection with said purposes; to raise said sum by the issuance of bonds or serial notes in accordance with provisions of the Municipal Finance Act (Chapter 33 of the New Hampshire Revised Statutes Annotated and any amendments thereto); to authorize the Board of Selectmen to issue, negotiate, sell, and deliver said bonds and notes in an amount not to exceed \$600,000 and to determine the rate of interest, the maturity, and other terms pertaining thereto; to authorize the Board of Selectmen to apply for and accept said grants of federal, state, and private aid; and to authorize the Board of Selectmen to take any other action or to pass any other vote relative to said purposes and financing. (Recommended by the Board of Selectmen and the Budget Committee) (2/3 ballot vote required)	
Article 13	To see if the town will vote to raise and appropriate the sum of \$15,705,164 for general town operations and charges. (See budget detail for more information) (Recommended by Budget Committee)	
Article 14	To see if the Town will vote to raise and appropriate the sum of \$138,000 for the purpose of paying off the existing mortgage on the land and buildings located at 31 Baboosic Lake Road (map and parcel #5D-3/3) and currently owned by Merrimack Medical Center, Inc. after title to the buildings has been transferred to the Town of	

Merrimack in accordance with dissolution provisions of the Merrimack Medical Center's constitution and by-laws and for the purpose of utilities, insurance, maintenance, and other costs associated with the acquisition and use of said land and buildings; and to authorize the Board of Selectmen to apply for and accept any federal, state, or private grants that may be made available in connection with said acquisition, contingent upon the failure of Warrant Article 12. (Recommended by the Board of Selectmen and the Budget Committee)

Article 15 To see if the Town will vote to raise and appropriate the sum of \$65,000 for the purposes of bond interest, utilities, insurance, maintenance, and other costs associated with the acquisition, renovation, equipping, and use of the land and buildings at 31 Baboosic Lake Road, contingent upon the passage of Warrant Article 12. (Recommended by the Board of Selectmen and the Budget Committee)

Article 16 To see if the Town will vote to establish a Capital Reserve Fund under the provisions of RSA 35:1 for library building construction and to raise and appropriate the sum of fifty thousand dollars (\$50,000) to be placed in this fund. further, to name the Library Board of Trustees as agents to expend. The Library Board of Trustees recommend this appropriation. (Not recommended by the Board of Selectmen; recommended by the Budget Committee)

Article 17 To see if the Town will vote to authorize the transfer of all unencumbered surplus funds remaining on hand in the Library budget at the end of fiscal year 1994 - 1995 to the Library Construction Capital Reserve Fund. The Library Board of Trustees recommend this article. (Not recommended by the Board of Selectmen; recommended by the Budget Committee)

Article 18 To see if the Town will vote to discontinue as an open roadway a portion of Lozeau Drive, so-called, shown on Tax Map 4d-4, said portion being more particularly described as follows: Beginning at a New Hampshire highway bound at the intersection of the northerly line of Lozeau Drive with the easterly line of the Daniel Webster Highway and at the southwesterly corner of land of David H. and Mary Ellen McDuffee; thence 1) N72° 04' 22" E by the said northerly line of Lozeau Drive and the southerly line of land of said McDuffee a distance

of ninety-eight and sixty-eight hundredths (98.68) feet to a point; thence 2) S 21° 21' 56" E a distance of forty-two and six hundredths (42.06) feet to a point on the southerly line of said Lozeau Drive and the northerly line of land of Mary Ellen McDuffee; thence 3) S 67° 02' 52" W by the said southerly line of Lozeau Drive and the said northerly line of land of said Mary Ellen McDuffee a distance of one hundred twenty-one and seventy-one hundredths (121.71) feet to a drill hole in a cement bound on the said easterly right-of-way line of Daniel Webster Highway; thence 4) N 02° 54' 39" E by the easterly line of said Daniel Webster Highway a distance of fifty-six and thirty-three hundredths (56.33) feet to the point of beginning. Containing 5,156 square feet or 0.118 acres, more or less. (By petition)

Article 19 To discontinue that portion of the former Tinker Road right of way west of a line drawn northerly from the intersection of the eastern lot line of tax map parcel 2C-17 and the southern boundary of said right of way at the newly constructed earth berm.

Article 20 Pursuant to RSA 31:102-a the Town of Merrimack hereby adopts the following Ordinance regulating temporary sales locations and vendors.

ORDINANCE

Purpose:

This ordinance is enacted in order to prevent and eliminate safety, fire and traffic hazards caused by itinerant vendors, hawkers, peddlers, traders and merchants within the Town of Merrimack.

Section I:

License Required. It shall be unlawful for any person, firm, corporation, partnership or other entity to engage in the business of peddler or vendor, as hereinafter defined, within the Town of Merrimack without having first obtained a license for that purpose from the Board of Selectmen, and having paid the required license fee, as hereinafter provided. License application forms shall be available at the office of the Town Clerk, Merrimack, New Hampshire.

License Requirement Exceptions. The following shall be exempt from the licensing requirement of this Ordinance but shall comply with the requirements and restrictions of sections V, VI, VII, VIII and XI of this Ordinance.

(A) Any non-profit organization, community chest, fund, or foundation organized and operated exclusively for religious, charitable, scientific, literary or educational purposes when no part of the entities earnings benefit any private shareholder or individual.

(B) Any person conducting business in any industry or association trade show.

Section II:

Definitions. For purposes of this Ordinance, the following definitions shall apply.

MOTOR VEHICLE. . . any vehicle used for the displaying, storing, or transporting of articles offered for sale by a vendor which is or would be required to be licensed and registered by the Department of Motor Vehicles.

PEDDLER. . . as used herein shall be defined as in RSA 320:1 and shall mean and include any person, as defined by RSA 358-A:1, either principal or agent, who: (I) Travels from town to town or from place to place in the same town selling or bartering, or carrying for sale or barter or exposing therefor, any goods, wares, or merchandise, either on foot or from any animal, cart, stand, or vehicle; or (II) Travels from town to town, or place to place in the same town, offering to perform personal services for household repairs or improvements, or solicits or induces any person to sign any contracts relating to household repairs and improvements, including contracts for the replacement or installation of siding on any residence or building; or (III) Keeps a regular place of business, open during regular business hours at the same location, but who offers for sale or sells and delivers, personally or through his agents, at a place other than his regular place of business, goods, wares, or merchandise. The word "peddler" shall include "hawker" and "huckster".

STAND. . . any table, showcase, bench, rack, pushcart, wagon, or any other wheeled vehicle or device which may be moved without the assistance of a motor and which is not required to be licensed and registered by the Department of Motor Vehicles, used for the displaying, storing or transportation of articles offered for sale by a hawker, peddler or vendor.

ITINERANT VENDOR . . . as used herein shall be defined as in RSA 321:1 and shall include all persons, as defined by RSA 358-A:1, both principals and agents, including those person who principal

place of business is not in this state, who engage in a temporary or transient business in this state, either in one locality or traveling from place to place, selling goods, wares and merchandise, with a total value greater than \$500.00, from stock or by same for future delivery, and who, for the purpose of carrying on such business, hire or occupy a temporary place of business. A "temporary place of business" means any public or quasi-public place including, but not limited to, a hotel, motel, rooming house, storeroom, building, part of a building, tent, vacant lot, railroad car, or trailer temporarily occupied for the purpose of making retail sales of goods to the public.

CHARITABLE ORGANIZATIONS. . . any non-profit organization, association or corporation including any police, firemen, veteran, civic, fraternal or religious organization organized under the laws of this State and holding or eligible to receive an Internal Revenue Service non-profit organization number.

Section III

Application. The license required by this Ordinance shall be issued by the Town Clerk in accordance with the Administrative Code, Section 13, (b) (5). The application for a peddler's/vendor's license shall include the following:

(A) The name, home and business address of the applicant, and the name and address of the owner, if other than the applicant, of the vending business, stand or motor vehicle to be used in the operation of the vending business.

(B) A description of the type of food, beverage or merchandise to be sold, and in the case of products of farm or orchard, whether produced or grown by the applicant.

(C) A description of the proposed location of the vending business, except that vendors from motor vehicles shall describe the general area.

(D) A description and photograph of any stand or motor vehicle to be used in the operation of the business, including the license and registration number of any motor vehicle used in the operation of the business.

(E) A certificate of inspection as required by Section VII.

(F) Written consent of the property owner if the business activity is to be conducted on private property.

(G) Proof of an in force insurance policy, issued by an insurance company licensed to do business in the State of New Hampshire, protecting the licensee and the Town from all claims for damages to property and bodily injury, including death, which may arise from operations under or in connection with the license shall be required for any vending business conducted within a public right-of-way or on any other Town owned property. Such insurance shall name as additional insured the Town and shall provide that the policy shall not terminate or be canceled prior to the expiration date with 30 days advance written notice to the Town. Such policy shall provide coverage in the amount of not less than one-hundred thousand dollars (\$100,000) for personal injury and property damage.

Section IV:

Issuance. Each license shall expire one year and one day after the date of issuance. The fee for such a license shall be one-hundred (\$100) Dollars annually per cart, stand or motor vehicle from which goods are sold. Licenses are not transferrable and shall be issued only for a specific cart, stand or vehicle to be located at a specific location. An additional license shall be required for each additional cart, stand or vehicle or for any change in the location of the vending business.

Section V:

Prohibited Conduct. No vendor or peddler shall:

(A) Vend within 500 feet of the grounds of any elementary or secondary school between 1/2 hour prior to the start of the school day and 1/2 hour after dismissal at the end of the school day.

(B) Store, park, or leave any stand overnight on any street or sidewalk, park any motor vehicle other than in a lawful parking place, in conformance with the Town and State parking regulations;

(C) Sell food or beverages for immediate consumption unless he had available for public use his or her own litter receptacle which is available for his or her patrons' use;

(D) Leave any location without first picking up, removing and disposing of all trash or refuse remaining from the sales made by him or her;

(E) Allow any items relating to the operation of the vending business to be placed anywhere other than in, on or under the stand or motor vehicle or outside of the approved vending area.

(F) Set up, maintain or permit the use of any table, crate, carton, rack, sign or any other device to increase the selling or display capacity of his or her stand or motor vehicle, where such items have not been described in his or her application or may be in violation of any other Town Ordinance or regulations.

(G) Solicit or conduct business with persons in motor vehicles within the travelled way.

(H) Sell anything other than that which he or she is licensed to vend.

(I) Sound or permit the sounding of any device which produces a loud and/or raucous noise, or use or operate any loud speaker, public address system, radio sound amplifier or similar device to attract the attention of the public.

(J) No vendor/peddler selling from a stand on the sidewalk shall:

(1) Vend at any location where the unobstructed sidewalk area after deducting the area occupied by the stand is less than three (3) feet in width.

(2) Vend within twenty (20) feet on an entrance way to any building.

(3) Vend within thirty (30) feet of any driveway entrance to a police or fire station, or within ten (10) feet of any other driveway entrance.

(4) Vend within twenty (20) feet of the crosswalk at any intersection.

(5) Allow the stand or any other item relating to the operation of the vending business to lean against or hang from any building or other structure.

(K) No vendor/peddler vending from a motor vehicle shall:

(1) Conduct his or her business in such a way as would restrict or interfere with the ingress or egress of the abutting property owner or tenant, or create or become a public nuisance, increase traffic congestion or delay, or constitute a

hazard to traffic, life or property, or an obstruction to adequate access to fire, police or sanitation vehicles.

(2) Stop, stand or park his or her vehicle upon any street for the purpose of selling, or sell on any street under any circumstances during the hours when parking, or stopping or standing has been prohibited by signs or curb markings or is prohibited by statute or ordinance.

(3) Stop, stand or park his or her vehicle within thirty (30) feet of the edge of the travelled way of any intersection. Vehicles vending products likely to attract children as customers shall park curbside when stopping to make a sale.

(L) Vend in any residential zoning district.

(M) Vend without the insurance coverage specified in Section III (G).

Section VI:

Health and Sanitation Requirements for Food and Beverage Vending. Peddlers and vendors processing food or beverages for sale shall comply with the inspection provisions and standards of the health regulations relative to the licensing of food service establishments adopted by the Board of Selectmen in accordance with RSA 147:1. The equipment used in vending such food and beverages shall be inspected by the health officer upon application for a license and receive a certificate of inspection upon compliance with this section from the health officer.

Section VII:

Safety Requirements. All motor vehicles in or from which food is prepared or sold shall be inspected by the Police Department for compliance with the following requirements prior to the approval of the application by the Board of Selectmen.

(A) All equipment installed on any exterior part of the vehicle shall be secured in order to prevent movement during transit and to prevent detachment in the event of a collision or overturn.

(B) All utensils shall be adequately stored to prevent their being hurled out of the vehicle in the event of a sudden stop, collision or overturn.

Section VIII:

Advertising. No advertising, except the posting of prices, the name of the product and/or the name and

address of the vendor shall be permitted on any stand or motor vehicle. A sign permit shall be required for any free-standing sign and for any signage that remains at the site after the vending business' hours of operation.

Section IX:

Site Plan Review. Planning Board site plan review shall not be required for temporary peddler/vendor sales on private property provided that the duration of the business activity does not exceed thirty-five (35) days within any ninety (90) day period and that:

(A) The vending business does not occupy any parking spaces except such spaces that exceed the minimum number of parking spaces otherwise required for the site.

(B) No required entrances, exits, driveways or fire lanes are occupied or obstructed.

Section X:

Display of Licenses. It shall be required that the individual or individuals who obtain a license, as provided herein, shall keep the said license displayed openly. In the case of sales being conducted from or upon a vehicle, cart or wagon, such license shall be displayed openly upon said vehicle, cart or wagon which it is licensing.

Section XI:

Violations. Any person, firm or corporation, violating any provisions of this Ordinance shall be fined up to but not exceeding one-hundred (\$100) Dollars for each offense; and a separate offense shall be deemed committed on each day during or on which a violation occurs or continues.

Section XII:

Exemptions. The articles of this Ordinance shall apply to all vendors, hawkers, peddlers and transients doing business or conducting sales within the Town of Merrimack except the following:

(A) Sale of balloons, popcorn or other souvenirs and food products, at a parade as long as the parade has been licensed in accordance with RSA 286:2.

(B) Any person selling, at or on his or her own property or residence, the product of his or her own labor, the labor of his or her family or the product of his or her own farm or the one he or she tills.

(C) Any person conducting the sales of personal

household goods at or on his or her own property or residence.

(D) Door to door salesmen.

Section XIII:

Additional Requirements, Fees and Conditions. This Ordinance, and the requirements imposed hereunder, are in addition to any requirements, fees and licenses imposed by the State of New Hampshire in accordance with RSA 320 and RSA 321 where applicable. All definitions used and referred to in RSA 320 and RSA 321 shall be applicable to the interpretation of this Ordinance. In case of a conflict between this Ordinance and the laws of the State of New Hampshire, the more stringent provision of said law shall apply.

Section XIV:

Severability. If any section, paragraph, clause or provision of this Ordinance shall be held invalid, the invalidity thereof shall not affect any of the other provisions of this Ordinance.

Section XV:

Effective Date. This Ordinance shall become effective on July 1, 1995.

- Article 21 To give the Selectmen the authority to lease land at the WWTF for the purpose of building a co-generation facility. (Wording to be developed by Town Attorneys if Selectmen approve the purpose.)
- Article 22 To see if the Town will vote to authorize the Board of Selectmen to accept, on behalf of the Town, gifts, legacies and devises made to the Town in trust for any public purpose, as permitted by RSA 31:19. Said authority to remain in effect indefinitely, or until rescinded at a subsequent Town Meeting.

Given our hands and seals this 20th day of April, in the year of our Lord nineteen hundred and ninety-five.

The Merrimack Board of Selectmen:

Richard E. Dumont, Chairman

Robert R. Morrill

Edward Silva

William R. Cote

Leonard C. Worster

** Warrant may be subject to change up to time of posting **

**BUDGET FORM FOR TOWNS WHICH HAVE ADOPTED THE
PROVISIONS OF THE MUNICIPAL BUDGET LAW**



BUDGET OF THE TOWN

OF

MERRIMACK

N.H.

Appropriations and Estimates of Revenue for the Ensuing Year January 1, 19 ____ to December 31, 19 ____ or for Fiscal Year
From JULY 1 19 95 to JUNE 30 19 96

IMPORTANT: Please read the new RSA 32:5 applicable to all municipalities.

It requires this budget be prepared on a "gross" basis, showing all revenues and appropriations. At least one public hearing must be held on this budget

When completed, a copy of the budget must be posted with the warrant. Another copy must be placed on file with the town clerk, and a copy sent to the Department of Revenue Administration at the address above.

THIS BUDGET SHALL BE POSTED WITH THE TOWN WARRANT

RSA 31:95 and 32:5

Budget Committee (Please sign in ink)

Charles R. [Signature]
DM Nates
[Signature]
Virginia Swadosky
Peter M. Horn

Date APRIL 18, 1995

Fred V. Smith
Ernest M. Livingston
William L. Cole

PURPOSE OF APPROPRIATION (RSA 31:4)		1	2	3	4 Budget Committee		5
Acct. No.	GENERAL GOVERNMENT	W.A. No.	*Actual Appropriations Prior Year (omit cents)	Actual Expenditures Prior Year (omit cents)	Selectmen's Recommended Budget	Recommended Ensuing Fiscal Year (omit cents)	Not Recommended (omit cents)
4130	Executive						
4140	Elec., Reg., & Vital Stat.	13	13,688		8,535	8,535	
4150	Financial Administration						
4152	Revaluation of Property	13	178,494		184,254	184,254	
4153	Legal Expense	13	88,000		98,000	98,000	
4155	Personnel Administration						
4191	Planning and Zoning	13	111,378		120,712	120,712	
4194	General Government Bldg	13/15	134,557		189,856	189,856	
4195	Cemeteries						
4196	Insurance						
4197	Advertising and Reg. Assoc						
	Community Development	13	209,603		210,157	210,157	
4199	Other General Government	13	854,961		859,496	859,496	
	PUBLIC SAFETY						
4210	Police	13	2,207,123		2,322,326	2,322,326	
4215	Ambulance	13	249,044		256,416	256,416	
4220	Fire	13	1,935,168		1,943,987	1,943,987	
4240	Building Inspection	13	49,402		50,830	50,830	
4290	Emergency Management	13	7,576		6,978	6,978	
4299	Other Public Safety Communications	13	229,205		235,774	235,774	
	HIGHWAYS AND STREETS						
4312	Highways and Streets	13	1,434,240		1,462,143	1,462,143	
4313	Bridges						
4316	Street Lighting						
	Equipment Maintenance	13	243,816		251,855	251,855	
	Public Works Admin.	13	123,146		128,270	128,270	
	SANITATION						
4323	Solid Waste Collection						
4324	Solid Waste Disposal	13	405,867		392,054	392,054	
4326	Sewage Collection & Disposal	13	2,238,698		2,389,520	2,389,520	
	WATER DISTRIBUTION & TREATMENT						
4332	Water Services						
4335	Water Treatment						
	Fire Protection area	13	43,100		43,700	43,700	
	HEALTH						
4414	Pest Control						
4415	Health Agencies and Hospitals	13	112,416		116,429	116,429	
	WELFARE						
4442	Direct Assistance	13	148,005		138,005	138,005	
4444	Intergovernmental Well Pay'ts						
4445	Vendor Payments						
	Sub-Totals (carry to top of page 3)		11,017,487		11,409,297	11,409,297	0

PURPOSE OF APPROPRIATION (Continued)	W A No	1	2	3	4		5
		*Actual Appropriations Prior Year (omit cents)	Actual Expenditures Prior Year (omit cents)	Selectmen's Recommended Budget	Budget Committee Recommended Enslung Fiscal Year (omit cents)	Not Recommended (omit cents)	
Sub-Totals (from page 2)		11,017,487		11,409,297	11,409,297		0
CULTURE AND RECREATION							
4520 Parks and Recreation	13	401,194		544,688	543,688		1,000
4550 Library	13	573,669		652,584	652,584		
4583 Patriotic Purposes	13	9,000		9,000	9,000		
4589 Other Culture and Recreation (CATV)	13	22,073		28,514	28,514		
CONSERVATION							
4612 Purchase of Natural Resources							
4619 Other Conservation	13	13,000		15,974	15,974		
REDEVELOPMENT AND HOUSING							
ECONOMIC DEVELOPMENT							
DEBT SERVICE							
4711 Princ -Long Term Bonds & Notes	13	1,439,535		1,388,379	1,388,379		
4721 Int -Long Term Bonds & Notes	13/15	513,098		674,457	674,457		
4723 Interest on TAN	13	15,000		15,000	15,000		
Bond Registration	13	350		400	400		
CAPITAL OUTLAY							
4901 Land and Improvements							
4902 Mach, Veh, & Equip							
4903 Buildings							
4909 Improvements Other than Bldgs							
Police Station	12	0		600,000	600,000		
Other Capital Outlay	13	518,808		418,421	413,871		4,550
OPERATING TRANSFERS OUT							
4912 To Special Revenue Fund							
4913 To Capital Projects Fund							
4914 To Enterprise Fund							
Sewer —							
Water —							
Electric —							
4915 To Capital Reserve Fund	13/16	828,000		619,000	669,000		
4916 To Trust and Agency Funds							
TOTAL APPROPRIATIONS		15,351,214		16,375,714	16,420,164		5,550

* Enter in these columns the numbers which were revised and approved by DRA and which appear on the prior tax rate papers

10% LIMITATION OF APPROPRIATIONS

(SEE RSA 32:18, 19 & 21)

Please disclose the following items (to be excluded from the 10% calculation)

\$ 155,981 Recommended Amount of Collective Bargaining Cost Items \$ 0 Amount of Mandatory Water & Waste Treatment Facilities. (RSA 32:21)

RSA 273 A 1:IV "Cost Item" means any benefit acquired through collective bargaining whose implementation requires an appropriation by the legislative body of the public employer with which negotiations are being conducted "

** Amounts Not Recommended by Selectmen **

These amounts are not included in the recommended column

Warrant Article #
16

\$ Amount
50,000

Warrant Article #

\$ Amount

Acct. No.	TAXES	W.A. No.	1	2	3	4
			Estimated Revenues Prior Year (omit cents)	Actual Revenues Prior Year (omit cents)	Selectmen's Budget Enailing Fiscal Year (omit cents)	Estimated Revenues Enailing Fiscal Year (omit cents)
3120	Land Use Change Taxes					
3180	Resident Taxes					
3185	Yield Taxes		9,700		9,700	9,700
3186	Payment in Lieu of Taxes		404,123		406,814	406,814
3189	Other Taxes (Specify Bank Stock Tax Amt) \$	0	66,000		64,600	64,600
3190	Interest & Penalties on Delinquent Taxes		525,100		480,100	480,100
	Inventory Penalties					
	LICENSES, PERMITS AND FEES					
3210	Business Licenses and Permits					
3220	Motor Vehicle Permit Fees		1,638,000		1,700,000	1,700,000
3230	Building Permits		95,000		95,000	95,000
3290	Other Licenses, Permits & Fees		101,179		103,922	103,922
	FROM FEDERAL GOVERNMENT					
3319	Other		42,014		64,357	64,357
	FROM STATE					
3351	Shared Revenue		739,597		710,000	710,000
3353	Highway Block Grant		294,787		312,757	312,757
3354	Water Pollution Grants		122,092		213,950	213,950
3355	Housing and Community Development					
3356	State & Federal Forest Land Reimbursement					
3357	Flood Control Reimbursement					
3359	Other (Including Railroad Tax)		8,236		2,600	2,600
	FROM OTHER GOVERNMENT					
3379	Intergovernmental Revenues					
	CHARGES FOR SERVICES					
3401	Income from Departments		3,238,782		4,043,311	4,043,311
3409	Other Charges					
	MISCELLANEOUS REVENUES					
3501	Sale of Municipal Property		50,000		50,500	50,500
3502	Interest on Investments		200,800		200,700	200,700
3509	Other		323,228		687,582	687,582
	INTERFUND OPERATING TRANSFERS IN					
3912	Special Revenue Fund					
3913	Capital Projects Fund					
3914	Enterprise Fund					
	Sewer —					
	Water —					
	Electric —					
3915	Capital Reserve Fund					
3916	Trust and Agency Funds		3,000		6,100	6,100
	OTHER FINANCING SOURCES					
3934	Proc. from Long Term Notes & Bonds		0		600,000	600,000
	General Fund Balance	For Municipal Use				
	Unreserved Fund Balance	< \$ >	xxx	xxx	xxx	xxx
	Fund Balance Voted From Surplus	< \$ >				
	Fund Balance to be Retained	\$	xxx	xxx	xxx	xxx
	Fund Balance Remaining to Reduce Taxes	\$				
TOTAL REVENUES AND CREDITS			7,861,638		9,751,993	9,751,993

*Enter in this column the numbers which were revised and approved by DRA and which appear on the MS-4 form

Total Appropriations 16,420,164

Less: Amount of Estimated Revenues, Exclusive of Property Taxes 9,751,993

Amount of Taxes to be Raised (Exclusive of School and County Taxes) 6,668,171

BUDGET OF THE TOWN OF MERRIMACK, N.H.

BUDGET MESSAGE

To: The Citizens of Merrimack, New Hampshire
From: Board of Selectmen and
Dean E. Shankle, Jr., Town Manager
Subject: Proposed 1995-96 Budget
Date: April 20, 1995

Provided herewith is the proposed budget of the Town of Merrimack for the fiscal year ending June 30, 1996. This budget has been developed in strict compliance with RSA 32:5 and included in the Town Warrant for your consideration at the 1995 Town Meeting.

The 1995-96 budget process began with our stated goal of reducing the municipal property tax levy and our related instructions to department heads to prepare recommended budgets that would provide for the most cost-effective operation of their departments without reducing services to the community or deferring the appropriate maintenance of the facilities, equipment, and infrastructure for which they are responsible. In our opinion, these objectives have been achieved and reflected in this proposed budget, which consists of the following:

Municipal operating budget - Warrant Article #13	\$15,705,164
Acquisition of land and buildings and renovation of same for use as Police Station - Warrant Article #12	600,000
Debt service and operating costs associated with new Police Station - Warrant Article #15	65,000
Establishment of Library Building Capital Reserve Fund - Warrant Article #16	50,000
Total proposed appropriations	<u>\$16,420,164</u>

Although the total proposed budget of \$16,420,164 represents an increase of \$1,068,950 or 6.96% compared to the 1994-95 budget, when the budget is adjusted for the requested \$600,000 Police Station bond authorization, the increase is only \$468,950 or 3.05%. Even then, practically all of the appropriations that account for this increase are offset by non-tax revenues.

Consequently, it is anticipated that the municipal property tax levy will actually decrease by \$871,077 or 9.55%. This projected decrease is basically the result of exercising control over tax-financed spending, as indicated above, and the diminishing impact of tax abatements associated with property valuation appeal cases.

Spending control is not a new objective or achievement for the Town of Merrimack. As confirmed by the following schedule, inflation-adjusted municipal spending during the last three years has been at its lowest level since 1985-86. The increases in the municipal property tax rate that have been experienced during these same years can be attributed almost solely to tax abatements associated with recession-induced property valuation appeal cases, over which the Town has no control; they were certainly not the product of

irresponsible spending.

MUNICIPAL APPROPRIATIONS

Fiscal Year	Consumer Price Index	Actual Appropriations*	CPI Adjusted Appropriations*
1980-81	82.9	6,897,207	6,897,207
1981-82	91.6	7,444,038	6,737,017
1982-83	96.1	7,015,889	6,092,208
1983-84	99.7	6,985,807	5,899,660
1984-85	104.9	7,924,203	6,262,311
1985-86	109.3	9,375,464	7,110,942
1986-87	111.3	11,169,401	8,319,347
1987-88	116.3	11,605,928	8,272,841
1988-89	123.8	13,450,238	9,006,662
1989-90	130.3	13,564,924	8,633,342
1990-91	137.6	14,428,924	8,693,007
1991-92	145.1	15,404,696	8,801,167
1992-93	148.9	14,590,732	8,144,389
1993-94	152.5	15,209,628	8,268,054
1994-95	153.9	15,351,214	8,269,102

* Excluding capital projects financed by long-term debt

The Town's proposed Municipal Operating Budget (Warrant Article #13) is presented, in both detail and summary form, on the pages immediately following this Budget Message. Following are some highlights from these pages and the warrant articles that together constitute the total proposed 1995-96 budget.

Personnel

The budget reflects a 4% general wage increase for non-union employees and a 3% general wage increase for members of the four unions which have ratified contracts with the Town. The total cost associated with these four union contracts is \$155,981. No wage increases for members of the other two unions have been included in the proposed budget, for to do so before contracts have been negotiated would constitute an unfair labor practice. Town employees received no general wage increase in 1994-95.

The budget reflects an net increase of four full-time positions and a net decrease of five part-time positions. For the most part, these staffing changes represent the upgrading of part-time positions to full-time positions to address increasing service demands on the Library, the Building Maintenance Division, and the Solid Waste Division. Although an additional Police Patrolman position (the first since 1988) has been provided to better address the public safety needs of our growing community, a significant portion of the related cost will be financed by a federal grant. The installation of new sewer plant instrumentation has enabled the elimination by attrition of one Sewer Division position. The net annual cost of these proposed staffing changes amounts to \$41,025, before factoring in the \$25,000 federal grant associated with the

Patrolman position.

Capital Outlay

Proposed 1995-96 capital expenditures total \$1,682,871 and include the following:

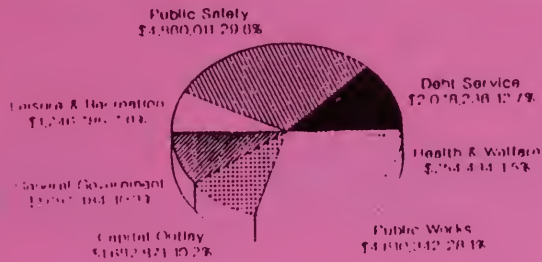
Municipal Operating Budget - Warrant Article #13:	
Transfers to various capital reserve funds	\$ 619,000
Replacement police cruisers	65,340
Road pavement overlay program	216,000
Other items costing less than \$50,000	<u>132,531</u>
Total included in Municipal Operating Budget	1,032,871
Warrant Article #12 - Acquisition and renovation of land and buildings for use as Police Station	600,000
Warrant Article #16 - Establishment of capital reserve fund for construction of library facilities	<u>50,000</u>
Total capital expenditures	\$1,682,871

The use of capital reserve funds is the most cost-effective method of financing the purchase or replacement of facilities, equipment, and infrastructure. As reflected above, consistent amounts are included in annual budgets for transfer to these funds, so that sufficient monies are available when purchases or replacements are required. This spreads the related cost over the funding period, rather than requiring a large appropriation in the year of purchase or replacement, and thereby helps to stabilize property tax rates. Also, interest on monies held in capital reserve funds offset a portion of the purchase or replacement cost and/or serves as a hedge against inflation. Fortunately for its taxpayers, the Town of Merrimack has long recognized the value of capital reserve funds.

In conjunction with the dissolution of Merrimack Medical Center, Inc., the Town has been granted the opportunity to acquire the land and buildings at 31 Baboosic Lake Road by merely paying off the related mortgage of approximately \$113,000. A \$600,000 bond authorization has been requested to finance this property's acquisition and renovation for use as a Police Station. Considering the expenditure in excess of \$2,000,000 that has been previously projected in the capital improvement program and that has actually been incurred by other area communities for similar facilities, the proposed acquisition represents an ideal solution to the Police Department's immediate and future space needs.

The increased demand for library services has produced a critical need for additional library space. The establishment of a capital reserve fund to finance over several years the cost of constructing a new library facility has been proposed by the Library Trustees as the most practical means with which to address this space needs problem, and \$50,000 has been included in the proposed budget for this purpose.

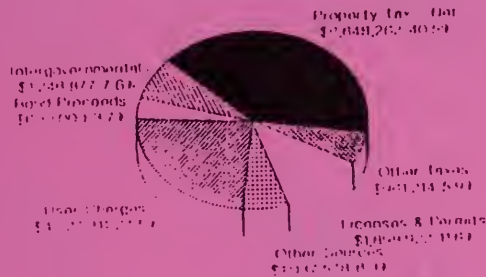
Proposed 1995-96 Budget By Function



Proposed 1995-96 Budget By Object



Estimated 1995-96 Revenues By Source



The proposed budget will be discussed and voted on during the business portion of the Annual Town Meeting that will be held at 7:00 PM on Thursday, May 11, in the all-purpose room of the Masticola Middle School. Your support of the proposed budget at Town Meeting is respectfully requested. In the meantime, we will be pleased to answer any related questions that you may have.

Warrant Article #13
1995-96 BUDGET SUMMARY
GENERAL GOVERNMENT

ACCOUNT NO	ACCOUNT DESCRIPTION	93-94 ACTUAL	94-95 BUDGET	95-96 DEPT	95-96 MGR	95-96 BOS	95-96 BUD COM
01-01-8101-0	WAGES-ELECTED OFFICIALS	15,200.04	15,200.00	15,200.00	15,200.00	15,200.00	15,200.00
01-01-8103-0	WAGES-SUPERVISORY/PROFESSIONAL	144,843.66	171,292.00	173,316.00	178,516.00	180,232.00	180,232.00
01-01-8104-0	WAGES-HOURLY	129,342.18	133,640.00	125,528.00	127,972.00	106,600.00	106,600.00
01-01-8107-0	WAGES - PART-TIME	7,685.21	3,600.00	3,600.00	3,600.00	21,934.00	21,934.00
01-01-8111-0	OVERTIME-OTHER	6,258.51	1,480.00	2,900.00	2,900.00	2,900.00	2,900.00
01-01-8125-0	SOCIAL SECURITY	23,107.94	23,168.00	23,160.00	23,594.00	23,445.00	23,445.00
01-01-8128-0	RETIREMENT	18,165.71	24,987.00	18,546.00	18,694.00	17,841.00	17,841.00
01-01-8131-0	HEALTH INSURANCE	60,277.37	41,900.00	36,000.00	36,000.00	29,300.00	29,300.00
01-01-8132-0	DENTAL INSURANCE	1,677.04	3,505.00	4,200.00	4,200.00	3,500.00	3,500.00
01-01-8133-0	LIFE INSURANCE	2,117.27	1,960.00	1,708.00	1,708.00	1,583.00	1,583.00
01-01-8134-0	SHORT-TERM DISABILITY	4,206.02	3,482.00	3,757.00	3,757.00	3,507.00	3,507.00
01-01-8135-0	WORKERS COMPENSATION	1,349.78	1,526.00	1,530.00	1,566.00	1,560.00	1,560.00
01-01-8136-0	UNEMPLOYMENT COMPENSATION	604.31	435.00	528.00	528.00	529.00	529.00
01-01-8141-0	WELFARE PROGRAM	.00	500.00	500.00	.00	.00	.00
01-01-8142-0	COMPENSATED ABSENCES	12,938.18	.00	10,695.00	10,695.00	10,695.00	10,695.00
SERIES 1 TOTAL ----->		427,753.22	426,675.00	421,168.00	428,930.00	418,826.00	418,826.00
01-01-8201-0	OFFICE SUPPLIES	7,597.39	7,900.00	7,700.00	7,700.00	7,700.00	7,700.00
01-01-8220-0	PRINTING	10,999.60	8,450.00	11,100.00	11,100.00	11,100.00	11,100.00
01-01-8230-0	POSTAGE	3,517.20	3,900.00	4,460.00	4,460.00	4,460.00	4,460.00
01-01-8250-0	VEHICLE FUEL	635.79	384.00	438.00	438.00	438.00	438.00
01-01-8260-0	TELEPHONE	12,587.93	13,700.00	15,926.00	15,926.00	15,926.00	15,926.00
01-01-8270-0	DOES	9,499.27	8,600.00	8,679.00	8,679.00	8,679.00	8,679.00
01-01-8271-0	SUBSCRIPTIONS	888.95	895.00	665.00	665.00	665.00	665.00
01-01-8280-0	GENERAL INSURANCE	17,147.00	36,172.00	28,887.00	28,887.00	28,887.00	28,887.00
01-01-8290-0	LEGAL-RETAINER	28,000.00	28,000.00	30,000.00	30,000.00	28,000.00	28,000.00
01-01-8293-0	LEGAL-GENERAL LITIGATION	201,149.86	60,000.00	91,000.00	80,000.00	70,000.00	70,000.00
SERIES 2 TOTAL ----->		292,022.99	168,001.00	198,855.00	187,855.00	175,855.00	175,855.00

1995-96 BUDGET SUMMARY

GENERAL GOVERNMENT

ACCOUNT NO	ACCOUNT DESCRIPTION	93-94 ACTUAL	94-95 BUDGET	95-96 DEPT	95-96 MCR	95-96 BOS	95-96 BUD COM
01-01-8300-0	TRAVEL & MEETINGS	1,932.22	2,389.00	2,455.00	2,455.00	2,455.00	2,455.00
01-01-8321-0	MAINTENANCE-BUILDINGS/GROUNDS	.00	250.00	.00	.00	.00	.00
01-01-8332-0	MUTC-VEHICLES	907.78	200.00	400.00	400.00	400.00	400.00
01-01-8334-0	MUTC-OFFICE EQUIPMENT	2,891.93	2,400.00	2,325.00	2,325.00	2,325.00	2,325.00
01-01-8351-0	CONSULTANTS	250.00	.00	900.00	900.00	900.00	900.00
01-01-8352-0	EDUCATION & TRAINING	2,345.88	2,600.00	3,290.00	3,290.00	5,690.00	5,690.00
01-01-8353-0	COMPUTER SERVICES/SUPPLIES	9,179.83	9,800.00	15,818.00	15,818.00	15,818.00	15,818.00
01-01-8359-0	OTHER OUTSIDE SERVICES	36,866.91	36,172.00	39,050.00	39,050.00	39,050.00	39,050.00
33-01-8363-0	FIRE PROTECTION AREA	42,464.11	43,100.00	43,700.00	43,700.00	43,700.00	43,700.00
SERIES 3 TOTAL ----->							
		96,838.66	96,911.00	107,938.00	107,938.00	110,338.00	110,338.00
01-01-8401-0	BUDGET COMMITTEE	1,053.35	1,496.00	1,282.00	1,314.00	1,325.00	1,325.00
01-01-8405-0	GRFS	4,800.00	5,000.00	6,000.00	6,000.00	6,000.00	6,000.00
01-01-8406-0	EMERGENCY MANAGEMENT	4,296.47	7,576.00	6,978.00	6,978.00	6,978.00	6,978.00
01-01-8407-0	HISTORIC PRESERVATION	2,634.94	2,700.00	2,900.00	2,900.00	2,900.00	2,900.00
01-01-8410-0	ELECTIONS/VOTER REGISTRATION	6,847.10	13,688.00	8,535.00	8,535.00	8,535.00	8,535.00
01-01-8420-0	ADVERTISING	2,021.49	2,400.00	2,400.00	2,400.00	2,400.00	2,400.00
01-01-8460-0	MISC OPERATING EXPENSES	2,602.09	3,000.00	2,700.00	2,700.00	2,700.00	2,700.00
01-01-8463-0	LEGAL JUDGMENTS	153,066.65	.00	.00	.00	.00	.00
32-01-8428-0	CATV	18,560.91	22,073.00	28,501.00	28,504.00	28,514.00	28,514.00
SERIES 4 TOTAL ----->							
		195,883.00	57,933.00	59,296.00	59,331.00	59,352.00	59,352.00
01-01-8504-0	OFFICE EQUIPMENT	3,585.00	8,900.00	1,300.00	1,300.00	1,300.00	1,300.00
01-01-8510-0	CAPITAL RESERVE FUND	15,000.00	1,000.00	5,000.00	5,000.00	5,000.00	5,000.00
SERIES 5 TOTAL ----->							
		18,585.00	9,900.00	6,300.00	6,300.00	6,300.00	6,300.00

1995-96 BUDGET SUMMARY
GENERAL GOVERNMENT

ACCOUNT NO	ACCOUNT DESCRIPTION	93-94 ACTUAL	94-95 BUDGET	95-96 DEPT	95-96 MGR	95-96 BOS	95-96 BUD COM
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	GENERAL GOVERNMENT TOTAL	1,031,082.87	759,420.00	793,557.00	790,354.00	770,671.00	770,671.00
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1995-96 BUDGET SUMMARY
ASSESSING

ACCOUNT NO	ACCOUNT DESCRIPTION	93-94 ACTUAL	94-95 BUDGET	95-96 DEPT	95-96 MGR	95-96 BOS	95-96 BUD COM
01-02-8102-0	WAGES-CLERICAL	44,705.04	43,992.00	43,992.00	43,992.00	46,558.00	46,558.00
01-02-8103-0	WAGES-SUPERVISORY/PROFESSIONAL	76,218.40	76,260.00	76,260.00	77,716.00	79,414.00	79,414.00
01-02-8125-0	SOCIAL SECURITY	9,250.83	9,199.00	9,199.00	9,310.00	9,637.00	9,637.00
01-02-8128-0	RETIREMENT	6,343.00	7,600.00	7,200.00	7,200.00	7,200.00	7,200.00
01-02-8131-0	HEALTH INSURANCE	11,820.32	11,960.00	11,900.00	11,900.00	11,100.00	11,100.00
01-02-8132-0	DEPTAL INSURANCE	827.22	1,915.00	1,500.00	1,500.00	1,500.00	1,500.00
01-02-8133-0	LIFE INSURANCE	278.40	281.00	281.00	281.00	281.00	281.00
01-02-8134-0	SHORT-TERM DISABILITY	741.25	864.00	1,000.00	1,000.00	1,000.00	1,000.00
01-02-8135-0	WORKERS COMPENSATION	3,594.82	3,899.00	3,899.00	4,008.00	4,037.00	4,037.00
01-02-8136-0	UNEMPLOYMENT COMPENSATION	246.40	196.00	248.00	248.00	248.00	248.00
SERIES 1 TOTAL ----->		154,225.68	156,166.00	155,079.00	156,755.00	160,995.00	160,995.00
01-02-8201-0	OFFICE SUPPLIES	729.07	1,000.00	700.00	700.00	700.00	700.00
01-02-8203-0	OPERATING SUPPLIES	415.95	600.00	560.00	560.00	560.00	560.00
01-02-8220-0	PRINTING	90.00	270.00	275.00	275.00	275.00	275.00
01-02-8230-0	POSTAGE	2,180.46	700.00	644.00	644.00	644.00	644.00
01-02-8260-0	TELEPHONE	2,112.11	2,500.00	2,400.00	2,400.00	2,400.00	2,400.00
01-02-8270-0	DUES	668.80	710.00	1,058.00	1,058.00	750.00	750.00
01-02-8280-0	GENERAL INSURANCE	1,066.00	1,173.00	1,140.00	1,140.00	1,140.00	1,140.00
SERIES 2 TOTAL ----->		7,262.39	6,953.00	6,777.00	6,777.00	6,469.00	6,469.00
01-02-8300-0	TRAVEL & MEETINGS	586.15	1,100.00	900.00	900.00	900.00	900.00
01-02-8334-0	MFTC-OFFICE EQUIPMENT	923.00	1,875.00	1,210.00	1,210.00	1,210.00	1,210.00
01-02-8352-0	EDUCATION & TRAINING	1,123.49	1,200.00	1,680.00	1,680.00	1,680.00	1,680.00
01-02-8359-0	OTHER OUTSIDE SERVICES	31,457.00	11,000.00	12,800.00	12,800.00	12,800.00	12,800.00
SERIES 3 TOTAL ----->		34,089.64	15,175.00	16,590.00	16,590.00	16,590.00	16,590.00

1995-96 BUDGET SUMMARY
ASSESSING

ACCOUNT NO	ACCOUNT DESCRIPTION	93-94 ACTUAL	94-95 BUDGET	95-96 DEPT	95-96 MGR	95-96 BOB	95-96 BUD COM
01-02-8420-0	ADVERTISING	.00	200.00	200.00	200.00	200.00	200.00
SERIES 4 TOTAL ----->		.00	200.00	200.00	200.00	200.00	200.00
01-02-8504-0	OFFICE EQUIPMENT	.00	900.00	.00	.00	.00	.00
01-02-8510-0	CAPITAL RESERVE FUND	100,000.00	250,000.00	.00	.00	.00	.00
SERIES 5 TOTAL ----->		100,000.00	250,900.00	.00	.00	.00	.00
ASSESSING TOTAL ----->		295,577.71	429,394.00	178,646.00	180,322.00	184,254.00	184,254.00

FIRE

ACCOUNT NO	ACCOUNT DESCRIPTION	93-94 ACTUAL	94-95 BUDGET	95-96 DEPT	95-96 MCR	95-96 DOB	95-96 BUD COM
01-03-8102-0	WAGES-CLERICAL	20,627.37	20,696.00	20,696.00	20,696.00	22,134.00	22,134.00
01-03-8103-0	WAGES-SUPERVISORY/PROFESSIONAL	508,603.59	505,726.00	505,726.00	511,082.00	509,990.00	509,990.00
01-03-8104-0	WAGES-HOURLY	712,673.10	733,116.00	741,626.00	741,626.00	732,292.00	732,292.00
01-03-8105-0	OVERTIME-SUPERVISORY	39,999.42	41,815.00	43,277.00	43,277.00	43,277.00	43,277.00
01-03-8107-0	WAGES - PART-TIME	12,507.82	22,350.00	17,334.00	17,334.00	17,334.00	17,334.00
01-03-8111-0	OVERTIME-OTHER	118,590.07	101,514.00	103,119.00	103,119.00	101,837.00	101,837.00
01-03-8125-0	SOCIAL SECURITY	11,908.73	12,644.00	13,220.00	13,220.00	13,175.00	13,175.00
01-03-8128-0	RETIREMENT	95,271.45	73,496.00	73,160.00	73,434.00	72,834.00	72,834.00
01-03-8131-0	HEALTH INSURANCE	152,938.17	133,650.00	147,000.00	147,000.00	140,800.00	140,800.00
01-03-8132-0	DENTAL INSURANCE	10,638.76	18,390.00	16,800.00	16,800.00	16,800.00	16,800.00
01-03-8133-0	LIFE INSURANCE	1,913.54	2,045.00	2,009.00	2,009.00	2,009.00	2,009.00
01-03-8134-0	SHORT-TERM DISABILITY	7,060.78	7,344.00	8,500.00	8,500.00	8,500.00	8,500.00
01-03-8135-0	WORKERS COMPENSATION	116,593.32	128,354.00	127,652.00	128,154.00	127,105.00	127,105.00
01-03-8136-0	UNEMPLOYMENT COMPENSATION	2,149.48	1,901.00	2,261.00	2,261.00	2,261.00	2,261.00
SERIES 1 TOTAL ----->		1,811,475.60	1,803,041.00	1,822,380.00	1,828,512.00	1,810,348.00	1,810,348.00
01-03-8201-0	OFFICE SUPPLIES	962.47	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00
01-03-8202-0	MAINTENANCE SUPPLIES	1,834.75	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00
01-03-8203-0	OPERATING SUPPLIES	1,577.81	3,300.00	3,300.00	3,300.00	3,300.00	3,300.00
01-03-8204-0	UNIFORMS	15,544.19	21,650.00	21,200.00	21,200.00	21,200.00	21,200.00
01-03-8220-0	PRINTING	468.99	300.00	300.00	300.00	300.00	300.00
01-03-8230-0	POSTAGE	336.76	400.00	400.00	400.00	400.00	400.00
01-03-8241-0	ELECTRICITY	10,446.39	10,440.00	10,991.00	10,991.00	10,991.00	10,991.00
01-03-8242-0	GAS	1,657.07	1,548.00	1,706.00	1,706.00	1,706.00	1,706.00
01-03-8243-0	HEATING OIL	3,787.33	2,950.00	3,720.00	3,720.00	3,720.00	3,720.00
01-03-8244-0	WATER	743.27	852.00	1,488.00	1,488.00	1,488.00	1,488.00
01-03-8245-0	SEWER	331.68	268.00	268.00	268.00	268.00	268.00
01-03-8250-0	VEHICLE FUEL	4,226.69	3,658.00	4,100.00	4,100.00	4,100.00	4,100.00
01-03-8260-0	TELEPHONE	5,010.90	5,878.00	5,701.00	5,701.00	5,701.00	5,701.00
01-03-8270-0	DUES	833.00	1,071.00	4,471.00	4,471.00	4,471.00	4,471.00
01-03-8280-0	GENERAL INSURANCE	20,410.00	22,452.00	22,074.00	22,074.00	22,074.00	22,074.00
SERIES 2 TOTAL ----->		68,171.30	77,867.00	82,819.00	82,819.00	82,819.00	82,819.00

1995-96 BUDGET SUMMARY

FIRE

ACCOUNT NO	ACCOUNT DESCRIPTION	93-94 ACTUAL	94-95 BUDGET	95-96 DEPT	95-96 MGR	95-96 BOS	95-96 BUD COM
01-03-8300-0	TRAVEL & MEETINGS	164.26	300.00	300.00	300.00	300.00	300.00
01-03-8321-0	MMTC-BUILDINGS/GROUNDS	4,094.82	2,400.00	3,200.00	3,200.00	3,200.00	3,200.00
01-03-8331-0	MMTC-MACHINERY/EQUIP	244.30	700.00	500.00	500.00	500.00	500.00
01-03-8332-0	MMTC-VEHICLES	19,554.90	22,125.00	19,570.00	19,570.00	19,570.00	19,570.00
01-03-8334-0	MMTC-OFFICE EQUIPMENT	1,427.50	2,195.00	2,000.00	2,000.00	2,000.00	2,000.00
01-03-8335-0	MMTC-COMMUNICATIONS EQUIP	561.72	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00
01-03-8336-0	MMTC-OTHER	1,560.11	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00
01-03-8351-0	CONSULTANTS	.00	500.00	.00	.00	.00	.00
01-03-8352-0	EDUCATION & TRAINING	9,215.01	14,090.00	13,800.00	13,800.00	13,800.00	13,800.00
01-03-8359-0	OUTSIDE SERVICES	746.50	800.00	800.00	800.00	800.00	800.00
SERIES 3 TOTAL ----->		37,569.12	47,110.00	44,170.00	44,170.00	44,170.00	44,170.00

01-03-8408-0	RESCUE	131.88	500.00	500.00	500.00	500.00	500.00
01-03-8420-0	ADVERTISING	326.61	250.00	250.00	250.00	250.00	250.00
01-03-8459-0	PHYSICAL EXAMS	4,813.00	6,400.00	6,400.00	5,900.00	5,900.00	5,900.00
01-03-8463-0	LEGAL JUDGMENTS	.00	.00	.00	.00	.00	.00
SERIES 4 TOTAL ----->		5,271.49	7,150.00	7,150.00	6,650.00	6,650.00	6,650.00

01-03-8502-0	BUILDINGS	.00	.00	600.00	600.00	600.00	600.00
01-03-8506-0	COMMUNICATIONS EQUIPMENT	520.00	.00	1,600.00	1,600.00	1,600.00	1,600.00
01-03-8508-0	OPERATING EQUIPMENT	1,378.59	2,000.00	7,700.00	7,700.00	7,700.00	7,700.00
01-03-8510-0	CAPITAL RESERVE FUND	60,000.00	57,000.00	57,000.00	57,000.00	57,000.00	57,000.00
SERIES 5 TOTAL ----->		61,898.59	59,000.00	66,900.00	66,900.00	66,900.00	66,900.00

FIRE TOTAL ----->		1,984,386.10	1,994,168.00	2,023,419.00	2,029,051.00	2,010,887.00	2,010,887.00
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1995-96 BUDGET SUMMARY

POLICE

ACCOUNT NO	ACCOUNT DESCRIPTION	93-94 ACTUAL	94-95 BUDGET	95-96 DEPT	95-96 MGR	95-96 BOS	95-96 BUD COM
01-04-8102-0	WAGES-CLERICAL	94,982.38	95,594.00	95,594.00	96,426.00	102,169.00	102,169.00
01-04-8103-0	WAGES-SUPERVISORY/PROFESSIONAL	325,912.97	330,936.00	334,136.00	339,544.00	338,400.00	338,400.00
01-04-8104-0	WAGES-BOURLY	965,973.16	967,977.00	1,009,846.00	1,009,846.00	1,039,186.00	1,039,186.00
01-04-8105-0	OVERTIME-SUPERVISORY	12,043.91	23,995.00	28,013.00	28,013.00	28,013.00	28,013.00
01-04-8106-0	WAGES-ANIMAL CONTROL OFFICER	29,705.06	29,253.00	25,393.00	25,569.00	26,202.00	26,202.00
01-04-8107-0	WAGES - PART-TIME	36,988.24	35,185.00	37,919.00	37,919.00	37,919.00	37,919.00
01-04-8111-0	OVERTIME-OTHER	84,472.03	72,880.00	89,457.00	85,000.00	88,006.00	88,006.00
01-04-8125-0	SOCIAL SECURITY	14,426.81	14,256.00	15,288.00	15,273.00	15,894.00	15,894.00
01-04-8128-0	RETIREMENT	55,147.81	42,967.00	46,627.00	46,676.00	47,552.00	47,552.00
01-04-8131-0	HEALTH INSURANCE	166,152.49	147,300.00	164,000.00	164,000.00	155,100.00	155,100.00
01-04-8132-0	DENTAL INSURANCE	13,308.56	22,225.00	21,500.00	21,500.00	20,800.00	20,800.00
01-04-8133-0	LIFE INSURANCE	1,920.93	1,969.00	2,073.00	2,073.00	2,021.00	2,021.00
01-04-8134-0	SHORT-TERM DISABILITY	7,488.09	7,776.00	9,500.00	9,500.00	9,250.00	9,250.00
01-04-8135-0	WORKERS COMPENSATION	94,374.52	102,913.00	107,317.00	107,502.00	109,742.00	109,742.00
01-04-8136-0	UNEMPLOYMENT COMPENSATION	2,623.35	2,171.00	2,780.00	2,782.00	2,721.00	2,721.00
SERIES 1 TOTAL ----->		1,905,520.31	1,897,397.00	1,989,443.00	1,991,623.00	2,022,975.00	2,022,975.00
01-04-8201-0	OFFICE SUPPLIES	2,675.39	3,500.00	3,392.00	3,392.00	3,392.00	3,392.00
01-04-8203-0	OPERATING SUPPLIES	12,525.94	12,000.00	14,357.00	13,000.00	13,000.00	13,000.00
01-04-8204-0	UNIFORMS	23,765.12	24,480.00	25,880.00	25,880.00	25,180.00	25,180.00
01-04-8220-0	PAINTING	1,056.40	1,600.00	1,540.00	1,540.00	1,540.00	1,540.00
01-04-8230-0	POSTAGE	958.32	1,800.00	1,810.00	1,810.00	1,810.00	1,810.00
01-04-8250-0	VEHICLE FUEL	17,648.51	18,108.00	19,867.00	19,867.00	19,867.00	19,867.00
01-04-8260-0	TELEPHONE	10,470.48	11,000.00	10,294.00	10,294.00	10,294.00	10,294.00
01-04-8270-0	DOGS	530.00	475.00	500.00	500.00	500.00	500.00
01-04-8280-0	GENERAL INSURANCE	82,178.00	90,396.00	90,695.00	90,695.00	90,695.00	90,695.00
SERIES 2 TOTAL ----->		131,808.16	163,359.00	168,335.00	166,978.00	166,278.00	166,278.00
01-04-8300-0	TRAVEL & MEETINGS	324.36	200.00	410.00	410.00	410.00	410.00

1995-96 BUDGET SUMMARY
POLICE

ACCOUNT NO	ACCOUNT DESCRIPTION	93-94 ACTUAL	94-95 BUDGET	95-96 DEPT	95-96 MGR	95-96 BOB	95-96 BUD COM
01-04-8332-0	MTC-VEHICLES	24,463.88	14,377.00	17,535.00	17,535.00	17,535.00	17,535.00
01-04-8334-0	MTC-OFFICE EQUIPMENT	3,258.89	3,401.00	3,412.00	3,412.00	3,412.00	3,412.00
01-04-8335-0	MTC-COMMUNICATIONS EQUIP	4,287.19	9,000.00	8,500.00	8,500.00	8,500.00	8,500.00
01-04-8351-0	CONSULTANTS	.00	100.00	.00	.00	.00	.00
01-04-8352-0	EDUCATION & TRAINING	1,487.45	700.00	800.00	800.00	800.00	800.00
01-04-8359-0	OTHER OUTSIDE SERVICES	125.00	.00	.00	.00	.00	.00

SERIES 3 TOTAL	----->	33,946.77	27,778.00	30,657.00	30,657.00	30,657.00	30,657.00

01-04-8420-0	ADVERTISING	.00	100.00	100.00	100.00	100.00	100.00
01-04-8430-0	DOG POUND	2,652.39	4,928.00	5,006.00	5,006.00	5,006.00	5,006.00
01-04-8432-0	OUTSIDE DETAILS	63,942.14	90,000.00	80,000.00	80,039.00	84,548.00	84,548.00
01-04-8434-0	CLEAN SWEEP	7,989.07	8,829.00	3,764.00	3,764.00	3,764.00	3,764.00
01-04-8435-0	DRUG TASK FORCE	5,411.09	6,729.00	1,764.00	1,764.00	1,764.00	1,764.00
01-04-8460-0	MISC OPERATING EXPENSES	635.58	700.00	1,000.00	1,000.00	1,000.00	1,000.00
36-04-8433-0	DARE	9,849.95	7,303.00	6,234.00	6,234.00	6,234.00	6,234.00

SERIES 4 TOTAL	----->	90,480.22	118,589.00	97,868.00	97,907.00	102,416.00	102,416.00

01-04-8503-0	VEHICLES	53,633.60	60,000.00	65,340.00	65,340.00	65,340.00	65,340.00
01-04-8504-0	OFFICE EQUIPMENT	2,157.00	1,000.00	.00	.00	.00	.00
01-04-8506-0	COMMUNICATIONS EQUIPMENT	.00	.00	2,400.00	2,400.00	2,400.00	2,400.00

SERIES 5 TOTAL	----->	55,790.60	61,000.00	67,740.00	67,740.00	67,740.00	67,740.00

POLICE TOTAL	----->	2,237,546.06	2,268,123.00	2,354,043.00	2,354,905.00	2,390,066.00	2,390,066.00

1995-96 BUDGET SUMMARY
COMMUNICATIONS

ACCOUNT NO	ACCOUNT DESCRIPTION	93-94 ACTUAL	94-95 BUDGET	95-96 DEPT	95-96 MGR	95-96 BOS	95-96 BUD COM
01-05-8103-0	WAGES-SUPERVISORY/PROFESSIONAL	28,335.84	28,340.00	28,340.00	28,340.00	28,340.00	28,340.00
01-05-8104-0	WAGES-HOURLY	101,222.08	106,368.00	106,368.00	106,368.00	108,069.00	108,069.00
01-05-8105-0	OVERTIME-SUPERVISORY	6,937.53	1,635.00	1,635.00	1,635.00	1,635.00	1,635.00
01-05-8107-0	WAGES - PAKT-TIME	4,449.38	3,744.00	3,150.00	3,150.00	3,150.00	3,150.00
01-05-8111-0	OVERTIME-OTHER	9,262.12	17,000.00	21,974.00	20,000.00	20,246.00	20,246.00
01-05-8123-0	SOCIAL SECURITY	11,888.19	12,017.00	12,352.00	12,201.00	12,350.00	12,350.00
01-05-8128-0	RETIREMENT	9,815.00	11,400.00	10,800.00	10,800.00	10,800.00	10,800.00
01-05-8131-0	HEALTH INSURANCE	21,309.42	17,010.00	18,500.00	18,500.00	17,600.00	17,600.00
01-05-8132-0	DENTAL INSURANCE	2,046.09	2,700.00	2,500.00	2,500.00	2,500.00	2,500.00
01-05-8133-0	LIFE INSURANCE	329.30	336.00	336.00	336.00	336.00	336.00
01-05-8134-0	SHORT-TERM DISABILITY	962.91	1,296.00	1,500.00	1,500.00	1,500.00	1,500.00
01-05-8135-0	WORKERS COMPENSATION	613.88	709.00	722.00	716.00	725.00	725.00
01-05-8136-0	UNEMPLOYMENT COMPENSATION	460.56	334.00	400.00	400.00	400.00	400.00
SERIES 1 TOTAL ----->		197,632.30	202,889.00	208,577.00	206,446.00	207,651.00	207,651.00
01-05-8201-0	OFFICE SUPPLIES	1,666.32	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00
01-05-8203-0	OPERATING SUPPLIES	543.57	200.00	1,100.00	1,100.00	1,100.00	1,100.00
01-05-8204-0	UNIFORMS	2,088.55	2,100.00	2,100.00	2,100.00	2,400.00	2,400.00
01-05-8212-0	EQUIPMENT RENTAL	220.00	.00	.00	.00	.00	.00
01-05-8220-0	PRINTING	17.00	200.00	150.00	150.00	150.00	150.00
01-05-8230-0	POSTAGE	42.65	.00	.00	.00	.00	.00
01-05-8260-0	TELEPHONE	6,597.73	6,756.00	7,557.00	7,557.00	7,557.00	7,557.00
01-05-8270-0	DUES AND FEES	.00	250.00	250.00	250.00	250.00	250.00
01-05-8280-0	GENERAL INSURANCE	1,464.00	1,610.00	1,566.00	1,566.00	1,566.00	1,566.00
SERIES 2 TOTAL ----->		12,639.82	13,116.00	14,723.00	14,723.00	15,023.00	15,023.00
01-05-8321-0	BUILDING MAINTENANCE	492.48	1,400.00	500.00	500.00	500.00	500.00
01-05-8334-0	MUTC-OFFICE EQUIPMENT	12,439.40	10,300.00	10,900.00	10,900.00	10,900.00	10,900.00
01-05-8335-0	MUTC-COMMUNICATIONS EQUIP	1,666.76	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00

1995-96 BUDGET SUMMARY
COMMUNICATIONS

ACCOUNT NO	ACCOUNT DESCRIPTION	93-94 ACTUAL	94-95 BUDGET	95-96 DEPT	95-96 MGR	95-96 BOE	95-96 BUD COM
01-05-8152-0	EDUCATION & TRAINING	.00	500.00	700.00	700.00	700.00	700.00
SERIES 3 TOTAL ----->		14,598.64	13,200.00	13,100.00	13,100.00	13,100.00	13,100.00
01-05-8420-0	ADVERTISING	90.15	.00	.00	.00	.00	.00
SERIES 4 TOTAL ----->		90.15	.00	.00	.00	.00	.00
01-05-8506-0	COMMUNICATIONS EQUIPMENT	4,145.00	35,000.00	64,500.00	11,500.00	13,500.00	13,500.00
SERIES 5 TOTAL ----->		4,145.00	35,000.00	64,500.00	11,500.00	13,500.00	13,500.00
COMMUNICATIONS TOTAL ----->		229,105.91	264,205.00	300,900.00	245,769.00	249,274.00	249,274.00

1995-96 BUDGET SUMMARY
AMBULANCE

ACCOUNT NO	ACCOUNT DESCRIPTION	93-94 ACTUAL	94-95 BUDGET	95-96 DEPT	95-96 MGR	95-96 BOS 95-96 BUD COM
01-06-8103-0	WAGES-SUPERVISORY/PROFESSIONAL	2,400.00	2,400.00	2,400.00	2,400.00	2,400.00
01-06-8104-0	WAGES-HOURLY	126,874.99	121,212.00	121,212.00	121,212.00	121,212.00
01-06-8107-0	WAGES - PART-TIME	29,351.81	30,736.00	30,634.00	31,892.00	31,892.00
01-06-8111-0	OVERTIME-OTHER	17,938.61	15,982.00	16,648.00	15,500.00	15,500.00
01-06-8125-0	SOCIAL SECURITY	13,507.88	13,031.00	13,075.00	13,083.00	13,083.00
01-06-8128-0	RETIREMENT	8,179.00	9,500.00	9,000.00	9,000.00	9,000.00
01-06-8131-0	HEALTH INSURANCE	14,619.54	12,510.00	13,500.00	13,100.00	13,100.00
01-06-8132-0	DENTAL INSURANCE	763.58	1,655.00	1,500.00	1,500.00	1,500.00
01-06-8133-0	LIFE INSURANCE	199.92	208.00	208.00	208.00	208.00
01-06-8134-0	SHORT-TERM DISABILITY	829.14	864.00	1,000.00	1,000.00	1,000.00
01-06-8135-0	WORKERS COMPENSATION	9,733.32	10,209.00	10,133.00	10,142.00	10,163.00
01-06-8136-0	UNEMPLOYMENT COMPENSATION	422.32	348.00	393.00	393.00	393.00
SERIES 1 TOTAL ----->		224,820.11	218,655.00	219,703.00	219,464.00	219,451.00

01-06-8201-0	OFFICE SUPPLIES	.00	20.00	1,620.00	1,620.00	1,620.00
01-06-8202-0	MAINTENANCE SUPPLIES	117.52	200.00	230.00	230.00	230.00
01-06-8203-0	OPERATING SUPPLIES	5,062.74	3,700.00	5,500.00	5,500.00	6,000.00
01-06-8204-0	UNIFORMS	2,145.72	3,480.00	3,985.00	3,985.00	3,985.00
01-06-8230-0	POSTAGE	29.50	20.00	30.00	30.00	30.00
01-06-8241-0	ELECTRICITY	768.86	813.00	830.00	830.00	830.00
01-06-8243-0	HEATING OIL	1,222.28	1,003.00	1,080.00	1,080.00	1,080.00
01-06-8244-0	WATER	124.00	150.00	200.00	200.00	200.00
01-06-8245-0	SEWER	165.84	134.00	134.00	134.00	134.00
01-06-8250-0	VEHICLE FUEL	1,426.25	1,298.00	1,430.00	1,430.00	1,430.00
01-06-8260-0	TELEPHONE	43.97	100.00	820.00	820.00	820.00
01-06-8270-0	DOGS	264.00	683.00	903.00	903.00	728.00
01-06-8280-0	GENERAL INSURANCE	5,113.00	5,623.00	5,053.00	5,053.00	5,053.00
SERIES 2 TOTAL ----->		16,483.68	17,224.00	21,815.00	21,815.00	22,140.00

1995-96 BUDGET SUMMARY
AMBULANCE

ACCOUNT NO	ACCOUNT DESCRIPTION	93-94 ACTUAL	94-95 BUDGET	95-96 DEPT	95-96 MGR	95-96 BOS	95-96 BUD COM
01-06-8321-0	MUTC-BUILDINGS/GROUNDS	244.46	1,000.00	650.00	650.00	650.00	650.00
01-06-8331-0	MUTC-MACHINERY & EQUIPMENT	1,460.00	1,700.00	300.00	300.00	300.00	300.00
01-06-8332-0	MUTC-VEHICLES	1,880.70	1,800.00	1,200.00	1,200.00	1,200.00	1,200.00
01-06-8335-0	MUTC-COMMUNICATIONS EQUIP	784.38	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00
01-06-8352-0	EDUCATION & TRAINING	4,246.92	4,305.00	4,405.00	4,405.00	4,405.00	4,405.00
01-06-8359-0	OTHER OUTSIDE SERVICES	.00	2,500.00	6,000.00	6,000.00	6,000.00	6,000.00

SERIES 3 TOTAL	----->	8,616.46	12,305.00	13,555.00	13,555.00	13,555.00	13,555.00

01-06-8420-0	ADVERTISING	.00	130.00	.00	.00	.00	.00
01-06-8459-0	PHYSICAL EXAMS	659.50	730.00	1,270.00	1,270.00	1,270.00	1,270.00

SERIES 4 TOTAL	----->	659.50	860.00	1,270.00	1,270.00	1,270.00	1,270.00

01-06-8506-0	COMMUNICATIONS EQUIPMENT	.00	.00	1,500.00	1,500.00	1,500.00	1,500.00
01-06-8508-0	OPERATING EQUIPMENT	.00	.00	.00	.00	.00	.00
01-06-8510-0	CAPITAL RESERVE FUND	12,000.00	12,000.00	12,000.00	12,000.00	12,000.00	12,000.00

SERIES 5 TOTAL	----->	12,000.00	12,000.00	13,500.00	13,500.00	13,500.00	13,500.00

AMBULANCE TOTAL	----->	262,579.75	261,044.00	269,843.00	269,604.00	269,916.00	269,916.00

1995-96 BUDGET SUMMARY
PUBLIC WORKS ADMIN

ACCOUNT NO	ACCOUNT DESCRIPTION	93-94 ACTUAL	94-95 BUDGET	95-96 DEPT	95-96 MCR	95-96 BOD	95-96 BUD COM
01-07-8102-0	WAGES--CLERICAL	27,791.01	26,664.00	26,664.00	26,664.00	27,444.00	27,444.00
01-07-8103-0	WAGES--SUPERVISORY/PROFESSIONAL	62,253.35	62,244.00	62,244.00	64,064.00	64,688.00	64,688.00
01-07-8107-0	WAGES - PART-TIME	.00	.00	1,080.00	1,080.00	1,123.00	1,123.00
01-07-8125-0	SOCIAL SECURITY	6,738.59	6,676.00	6,805.00	6,805.00	6,867.00	6,867.00
01-07-8128-0	RETIREMENT	6,147.95	6,522.00	6,422.00	6,562.00	6,609.00	6,609.00
01-07-8131-0	HEALTH INSURANCE	5,891.46	5,050.00	5,500.00	5,500.00	5,200.00	5,200.00
01-07-8132-0	DENTAL INSURANCE	492.12	740.00	700.00	700.00	700.00	700.00
01-07-8133-0	LIFE INSURANCE	175.22	177.00	177.00	177.00	177.00	177.00
01-07-8134-0	SHORT-TERM DISABILITY	407.40	432.00	500.00	500.00	500.00	500.00
01-07-8135-0	WORKERS COMPENSATION	2,598.15	2,615.00	2,778.00	2,856.00	2,886.00	2,886.00
01-07-8136-0	UNEMPLOYMENT COMPENSATION	123.20	102.00	134.00	134.00	134.00	134.00
SERIES 1 TOTAL ----->		112,618.45	111,222.00	113,004.00	115,042.00	116,328.00	116,328.00
01-07-8201-0	OFFICE SUPPLIES	1,537.26	1,600.00	1,600.00	1,600.00	1,600.00	1,600.00
01-07-8220-0	PRINTING	195.18	250.00	250.00	250.00	250.00	250.00
01-07-8230-0	POSTAGE	13.95	100.00	.00	.00	.00	.00
01-07-8260-0	TELEPHONE	2,662.01	2,900.00	3,100.00	3,100.00	3,100.00	3,100.00
01-07-8270-0	DOES	750.00	897.00	900.00	900.00	900.00	900.00
01-07-8280-0	GENERAL INSURANCE	788.00	867.00	842.00	842.00	842.00	842.00
SERIES 2 TOTAL ----->		5,946.40	6,614.00	6,692.00	6,692.00	6,692.00	6,692.00
01-07-8300-0	TRAVEL & MEETINGS	449.95	500.00	500.00	500.00	500.00	500.00
01-07-8334-0	MUTC-OFFICE EQUIPMENT	781.90	710.00	750.00	750.00	750.00	750.00
01-07-8351-0	CONSULTANTS	805.87	2,500.00	2,500.00	2,500.00	2,500.00	2,500.00
01-07-8352-0	EDUCATION & TRAINING	604.20	1,200.00	1,200.00	1,200.00	1,200.00	1,200.00
SERIES 3 TOTAL ----->		2,641.92	4,910.00	4,950.00	4,950.00	4,950.00	4,950.00

1995-96 BUDGET SUMMARY
PUBLIC WORKS ADMIN

ACCOUNT NO	ACCOUNT DESCRIPTION	93-94 ACTUAL	94-95 BUDGET	95-96 DEPT	95-96 MGR	95-96 BOS	95-96 BUD COM
01-07-8420-0	ADVERTISING	29.40	300.00	200.00	200.00	200.00	200.00
01-07-8460-0	MISC OPERATING EXPENSES	17.66	100.00	100.00	100.00	100.00	100.00
SERIES 4 TOTAL ----->		47.06	400.00	300.00	300.00	300.00	300.00
01-07-8510-0	CAPITAL RESERVE FUND	.00	135,000.00	100,000.00	100,000.00	100,000.00	100,000.00
SERIES 5 TOTAL ----->		.00	135,000.00	100,000.00	100,000.00	100,000.00	100,000.00
PUBLIC WORKS ADMIN TOTAL ----->		121,253.83	258,146.00	224,946.00	226,984.00	228,270.00	228,270.00

1995-96 BUDGET SUMMARY
HIGHWAY

ACCOUNT NO	ACCOUNT DESCRIPTION	93-94 ACTUAL	94-95 BUDGET	95-96 DEPT	95-96 MGR	95-96 BOS	95-96 BUD COM
01-08-8102-0	WAGES-CLERICAL	39,611.07	40,040.00	40,040.00	40,040.00	41,236.00	41,236.00
01-08-8103-0	WAGES-SUPERVISORY/PROFESSIONAL	153,008.24	153,608.00	153,608.00	155,064.00	161,530.00	161,530.00
01-08-8104-0	WAGES-HOURLY	396,773.03	413,630.00	413,356.00	413,356.00	425,685.00	425,685.00
01-08-8105-0	OVERTIME-SUPERVISORY & PROF	20,876.19	17,820.00	22,479.00	20,000.00	17,820.00	17,820.00
01-08-8107-0	WAGES - PART-TIME	3,989.16	6,485.00	5,965.00	5,965.00	5,965.00	5,965.00
01-08-8109-0	WAGES-CLEMTERY/PABLES MFTC	6,628.98	.00	.00	.00	.00	.00
01-08-8111-0	OVERTIME-OTHER	79,705.74	50,000.00	62,607.00	55,000.00	50,000.00	50,000.00
01-08-8125-0	SOCIAL SECURITY	53,094.83	52,140.00	53,401.00	52,741.00	53,721.00	53,721.00
01-08-8128-0	RETIREMENT	9,815.00	11,400.00	10,800.00	10,800.00	10,800.00	10,800.00
01-08-8131-0	HEALTH INSURANCE	91,504.53	80,930.00	84,500.00	84,500.00	81,500.00	81,500.00
01-08-8132-0	DENTAL INSURANCE	6,574.59	10,905.00	10,300.00	10,300.00	10,300.00	10,300.00
01-08-8133-0	LIFE INSURANCE	1,145.01	1,189.00	1,189.00	1,189.00	1,189.00	1,189.00
01-08-8134-0	SHORT-TERM DISABILITY	2,926.16	3,126.00	3,600.00	3,600.00	5,490.00	5,490.00
01-08-8135-0	WORKERS COMPENSATION	70,149.15	76,034.00	76,661.00	76,019.00	77,722.00	77,722.00
01-08-8136-0	UNEMPLOYMENT COMPENSATION	1,393.17	1,120.00	1,354.00	1,354.00	1,354.00	1,354.00
SERIES 1 TOTAL ----->		937,195.05	918,407.00	939,860.00	929,928.00	944,312.00	944,312.00
01-08-8201-0	OFFICE SUPPLIES	1,749.47	2,500.00	1,500.00	1,500.00	1,500.00	1,500.00
01-08-8202-0	MAINTENANCE SUPPLIES	418.09	400.00	400.00	400.00	400.00	400.00
01-08-8203-0	OPERATING SUPPLIES	8,314.60	4,000.00	4,000.00	4,000.00	4,000.00	4,000.00
01-08-8204-0	UNIFORMS	3,205.00	3,860.00	3,860.00	3,860.00	3,860.00	3,860.00
01-08-8212-0	EQUIPMENT RENTAL	5,040.22	2,000.00	5,000.00	5,000.00	5,000.00	5,000.00
01-08-8220-0	PRINTING	313.65	300.00	300.00	300.00	300.00	300.00
01-08-8230-0	POSTAGE	.00	170.00	.00	.00	.00	.00
01-08-8241-0	ELECTRICITY	8,993.96	8,900.00	9,573.00	9,573.00	9,573.00	9,573.00
01-08-8243-0	HEATING OIL	2,032.65	1,702.00	1,937.00	1,937.00	1,937.00	1,937.00
01-08-8244-0	WATER	524.33	665.00	592.00	592.00	592.00	592.00
01-08-8250-0	VEHICLE FUEL	26,234.16	20,916.00	29,810.00	29,810.00	25,000.00	25,000.00
01-08-8260-0	TELEPHONE	3,822.58	3,956.00	3,798.00	3,798.00	3,798.00	3,798.00
01-08-8270-0	DUES	399.00	440.00	440.00	440.00	440.00	440.00
01-08-8280-0	GENERAL INSURANCE	22,577.00	24,903.00	24,280.00	24,280.00	24,280.00	24,280.00
SERIES 2 TOTAL ----->		84,324.71	74,712.00	85,490.00	85,490.00	80,680.00	80,680.00

1995-96 BUDGET SUMMARY

HIGHWAY

ACCOUNT NO	ACCOUNT DESCRIPTION	93-94 ACTUAL	94-95 BUDGET	95-96 DEPT	95-96 MGR	95-96 BOS	95-96 BUD COM
01-08-8300-0	TRAVEL & MEETINGS	54.00	500.00	500.00	500.00	500.00	500.00
01-08-8321-0	MUTC-BUILDINGS/GROUNDS	2,898.41	3,300.00	1,800.00	1,800.00	1,800.00	1,800.00
01-08-8322-0	MUTC-GROUNDS	579.35	500.00	500.00	500.00	500.00	500.00
01-08-8333-0	MUTC-VEHICLES/EQUIP	69,584.25	55,000.00	56,174.00	56,174.00	56,174.00	56,174.00
01-08-8334-0	MUTC-OFFICE EQUIPMENT	2,149.70	1,300.00	1,300.00	1,300.00	1,300.00	1,300.00
01-08-8335-0	MUTC-COMMUNICATIONS EQUIP	718.78	300.00	300.00	300.00	300.00	300.00
01-08-8341-0	SALT & SAND	167,134.93	110,175.00	104,239.00	104,239.00	104,239.00	104,239.00
01-08-8342-0	COLD PATCH	1,127.68	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00
01-08-8344-0	HOT TOP	10,022.05	7,000.00	7,000.00	7,000.00	7,000.00	7,000.00
01-08-8345-0	HOT BITUMINOUS CURB	4,269.00	8,250.00	5,000.00	5,000.00	5,000.00	5,000.00
01-08-8346-0	ROAD MUTC MATERIAL	28,635.73	25,000.00	23,353.00	23,353.00	23,353.00	23,353.00
01-08-8348-0	DRAINAGE MAINTENANCE	24,295.10	25,000.00	24,962.00	24,962.00	24,962.00	24,962.00
01-08-8351-0	CONSULTANTS	19,746.00	1,500.00	1,850.00	1,850.00	1,850.00	1,850.00
01-08-8352-0	EDUCATION & TRAINING	860.13	500.00	500.00	500.00	500.00	500.00
01-08-8354-0	TRAFFIC CONTROL DEVICES	8,654.69	8,700.00	8,712.00	8,712.00	8,712.00	8,712.00
01-08-8359-0	OTHER OUTSIDE SERVICES	115,127.63	83,000.00	95,000.00	90,000.00	90,000.00	90,000.00
01-08-8361-0	STREET LIGHTS	60,544.03	68,057.00	67,727.00	67,727.00	67,727.00	67,727.00
01-08-8362-0	TRAFFIC SIGNALS	7,745.26	9,500.00	9,500.00	9,500.00	9,500.00	9,500.00
01-08-8382-0	TREE SERVICE	4,340.00	3,000.00	4,000.00	4,000.00	4,000.00	4,000.00
01-08-8383-0	CONTRACTUAL SNOW PLOWING	14,885.00	14,239.00	13,434.00	13,434.00	13,434.00	13,434.00
01-08-8386-0	BRIDGE REPAIRS	663.94	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00
SERIES 3 TOTAL ----->		544,035.66	426,821.00	427,851.00	422,851.00	422,851.00	422,851.00
01-08-8404-0	OPERATION BRIGHTSIDE	5,982.23	13,000.00	13,000.00	13,000.00	13,000.00	13,000.00
01-08-8420-0	ADVERTISING	3,978.52	800.00	800.00	800.00	800.00	800.00
01-08-8440-0	GRAVE EXCAVATION	.00	500.00	500.00	500.00	500.00	500.00
SERIES 4 TOTAL ----->		9,960.75	14,300.00	14,300.00	14,300.00	14,300.00	14,300.00
01-08-8502-0	BUILDINGS	1,720.00	.00	.00	.00	.00	.00

1995-96 BUDGET SUMMARY

HIGHWAY

ACCOUNT NO	ACCOUNT DESCRIPTION	93-94 ACTUAL	94-95 BUDGET	95-96 DEPT	95-96 MGR	95-96 BOB	95-96 BUD COM
01-08-8504-0	OFFICE EQUIPMENT	.00	1,300.00	.00	.00	.00	.00
01-08-8505-0	INFRASTRUCTURE	283,008.10	230,300.00	230,300.00	230,300.00	230,300.00	230,300.00
01-08-8508-0	OPERATING EQUIPMENT	3,557.84	839.00	.00	.00	.00	.00
01-08-8510-0	CAPITAL RESERVE FUND	60,000.00	113,000.00	145,000.00	145,000.00	145,000.00	145,000.00
SERIES 5 TOTAL ----->		348,285.94	345,439.00	375,300.00	375,300.00	375,300.00	375,300.00

HIGHWAY TOTAL ----->	1,923,802.11	1,779,679.00	1,842,801.00	1,827,869.00	1,837,443.00	1,837,443.00
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1995-96 BUDGET SUMMARY
SOLID WASTE DISPOSAL

ACCOUNT NO	ACCOUNT DESCRIPTION	93-94 ACTUAL	94-95 BUDGET	95-96 DEPT	95-96 MGR	95-96 BOB	95-96 BUD COM
34-09-8103-0	WAGES-SUPERVISORY/PROFESSIONAL	55,492.43	57,677.00	55,868.00	55,868.00	57,766.00	57,766.00
34-09-8104-0	WAGES-HOURLY	63,466.12	62,304.00	81,024.00	81,024.00	83,241.00	83,241.00
34-09-8105-0	OVERTIME-SUPERVISORY & PROF	5,154.28	2,981.00	2,670.00	2,670.00	2,752.00	2,752.00
34-09-8107-0	WAGES - PART-TIME	30,132.47	29,668.00	13,746.00	14,100.00	14,295.00	14,295.00
34-09-8111-0	OVERTIME-OTHER	7,967.02	7,186.00	7,186.00	7,186.00	7,400.00	7,400.00
34-09-8125-0	SOCIAL SECURITY	12,418.74	12,226.00	12,278.00	12,305.00	12,658.00	12,658.00
34-09-8128-0	RETIREMENT	4,908.00	5,700.00	6,300.00	6,300.00	6,300.00	6,300.00
34-09-8131-0	HEALTH INSURANCE	15,828.15	13,820.00	19,000.00	19,000.00	18,300.00	18,300.00
34-09-8132-0	DENTAL INSURANCE	1,233.12	1,960.00	2,200.00	2,200.00	2,200.00	2,200.00
34-09-8133-0	LIFE INSURANCE	202.68	233.00	284.00	284.00	284.00	284.00
34-09-8134-0	SHORT-TERM DISABILITY	634.29	676.00	1,030.00	1,030.00	1,490.00	1,490.00
34-09-8135-0	WORKERS COMPENSATION	15,814.26	16,038.00	15,976.00	16,012.00	16,469.00	16,469.00
34-09-8136-0	UNEMPLOYMENT COMPENSATION	373.77	321.00	389.00	389.00	390.00	390.00
SERIES 1 TOTAL ----->		213,625.33	210,790.00	217,951.00	218,368.00	223,545.00	223,545.00
34-09-8201-0	OFFICE SUPPLIES	569.08	750.00	750.00	750.00	750.00	750.00
34-09-8202-0	MAINTENANCE SUPPLIES	161.04	200.00	200.00	200.00	200.00	200.00
34-09-8203-0	OPERATING SUPPLIES	3,816.77	4,000.00	4,000.00	4,000.00	4,000.00	4,000.00
34-09-8204-0	UNIFORMS	1,411.80	1,550.00	1,500.00	1,500.00	1,500.00	1,500.00
34-09-8212-0	EQUIPMENT RENTAL	207.00	450.00	450.00	450.00	450.00	450.00
34-09-8220-0	PAINTING	890.50	2,170.00	2,170.00	2,170.00	2,170.00	2,170.00
34-09-8230-0	POSTAGE	5.99	2,820.00	2,820.00	2,820.00	2,820.00	2,820.00
34-09-8241-0	ELECTRICITY	8,998.35	8,860.00	9,583.00	9,583.00	9,583.00	9,583.00
34-09-8250-0	VEHICLE FUEL	9,375.60	10,951.00	11,379.00	11,379.00	11,379.00	11,379.00
34-09-8260-0	TELEPHONE	1,774.79	1,287.00	1,449.00	1,449.00	1,449.00	1,449.00
34-09-8270-0	DOCS	9,571.87	8,520.00	8,451.00	8,451.00	8,451.00	8,451.00
34-09-8280-0	GENERAL INSURANCE	4,164.00	4,579.00	4,432.00	4,432.00	4,432.00	4,432.00
SERIES 2 TOTAL ----->		40,946.79	46,137.00	47,184.00	47,184.00	47,184.00	47,184.00

1995-96 BUDGET SUMMARY
SOLID WASTE DISPOSAL

ACCOUNT NO	ACCOUNT DESCRIPTION	93-94 ACTUAL	94-95 BUDGET	95-96 DEPT	95-96 MGR	95-96 BOS	95-96 BUD COM
34-09-8300-0	TRAVEL & MEETINGS	70.00	250.00	250.00	250.00	250.00	250.00
34-09-8321-0	MUTC-BUILDINGS/GROUNDS	1,916.12	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00
34-09-8322-0	MAINTENANCE-GROUNDS	2,811.73	4,000.00	4,200.00	4,200.00	4,200.00	4,200.00
34-09-8333-0	MUTC-VEHICLES & EQUIPMENT	49,584.73	40,000.00	47,311.00	47,311.00	47,311.00	47,311.00
34-09-8334-0	MUTC-OFFICE EQUIPMENT	825.50	950.00	1,259.00	1,259.00	1,259.00	1,259.00
34-09-8335-0	MUTC-COMMUNICATIONS EQUIP	202.95	200.00	200.00	200.00	200.00	200.00
34-09-8347-0	COVER MATERIAL	.00	14,000.00	14,365.00	14,365.00	14,365.00	14,365.00
34-09-8351-0	CONSULTANTS	11,630.20	42,000.00	65,000.00	.00	.00	.00
34-09-8352-0	EDUCATION & TRAINING	260.90	250.00	250.00	250.00	250.00	250.00
34-09-8359-0	OTHER OUTSIDE SERVICES	5,628.91	3,940.00	10,140.00	10,140.00	10,140.00	10,140.00
34-09-8370-0	WELL TESTING	23,135.63	40,000.00	40,000.00	40,000.00	40,000.00	40,000.00
34-09-8388-0	SPECIAL HANDLING	1,939.00	1,750.00	1,750.00	1,750.00	1,750.00	1,750.00
SERIES 3 TOTAL ----->		98,005.67	148,440.00	185,825.00	120,825.00	120,825.00	120,825.00
34-09-8420-0	ADVERTISING	322.65	500.00	500.00	500.00	500.00	500.00
34-09-8460-0	MISC OPERATING EXPENSES	5,000.00	.00	.00	.00	.00	.00
SERIES 4 TOTAL ----->		5,322.65	500.00	500.00	500.00	500.00	500.00
34-09-8504-0	OFFICE EQUIPMENT	.00	1,395.00	.00	.00	.00	.00
34-09-8508-0	OPERATING EQUIPMENT	1,867.00	.00	700.00	700.00	700.00	700.00
34-09-8510-0	CAPITAL RESERVE FUND	100,000.00	100,000.00	100,000.00	140,000.00	140,000.00	140,000.00
SERIES 5 TOTAL ----->		101,867.00	101,395.00	100,700.00	140,700.00	140,700.00	140,700.00
SOLID WASTE DISPOSAL TOTAL ----->		459,767.44	507,262.00	552,160.00	527,577.00	532,754.00	532,754.00

1995-96 BUDGET SUMMARY

SEWER

ACCOUNT NO	ACCOUNT DESCRIPTION	93-94 ACTUAL	94-95 BUDGET	95-96 DEPT	95-96 MCR	95-96 BOS	95-96 BUD COM
31-10-8102-0	WAGES-CLERICAL	27,252.17	27,248.00	27,248.00	27,248.00	28,080.00	28,080.00
31-10-8103-0	WAGES-SUPERVISORY/PROFESSIONAL	280,906.86	280,384.00	280,384.00	281,840.00	299,426.00	299,426.00
31-10-8104-0	WAGES-HOURLY	406,525.67	418,367.00	382,453.00	382,453.00	397,007.00	397,007.00
31-10-8105-0	OVERTIME-SUPERVISORY & PROF	5,921.81	37,867.00	37,867.00	37,867.00	39,043.00	39,043.00
31-10-8107-0	WAGES - PART-TIME	.00	.00	1,080.00	1,080.00	1,123.00	1,123.00
31-10-8111-0	OVERTIME-OTHER	93,978.17	42,296.00	35,408.00	35,408.00	36,425.00	36,425.00
31-10-8125-0	SOCIAL SECURITY	62,826.21	61,671.00	58,480.00	58,591.00	61,284.00	61,284.00
31-10-8128-0	RETIREMENT	13,087.00	15,200.00	14,400.00	14,400.00	14,400.00	14,400.00
31-10-8131-0	HEALTH INSURANCE	99,119.10	87,116.00	89,400.00	89,400.00	85,700.00	85,700.00
31-10-8132-0	DENTAL INSURANCE	7,026.75	11,744.00	10,440.00	10,440.00	10,440.00	10,440.00
31-10-8133-0	LIFE INSURANCE	1,202.85	1,220.00	1,147.00	1,147.00	1,147.00	1,147.00
31-10-8134-0	SHORT-TERM DISABILITY	3,391.14	3,387.00	3,708.00	3,708.00	5,770.00	5,770.00
31-10-8135-0	WORKERS COMPENSATION	37,042.47	40,083.00	37,651.00	37,728.00	39,504.00	39,504.00
31-10-8136-0	UNEMPLOYMENT COMPENSATION	1,294.35	1,104.00	1,262.00	1,262.00	1,262.00	1,262.00
SERIES 1 TOTAL ----->		1,039,574.55	1,027,687.00	980,928.00	982,572.00	1,020,611.00	1,020,611.00
31-10-8201-0	OFFICE SUPPLIES	2,238.77	1,700.00	1,800.00	1,800.00	1,800.00	1,800.00
31-10-8202-0	MAINTENANCE SUPPLIES	4,074.98	4,318.00	4,370.00	4,370.00	4,370.00	4,370.00
31-10-8203-0	OPERATING SUPPLIES	1,762.29	2,400.00	2,400.00	2,400.00	2,400.00	2,400.00
31-10-8204-0	UNIFORMS	7,826.47	7,938.00	7,345.00	7,345.00	7,345.00	7,345.00
31-10-8205-0	LABORATORY SUPPLIES	16,882.52	17,490.00	17,690.00	17,690.00	17,690.00	17,690.00
31-10-8212-0	EQUIPMENT RENTAL	320.35	100.00	200.00	200.00	200.00	200.00
31-10-8230-0	POSTAGE	212.00	276.00	235.00	235.00	235.00	235.00
31-10-8241-0	ELECTRICITY	290,116.82	323,240.00	350,741.00	350,741.00	350,741.00	350,741.00
31-10-8242-0	GAS	24,370.59	28,000.00	25,104.00	25,104.00	25,104.00	25,104.00
31-10-8243-0	HEATING OIL	725.90	1,345.00	960.00	960.00	960.00	960.00
31-10-8244-0	WATER	4,356.88	5,497.00	4,578.00	4,578.00	4,578.00	4,578.00
31-10-8245-0	SEWER	48,932.58	54,289.00	54,289.00	54,289.00	54,289.00	54,289.00
31-10-8250-0	VEHICLE FUEL	2,782.17	2,124.00	5,719.00	5,719.00	5,719.00	5,719.00
31-10-8260-0	TELEPHONE	5,596.84	5,800.00	6,042.00	6,042.00	6,042.00	6,042.00
31-10-8270-0	DUES	95.00	220.00	220.00	220.00	220.00	220.00
31-10-8280-0	GENERAL INSURANCE	30,836.00	31,018.00	33,853.00	33,853.00	33,853.00	33,853.00

SEWER

ACCOUNT NO	ACCOUNT DESCRIPTION	93-94 ACTUAL	94-95 BUDGET	95-96 DEPT	95-96 MGR	95-96 BOS	95-96 BUD COM
31-10-8293-0	LEGAL-GENERAL LITIGATION	12,397.59	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00
SERIES 2 TOTAL ----->							
		453,527.75	495,755.00	525,546.00	525,546.00	525,546.00	525,546.00
31-10-8300-0	TRAVEL & MEETINGS	93.03	300.00	300.00	300.00	300.00	300.00
31-10-8311-0	CHEMICALS	65,246.80	122,640.00	93,225.00	93,225.00	93,225.00	93,225.00
31-10-8321-0	MUTC-BUILDINGS/GROUNDS	2,145.13	2,600.00	2,600.00	2,600.00	2,600.00	2,600.00
31-10-8322-0	MUTC-GROUNDS	126.79	450.00	450.00	450.00	450.00	450.00
31-10-8331-0	MUTC-MACHINERY/EQUIP	72,919.21	63,000.00	73,814.00	73,814.00	73,814.00	73,814.00
31-10-8332-0	MUTC-VEHICLES	5,903.57	7,000.00	7,000.00	7,000.00	7,000.00	7,000.00
31-10-8334-0	MUTC-OFFICE EQUIPMENT	2,038.25	2,600.00	2,010.00	2,010.00	2,010.00	2,010.00
31-10-8335-0	MUTC-COMMUNICATIONS EQUIP	29.75	250.00	250.00	250.00	250.00	250.00
31-10-8351-0	CONSULTANTS	26,134.46	31,000.00	31,000.00	31,000.00	31,000.00	31,000.00
31-10-8352-0	EDUCATION & TRAINING	1,203.10	3,200.00	3,200.00	3,200.00	3,200.00	3,200.00
31-10-8359-0	OTHER OUTSIDE SERVICES	161,073.00	160,860.00	160,635.00	160,635.00	160,635.00	160,635.00
31-10-8381-0	MUTC-SERVERS	506.00	19,000.00	16,764.00	16,764.00	16,764.00	16,764.00
SERIES 3 TOTAL ----->							
		337,419.09	412,900.00	391,248.00	391,248.00	391,248.00	391,248.00
31-10-8420-0	ADVERTISING	1,201.91	500.00	500.00	500.00	500.00	500.00
31-10-8460-0	MISC OPERATING EXPENSES	10,640.98	6,000.00	6,000.00	6,000.00	6,000.00	6,000.00
SERIES 4 TOTAL ----->							
		11,842.89	6,500.00	6,500.00	6,500.00	6,500.00	6,500.00
31-10-8502-0	BUILDINGS	5,929.43	.00	.00	.00	.00	.00
31-10-8503-0	VEHICLES	34,318.80	20,000.00	.00	.00	.00	.00
31-10-8504-0	OFFICE EQUIPMENT	7,205.21	12,000.00	.00	.00	.00	.00
31-10-8508-0	OPERATING EQUIPMENT	6,108.02	2,500.00	17,826.00	17,826.00	17,826.00	17,826.00
31-10-8510-0	CAPITAL RESERVE FUND	150,000.00	150,000.00	150,000.00	150,000.00	150,000.00	150,000.00

1995-96 BUDGET SUMMARY

SEWER

ACCOUNT NO	ACCOUNT DESCRIPTION	93-94 ACTUAL	94-95 BUDGET	95-96 DEPT	95-96 MGR	95-96 BOE	95-96 BUD COM
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SERIES 5 TOTAL	----->	203,561.46	184,500.00	167,826.00	167,826.00	167,826.00	167,826.00
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SEWER TOTAL	----->	2,045,925.74	2,127,342.00	2,072,048.00	2,073,692.00	2,111,731.00	2,111,731.00

COMPOST

ACCOUNT NO	ACCOUNT DESCRIPTION	93-94 ACTUAL	94-95 BUDGET	95-96 DEPT	95-96 MCR	95-96 BOS	95-96 BUD COM

31-11-8104-0	WAGES-HOURLY	56,729.23	71,092.00	82,722.00	82,722.00	85,044.00	85,044.00
31-11-8107-0	WAGES - PART-TIME	24,435.56	22,352.00	22,124.00	22,124.00	23,004.00	23,004.00
31-11-8111-0	OVERTIME-OTHER	7,593.97	6,259.00	6,163.00	6,163.00	6,385.00	6,385.00
31-11-8125-0	SOCIAL SECURITY	6,789.93	7,628.00	8,491.00	8,491.00	8,754.00	8,754.00
31-11-8131-0	HEALTH INSURANCE	6,546.06	6,344.00	9,600.00	9,600.00	9,500.00	9,500.00
31-11-8132-0	DENTAL INSURANCE	459.36	966.00	1,660.00	1,660.00	1,660.00	1,660.00
31-11-8133-0	LIFE INSURANCE	102.72	125.00	146.00	146.00	146.00	146.00
31-11-8134-0	SHORT-TERM DISABILITY	243.12	293.00	392.00	392.00	700.00	700.00
31-11-8135-0	WORKERS COMPENSATION	4,212.54	5,185.00	5,743.00	5,743.00	5,919.00	5,919.00
31-11-8136-0	UNEMPLOYMENT COMPENSATION	214.26	174.00	236.00	236.00	236.00	236.00

SERIES 1 TOTAL ----->		107,326.75	120,416.00	137,277.00	137,277.00	141,346.00	141,346.00

31-11-8201-0	OFFICE SUPPLIES	.00	.00	200.00	200.00	200.00	200.00
31-11-8202-0	MAINTENANCE SUPPLIES	.00	133.00	300.00	300.00	300.00	300.00
31-11-8203-0	OPERATING SUPPLIES	.00	190.00	300.00	300.00	300.00	300.00
31-11-8204-0	UNIFORMS	1,248.80	1,287.00	1,501.00	1,501.00	1,501.00	1,501.00
31-11-8212-0	EQUIPMENT RENTAL	.00	.00	.00	.00	.00	.00
31-11-8241-0	ELECTRICITY	14,451.08	66,000.00	96,171.00	96,171.00	96,171.00	96,171.00
31-11-8242-0	GAS	.00	.00	30,000.00	30,000.00	30,000.00	30,000.00
31-11-8244-0	WATER	.00	.00	1,110.00	1,110.00	1,110.00	1,110.00
31-11-8250-0	VEHICLE FUEL	8,300.85	7,363.00	8,112.00	8,112.00	8,112.00	8,112.00
31-11-8260-0	TELEPHONE	.00	.00	611.00	611.00	611.00	611.00
31-11-8280-0	GENERAL INSURANCE	3,426.00	3,770.00	7,293.00	7,293.00	7,293.00	7,293.00

SERIES 2 TOTAL ----->		27,426.73	78,743.00	145,598.00	145,598.00	145,598.00	145,598.00

31-11-8316-0	BULKING AGENT	60,650.00	85,000.00	141,024.00	141,024.00	141,024.00	141,024.00
31-11-8321-0	MWTC-BUILDINGS/GROUNDS	.00	225.00	675.00	675.00	675.00	675.00
31-11-8331-0	MWTC-MACHINERY/EQUIP	987.28	6,000.00	10,500.00	10,500.00	10,500.00	10,500.00
31-11-8332-0	MWTC-VEHICLES	6,527.23	3,320.00	4,320.00	4,320.00	4,320.00	4,320.00

1995-96 BUDGET SUMMARY

COMPOST

ACCOUNT NO	ACCOUNT DESCRIPTION	93-94 ACTUAL	94-95 BUDGET	95-96 DEPT	95-96 MGR	95-96 BOS	95-96 BUD COM

SERIES 3 TOTAL	----->	68,164.51	94,545.00	156,519.00	156,519.00	156,519.00	156,519.00

31-11-8420-0	ADVERTISING	.00	150.00	150.00	150.00	150.00	150.00
31-11-8460-0	MISC OPERATING EXPENSES	265.10	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00

SERIES 4 TOTAL	----->	265.10	2,150.00	2,150.00	2,150.00	2,150.00	2,150.00

31-11-8503-0	VEHICLES	19,000.00	20,000.00	20,000.00	20,000.00	20,000.00	20,000.00
31-11-8508-0	OPERATING EQUIPMENT	.00	.00	.00	.00	.00	.00

SERIES 5 TOTAL	----->	19,000.00	20,000.00	20,000.00	20,000.00	20,000.00	20,000.00

COMPOST TOTAL	----->	222,183.09	315,856.00	461,544.00	461,544.00	465,615.00	465,615.00

ACCOUNT NO	ACCOUNT DESCRIPTION	93-94 ACTUAL	94-95 BUDGET	95-96 DEPT	95-96 MGR	95-96 B06	95-96 BUD COM
01-12-8102-0	WAGES-CLERICAL	32,003.00	29,016.00	29,016.00	29,016.00	31,137.00	31,137.00
01-12-8103-0	WAGES-SUPERVISORY/PROFESSIONAL	55,718.34	41,860.00	41,912.00	43,160.00	43,576.00	43,576.00
01-12-8107-0	WAGES - PART-TIME	.00	.00	.00	.00	.00	.00
01-12-8111-0	OVERTIME-OTHER	3,231.13	1,065.00	.00	3,767.00	3,881.00	3,881.00
01-12-8125-0	SOCIAL SECURITY	6,957.00	5,503.00	5,426.00	5,810.00	6,013.00	6,013.00
01-12-8128-0	RETIREMENT	3,272.00	3,800.00	3,600.00	3,600.00	3,600.00	3,600.00
01-12-8131-0	HEALTH INSURANCE	8,073.00	5,600.00	7,500.00	7,500.00	7,200.00	7,200.00
01-12-8132-0	DENTAL INSURANCE	616.00	675.00	900.00	900.00	900.00	900.00
01-12-8133-0	LIFE INSURANCE	173.00	104.00	128.00	128.00	128.00	128.00
01-12-8134-0	SHORT-TERM DISABILITY	432.00	432.00	500.00	500.00	500.00	500.00
01-12-8135-0	WORKERS COMPENSATION	412.00	336.00	333.00	351.00	363.00	363.00
01-12-8136-0	UNEMPLOYMENT COMPENSATION	118.00	102.00	124.00	124.00	124.00	124.00
SERIES 1 TOTAL ----->		111,005.47	88,493.00	89,439.00	94,856.00	97,422.00	97,422.00
01-12-8201-0	OFFICE SUPPLIES	.00	.00	.00	.00	.00	.00
01-12-8220-0	PAINTING	2,964.00	1,760.00	1,990.00	1,990.00	1,990.00	1,990.00
01-12-8230-0	POSTAGE	.00	.00	.00	.00	.00	.00
01-12-8260-0	TELEPHONE	.00	.00	.00	.00	.00	.00
01-12-8270-0	DUES	395.00	610.00	440.00	440.00	440.00	440.00
01-12-8280-0	GENERAL INSURANCE	.00	.00	.00	.00	.00	.00
SERIES 2 TOTAL ----->		3,359.00	2,370.00	2,430.00	2,430.00	2,430.00	2,430.00
01-12-8300-0	TRAVEL & MEETINGS	.00	250.00	500.00	500.00	500.00	500.00
01-12-8321-0	MUTC-BUILDINGS/GROUNDS	.00	.00	.00	.00	.00	.00
01-12-8334-0	MUTC-OFFICE EQUIPMENT	.00	.00	.00	.00	.00	.00
01-12-8351-0	CONSULTANTS	650.00	2,500.00	2,500.00	2,500.00	2,500.00	2,500.00
01-12-8352-0	EDUCATION & TRAINING	613.00	640.00	660.00	660.00	660.00	660.00
01-12-8355-0	ENGINEERING PLAN REVIEW	13,208.27	14,000.00	15,000.00	15,000.00	15,000.00	15,000.00
01-12-8359-0	OTHER OUTSIDE SERVICES	2,800.00	1,750.00	400.00	400.00	400.00	400.00

1995-96 BUDGET SUMMARY
PLANNING & ZONING

ACCOUNT NO	ACCOUNT DESCRIPTION	93-94 ACTUAL	94-95 BUDGET	95-96 DEPT	95-96 MCR	95-96 BOS	95-96 BUD COM

SERIES 3 TOTAL	----->	17,271.27	19,140.00	19,060.00	19,060.00	19,060.00	19,060.00

01-12-8420-0	ADVERTISING	1,821.90	1,375.00	1,800.00	1,800.00	1,800.00	1,800.00
01-12-8422-0	ADVERTISING-PLANNING BOARD	.00	.00	.00	.00	.00	.00
01-12-8423-0	ADVERTISING-ZONING BOARD	.00	.00	.00	.00	.00	.00

SERIES 4 TOTAL	----->	1,821.90	1,375.00	1,800.00	1,800.00	1,800.00	1,800.00

01-12-8504-0	OFFICE EQUIPMENT	.00	.00	.00	.00	.00	.00

SERIES 5 TOTAL	----->	.00	.00	.00	.00	.00	.00

PLANNING & ZONING TOTAL	----->	133,457.64	111,378.00	112,729.00	118,146.00	120,712.00	120,712.00

1995-96 BUDGET SUMMARY

PARKS & RECREATION

ACCOUNT NO	ACCOUNT DESCRIPTION	93-94 ACTUAL	94-95 BUDGET	95-96 DEPT	95-96 MGR	95-96 BOS	95-96 BUD COM
01-13-8103-0	WAGES-SUPERVISORY/PROFESSIONAL	60,014.45	60,476.00	60,476.00	62,296.00	62,868.00	62,868.00
01-13-8104-0	WAGES-HOURLY	50,172.86	52,216.00	52,216.00	52,216.00	53,672.00	53,672.00
01-13-8107-0	WAGES - PART-TIME	51,564.62	49,413.00	83,354.00	85,603.00	86,524.00	86,524.00
01-13-8111-0	OVERTIME-OTHER	1,057.12	1,491.00	1,491.00	1,491.00	1,535.00	1,535.00
01-13-8125-0	SOCIAL SECURITY	12,638.73	12,515.00	15,288.00	15,605.00	15,834.00	15,834.00
01-13-8128-0	RETIREMENT	4,629.75	5,147.00	4,997.00	5,066.00	5,088.00	5,088.00
01-13-8131-0	HEALTH INSURANCE	15,146.78	12,510.00	19,500.00	19,500.00	18,900.00	18,900.00
01-13-8132-0	DENTAL INSURANCE	960.31	1,655.00	2,100.00	2,100.00	2,100.00	2,100.00
01-13-8133-0	LIFE INSURANCE	263.21	305.00	305.00	305.00	305.00	305.00
01-13-8134-0	SHORT-TERM DISABILITY	640.17	676.00	780.00	780.00	1,000.00	1,000.00
01-13-8135-0	WORKERS COMPENSATION	8,128.45	7,911.00	9,875.00	10,105.00	10,238.00	10,238.00
01-13-8136-0	UNEMPLOYMENT COMPENSATION	603.20	518.00	925.00	945.00	949.00	949.00
SERIES 1 TOTAL ----->		205,819.65	204,833.00	251,307.00	256,012.00	259,013.00	259,013.00

01-13-8201-0	OFFICE SUPPLIES	1,003.19	1,050.00	866.00	866.00	866.00	866.00
01-13-8202-0	MAINTENANCE SUPPLIES	1,126.10	1,100.00	1,300.00	1,300.00	1,300.00	1,300.00
01-13-8203-0	OPERATING SUPPLIES	9,390.48	7,000.00	9,950.00	9,950.00	9,950.00	9,950.00
01-13-8204-0	UNIFORMS	847.37	600.00	600.00	600.00	600.00	600.00
01-13-8212-0	EQUIPMENT RENTAL	1,536.30	750.00	750.00	750.00	750.00	750.00
01-13-8220-0	PRINTING	2,162.74	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00
01-13-8230-0	POSTAGE	1,048.70	1,300.00	1,300.00	1,300.00	1,300.00	1,300.00
01-13-8241-0	ELECTRICITY	16,611.96	19,000.00	18,450.00	18,450.00	18,450.00	18,450.00
01-13-8242-0	GAS	.00	1,040.00	1,030.00	1,030.00	1,030.00	1,030.00
01-13-8243-0	HEATING OIL	1,936.29	2,242.00	2,280.00	2,280.00	2,280.00	2,280.00
01-13-8244-0	WATER	1,390.75	2,500.00	2,500.00	2,500.00	2,500.00	2,500.00
01-13-8250-0	VEHICLE FUEL	1,983.55	1,620.00	2,028.00	2,028.00	2,028.00	2,028.00
01-13-8260-0	TELEPHONE	1,683.29	1,623.00	2,286.00	2,286.00	2,286.00	2,286.00
01-13-8270-0	DOES	149.00	140.00	150.00	150.00	150.00	150.00
01-13-8280-0	GENERAL INSURANCE	7,018.00	7,720.00	8,202.00	8,202.00	8,202.00	8,202.00
SERIES 2 TOTAL ----->		47,887.72	49,685.00	53,692.00	53,692.00	53,692.00	53,692.00

1995-96 BUDGET SUMMARY

PARKS & RECREATION

ACCOUNT NO	ACCOUNT DESCRIPTION	93-94 ACTUAL	94-95 BUDGET	95-96 DEPT	95-96 MGR	95-96 BOB	95-96 BUD COM
01-13-8300-0	TRAVEL & MEETINGS	1,910.75	1,200.00	2,000.00	2,000.00	2,000.00	1,000.00
01-13-8321-0	MWTC-BUILDINGS/GROUNDS	6,238.61	9,500.00	7,000.00	7,000.00	7,000.00	7,000.00
01-13-8322-0	MWTC-GROUNDS	10,402.69	16,500.00	15,000.00	15,000.00	15,000.00	15,000.00
01-13-8331-0	MWTC-MACHINERY/EQUIP	2,077.29	1,000.00	2,000.00	2,000.00	2,000.00	2,000.00
01-13-8332-0	MWTC-VEHICLES	4,043.45	1,500.00	3,500.00	3,500.00	3,500.00	3,500.00
01-13-8334-0	MAINTENANCE-OFFICE EQUIPMENT	.00	200.00	200.00	200.00	200.00	200.00
01-13-8352-0	EDUCATION & TRAINING	1,580.30	600.00	1,025.00	1,025.00	1,025.00	1,025.00
01-13-8359-0	OTHER OUTSIDE SERVICES	1,036.00	13,800.00	2,500.00	2,500.00	2,500.00	2,500.00
01-13-8371-0	MERRIMACK YOUTH ASSOC	85,426.00	85,426.00	93,003.00	88,000.00	90,000.00	90,000.00
01-13-8372-0	FOURTH OF JULY	8,500.00	8,500.00	8,500.00	8,500.00	8,500.00	8,500.00
01-13-8373-0	MEMORIAL DAY	500.00	500.00	500.00	500.00	500.00	500.00
01-13-8374-0	RECREATION PROGRAMS	10,769.15	8,450.00	10,800.00	10,800.00	10,800.00	10,800.00
01-13-8375-0	DAY CAMP	.00	.00	80,443.00	80,443.00	82,866.00	82,866.00
01-13-8376-0	SENIOR CITIZENS	6,845.00	7,500.00	7,500.00	7,500.00	7,500.00	7,500.00
01-13-8377-0	ADULT COMMUNITY CENTER	.00	.00	.00	.00	6,392.00	6,392.00
SERIES 3 TOTAL ----->		139,329.24	154,676.00	233,971.00	228,968.00	239,783.00	238,783.00
01-13-8420-0	ADVERTISING	1,116.72	1,000.00	1,200.00	1,200.00	1,200.00	1,200.00
SERIES 4 TOTAL ----->		1,116.72	1,000.00	1,200.00	1,200.00	1,200.00	1,200.00
01-13-8502-0	BUILDINGS	.00	20,000.00	2,500.00	2,500.00	2,500.00	2,500.00
01-13-8503-0	VEHICLES	2,900.00	.00	25,000.00	.00	.00	.00
01-13-8504-0	OFFICE EQUIPMENT	620.00	.00	.00	.00	.00	.00
01-13-8505-0	INFRASTRUCTURE	24,891.00	54,000.00	2,200.00	2,200.00	2,200.00	2,200.00
01-13-8508-0	OPERATING EQUIPMENT	1,423.00	1,250.00	15,700.00	15,700.00	15,700.00	15,700.00
SERIES 5 TOTAL ----->		29,834.00	75,250.00	45,400.00	20,400.00	20,400.00	20,400.00

1995-96 BUDGET SUMMARY
PARKS & RECREATION

ACCOUNT NO	ACCOUNT DESCRIPTION	93-94 ACTUAL	94-95 BUDGET	95-96 DEPT	95-96 MCR	95-96 BOS	95-96 BUD COM
		423,987.33	485,444.00	585,570.00	560,272.00	574,088.00	573,088.00
	PARKS & RECREATION TOTAL ----->						

1995-96 BUDGET SUMMARY

LIBRARY

ACCOUNT NO	ACCOUNT DESCRIPTION	93-94 ACTUAL	94-95 BUDGET	95-96 DEPT	95-96 MGR	95-96 BOB	95-96 BUD COM
01-15-8103-0	WAGES-SUPERVISORY	160,465.95	162,580.00	168,468.00	168,468.00	168,468.00	168,468.00
01-15-8104-0	WAGES-HOURLY	124,227.54	144,216.00	175,100.00	175,100.00	175,100.00	175,100.00
01-15-8107-0	WAGES-CUSTODIAL	14,437.29	15,000.00	20,647.00	20,647.00	20,647.00	20,647.00
01-15-8111-0	OVERTIME	.00	.00	3,379.00	3,379.00	3,379.00	3,379.00
01-15-8125-0	SOCIAL SECURITY	22,786.93	24,617.00	28,120.00	28,120.00	28,120.00	28,120.00
01-15-8128-0	RETIREMENT	13,087.00	14,250.00	18,900.00	18,900.00	18,900.00	18,900.00
01-15-8131-0	HEALTH INSURANCE	16,297.82	14,370.00	29,000.00	29,000.00	28,300.00	28,300.00
01-15-8132-0	DENTAL INSURANCE	1,305.60	2,285.00	3,050.00	3,050.00	3,050.00	3,050.00
01-15-8133-0	LIFE INSURANCE	337.36	333.00	489.00	489.00	489.00	489.00
01-15-8134-0	SHORT-TERM DISABILITY	1,051.38	1,080.00	2,000.00	2,000.00	2,000.00	2,000.00
01-15-8135-0	WORKERS COMPENSATION	2,069.31	2,248.00	2,852.00	2,852.00	2,852.00	2,852.00
01-15-8136-0	UNEMPLOYMENT COMPENSATION	1,237.97	1,418.00	1,433.00	1,433.00	1,433.00	1,433.00
SERIES 1 TOTAL ----->		357,304.15	382,397.00	453,438.00	453,438.00	452,738.00	452,738.00

01-15-8201-0	OFFICE SUPPLIES	8,859.46	11,704.00	11,377.00	11,377.00	11,377.00	11,377.00
01-15-8202-0	MAINTENANCE SUPPLIES	4,398.92	2,600.00	2,800.00	2,800.00	2,800.00	2,800.00
01-15-8220-0	PRINTING	103.00	200.00	400.00	400.00	400.00	400.00
01-15-8230-0	POSTAGE	1,936.19	2,200.00	2,442.00	2,442.00	2,442.00	2,442.00
01-15-8241-0	ELECTRICITY	13,317.44	14,337.00	15,269.00	15,269.00	15,269.00	15,269.00
01-15-8243-0	HEATING OIL	1,762.05	1,583.00	1,683.00	1,683.00	1,683.00	1,683.00
01-15-8244-0	WATER	851.75	793.00	877.00	877.00	877.00	877.00
01-15-8245-0	SEWER	165.84	134.00	134.00	134.00	134.00	134.00
01-15-8260-0	TELEPHONE	6,900.35	6,108.00	6,744.00	6,744.00	6,744.00	6,744.00
01-15-8270-0	DUES	680.00	725.00	925.00	925.00	925.00	925.00
01-15-8280-0	GENERAL INSURANCE	6,607.00	7,268.00	6,993.00	6,993.00	6,993.00	6,993.00
SERIES 2 TOTAL ----->		45,582.00	47,652.00	49,644.00	49,644.00	49,644.00	49,644.00

01-15-8300-0	TRAVEL & MEETINGS	1,880.50	2,035.00	2,138.00	2,138.00	2,138.00	2,138.00
01-15-8321-0	METC-BUILDINGS/GROUNDS	6,485.30	8,917.00	8,858.00	8,858.00	8,858.00	8,858.00

1995-96 BUDGET SUMMARY

LIBRARY

ACCOUNT NO	ACCOUNT DESCRIPTION	93-94 ACTUAL	94-95 BUDGET	95-96 DEPT	95-96 MGR	95-96 BOS	95-96 BUD COM
01-15-8334-0	METC-OFFICE EQUIPMENT	292.50	1,950.00	1,950.00	1,950.00	1,950.00	1,950.00
01-15-8352-0	EDUCATION & TRAINING	500.00	1,000.00	2,000.00	2,000.00	2,000.00	2,000.00
01-15-8353-0	COMPUTER SERVICES/SUPPLIES	11,379.09	13,114.00	13,114.00	13,114.00	13,114.00	13,114.00
01-15-8359-0	OTHER OUTSIDE SERVICES	84.00	300.00	300.00	300.00	300.00	300.00
01-15-8374-0	PROGRAMS	.00	2,490.00	2,790.00	2,790.00	2,790.00	2,790.00

SERIES 3 TOTAL	----->	20,621.39	29,806.00	31,150.00	31,150.00	31,150.00	31,150.00

01-15-8420-0	ADVERTISING	14.30	500.00	500.00	500.00	500.00	500.00
01-15-8450-0	LIBRARY MATERIALS	95,513.88	113,314.00	118,552.00	118,552.00	118,552.00	118,552.00

SERIES 4 TOTAL	----->	95,528.18	113,814.00	119,052.00	119,052.00	119,052.00	119,052.00

01-15-8504-0	OFFICE EQUIPMENT	4,711.00	20,724.00	.00	.00	.00	.00
01-15-8510-0	CAPITAL RESERVE FUND	.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00

SERIES 5 TOTAL	----->	4,711.00	30,724.00	10,000.00	10,000.00	10,000.00	10,000.00

LIBRARY TOTAL	----->	523,746.72	604,393.00	663,284.00	663,284.00	662,584.00	662,584.00

1995-96 BUDGET SUMMARY

EQUIPMENT MNTC

ACCOUNT NO	ACCOUNT DESCRIPTION	93-94 ACTUAL	94-95 BUDGET	95-96 DEPT	95-96 MGR	95-96 BOS	95-96 BUD COM
01-16-8103-0	WAGES-SUPERVISORY/PROFESSIONAL	38,648.96	38,676.00	38,676.00	38,676.00	40,596.00	40,596.00
01-16-8104-0	WAGES-HOURLY	129,007.79	129,978.00	130,680.00	130,680.00	134,476.00	134,476.00
01-16-8111-0	OVERTIME-OTHER	8,334.33	6,010.00	6,000.00	6,000.00	6,182.00	6,182.00
01-16-8125-0	SOCIAL SECURITY	13,483.52	13,362.00	13,415.00	13,415.00	13,866.00	13,866.00
01-16-8128-0	RETIREMENT	1,636.00	1,900.00	1,800.00	1,800.00	1,800.00	1,800.00
01-16-8131-0	HEALTH INSURANCE	22,038.42	18,870.00	20,500.00	20,500.00	19,600.00	19,600.00
01-16-8132-0	DENTAL INSURANCE	2,198.16	3,393.00	3,200.00	3,200.00	3,200.00	3,200.00
01-16-8133-0	LIFE INSURANCE	281.16	284.00	284.00	284.00	284.00	284.00
01-16-8134-0	SHORT-TERM DISABILITY	702.24	704.00	810.00	810.00	1,370.00	1,370.00
01-16-8135-0	WORKERS COMPENSATION	9,784.06	10,534.00	10,489.00	10,489.00	10,843.00	10,843.00
01-16-8136-0	UNEMPLOYMENT COMPENSATION	308.00	256.00	310.00	310.00	310.00	310.00
SERIES 1 TOTAL ----->		226,402.64	223,969.00	226,164.00	226,164.00	232,527.00	232,527.00
01-16-8201-0	OFFICE SUPPLIES	46.10	300.00	300.00	300.00	300.00	300.00
01-16-8202-0	MAINTENANCE SUPPLIES	.00	100.00	.00	.00	.00	.00
01-16-8203-0	OPERATING SUPPLIES	7,811.52	7,000.00	7,000.00	7,000.00	7,000.00	7,000.00
01-16-8204-0	UNIFORMS	1,277.70	1,091.00	1,086.00	1,086.00	1,086.00	1,086.00
01-16-8230-0	POSTAGE	.00	23.00	.00	.00	.00	.00
01-16-8242-0	GAS	3,011.39	2,084.00	3,075.00	3,075.00	3,075.00	3,075.00
01-16-8250-0	VEHICLE FUEL	719.22	732.00	744.00	744.00	744.00	744.00
01-16-8270-0	DUES	63.00	95.00	95.00	95.00	95.00	95.00
01-16-8280-0	GENERAL INSURANCE	4,540.00	4,070.00	3,028.00	3,028.00	3,028.00	3,028.00
SERIES 2 TOTAL ----->		17,468.93	15,497.00	15,328.00	15,328.00	15,328.00	15,328.00
01-16-8300-0	TRAVEL & MEETINGS	.00	100.00	100.00	100.00	100.00	100.00
01-16-8331-0	MNTC-MACHINERY/EQUIP	2,465.60	1,950.00	1,900.00	1,900.00	1,900.00	1,900.00
01-16-8332-0	MNTC-VEHICLES	5,360.89	1,600.00	1,500.00	1,500.00	1,500.00	1,500.00
01-16-8351-0	CONSULTANTS	.00	200.00	.00	.00	.00	.00
01-16-8352-0	EDUCATION & TRAINING	95.00	500.00	500.00	500.00	500.00	500.00

1995-96 BUDGET SUMMARY

EQUIPMENT NMTC

ACCOUNT NO	ACCOUNT DESCRIPTION	93-94 ACTUAL	94-95 BUDGET	95-96 DEPT	95-96 MGR	95-96 BOS	95-96 BUD COM

SERIES 3 TOTAL	----->	7,921.49	4,350.00	4,000.00	4,000.00	4,000.00	4,000.00

01-16-8502-0	BUILDINGS	794.23	.00	2,500.00	2,500.00	2,500.00	2,500.00
01-16-8508-0	OPERATING EQUIPMENT	.00	5,500.00	5,930.00	5,930.00	5,930.00	5,930.00

SERIES 5 TOTAL	----->	794.23	5,500.00	8,430.00	8,430.00	8,430.00	8,430.00

EQUIPMENT NMTC TOTAL	----->	252,587.29	249,316.00	253,922.00	253,922.00	260,285.00	260,285.00

1995-96 BUDGET SUMMARY
BUILDING MAINTENANCE

ACCOUNT NO	ACCOUNT DESCRIPTION	93-94 ACTUAL	94-95 BUDGET	95-96 DEPT	95-96 MCR	95-96 BOB	95-96 BUD COM
01-17-8103-0	WAGES-SUPERVISORY	31,376.78	31,252.00	31,252.00	32,188.00	32,500.00	32,500.00
01-17-8104-0	WAGES - HOURLY	.00	.00	18,304.00	18,876.00	18,980.00	18,980.00
01-17-8105-0	OVERTIME-SUPERVISORY& PROF	7,401.11	5,635.00	5,635.00	5,803.00	5,860.00	5,860.00
01-17-8107-0	WAGES - PART-TIME	23,679.33	22,240.00	4,040.00	4,165.00	4,202.00	4,202.00
01-17-8111-0	OVERTIME-OTHER	.00	.00	660.00	681.00	685.00	685.00
01-17-8125-0	SOCIAL SECURITY	4,777.94	4,523.00	4,581.00	4,721.00	4,759.00	4,759.00
01-17-8128-0	RETIREMENT	3,272.00	3,800.00	3,600.00	3,600.00	3,600.00	3,600.00
01-17-8131-0	HEALTH INSURANCE	5,891.46	5,050.00	7,500.00	7,500.00	7,200.00	7,200.00
01-17-8132-0	DEATH INSURANCE	492.12	740.00	900.00	900.00	900.00	900.00
01-17-8133-0	LIFE INSURANCE	75.72	76.00	128.00	128.00	128.00	128.00
01-17-8134-0	SHORT-TERM DISABILITY	216.00	216.00	500.00	500.00	500.00	500.00
01-17-8135-0	WORKERS COMPENSATION	5,162.31	5,022.00	5,024.00	5,177.00	5,219.00	5,219.00
01-17-8136-0	UNEMPLOYMENT COMPENSATION	219.75	169.00	160.00	161.00	161.00	161.00
SERIES 1 TOTAL ----->		82,564.52	78,723.00	82,284.00	84,400.00	84,694.00	84,694.00
01-17-8203-0	OPERATING SUPPLIES	5,494.30	6,000.00	6,000.00	6,000.00	6,000.00	6,000.00
01-17-8204-0	UNIFORMS	300.00	300.00	600.00	600.00	600.00	600.00
01-17-8212-0	EQUIPMENT RENTAL	110.00	200.00	200.00	200.00	200.00	200.00
01-17-8241-0	ELECTRICITY	31,348.27	32,000.00	33,385.00	33,385.00	33,385.00	33,385.00
01-17-8242-0	GAS	.00	.00	.00	.00	.00	.00
01-17-8243-0	HEATING OIL	1,478.68	2,183.00	1,500.00	1,500.00	1,500.00	1,500.00
01-17-8244-0	WATER	1,365.75	1,700.00	1,700.00	1,700.00	1,700.00	1,700.00
01-17-8245-0	SEWER	430.50	268.00	268.00	268.00	268.00	268.00
01-17-8250-0	VEHICLE FUEL	52.34	177.00	180.00	180.00	180.00	180.00
01-17-8280-0	GENERAL INSURANCE	3,496.00	3,846.00	3,715.00	3,715.00	3,715.00	3,715.00
SERIES 2 TOTAL ----->		44,075.84	46,674.00	47,548.00	47,548.00	47,548.00	47,548.00

01-17-8300-0	TRAVEL & MEETINGS	.00	50.00	50.00	50.00	50.00	50.00
01-17-8321-0	MFTC-BUILDINGS/GROUNDS	11,124.15	6,010.00	6,014.00	6,564.00	6,564.00	6,564.00

1995-96 BUDGET SUMMARY

BUILDING MAINTENANCE

ACCOUNT NO	ACCOUNT DESCRIPTION	93-94 ACTUAL	94-95 BUDGET	95-96 DEPT	95-96 MGR	95-96 BOS	95-96 BUD COM
01-17-8322-0	MUTC-GROUNDS	2,323.69	2,200.00	2,200.00	2,200.00	2,200.00	2,200.00
01-17-8331-0	MUTC-MACHINERY/EQUIP	224.74	500.00	500.00	500.00	500.00	500.00
01-17-8332-0	VEHICLE MAINTENANCE	64.09	200.00	200.00	200.00	200.00	200.00
01-17-8352-0	EDUCATION & TRAINING	39.00	200.00	200.00	200.00	200.00	200.00
----->							
SERIES 3 TOTAL	----->	13,775.57	9,160.00	9,164.00	9,714.00	9,714.00	9,714.00
----->							
01-17-8502-0	BUILDINGS	3,703.71	18,800.00	19,025.00	22,025.00	22,025.00	17,475.00
----->							
SERIES 5 TOTAL	----->	3,703.71	18,800.00	19,025.00	22,025.00	22,025.00	17,475.00
----->							
BUILDING MAINTENANCE TOTAL		144,119.74	153,357.00	158,021.00	163,687.00	163,981.00	159,431.00

1995-96 BUDGET SUMMARY
COMMUNITY DEVELOP

ACCOUNT NO	ACCOUNT DESCRIPTION	93-94 ACTUAL	94-95 BUDGET	95-96 DEPT	95-96 MGR	95-96 BOS	95-96 BUD COM
01-21-8102-0	WAGES - CLERICAL	70,996.48	71,788.00	71,788.00	71,788.00	76,303.00	76,303.00
01-21-8103-0	WAGES - SUPERVISORY	.00	52,156.00	52,156.00	49,920.00	50,388.00	50,388.00
01-21-8107-0	WAGES - PART-TIME	3,831.17	10,413.00	11,458.00	9,078.00	9,165.00	9,165.00
01-21-8125-0	SOCIAL SECURITY	5,726.52	10,278.00	10,359.00	10,005.00	10,393.00	10,393.00
01-21-8128-0	RETIREMENT	4,908.00	7,600.00	8,100.00	8,100.00	8,100.00	8,100.00
01-21-8131-0	HEALTH INSURANCE	4,364.98	8,790.00	8,000.00	8,000.00	7,800.00	7,800.00
01-21-8132-0	DENTAL INSURANCE	460.04	1,915.00	1,200.00	1,200.00	1,200.00	1,200.00
01-21-8133-0	LIFE INSURANCE	154.36	281.00	281.00	281.00	281.00	281.00
01-21-8134-0	SHORT-TERM DISABILITY	515.86	864.00	1,000.00	1,000.00	1,000.00	1,000.00
01-21-8135-0	WORKERS COMPENSATION	348.91	632.00	636.00	615.00	639.00	639.00
01-21-8136-0	UNEMPLOYMENT COMPENSATION	213.88	280.00	342.00	319.00	319.00	319.00
SERIES 1 TOTAL ----->		91,520.20	164,997.00	165,320.00	160,306.00	165,588.00	165,588.00
01-21-8201-0	OFFICE SUPPLIES	8,804.77	8,000.00	7,750.00	7,750.00	7,750.00	7,750.00
01-21-8220-0	PRINTING	281.38	.00	550.00	550.00	550.00	550.00
01-21-8230-0	POSTAGE	4,796.41	4,050.00	5,050.00	5,050.00	5,050.00	5,050.00
01-21-8260-0	TELEPHONE	2,031.50	2,400.00	2,300.00	2,300.00	2,300.00	2,300.00
01-21-8270-0	DUES & FEES	22,913.00	25,270.00	24,630.00	24,630.00	24,630.00	24,630.00
01-21-8280-0	GENERAL INSURANCE	1,228.00	1,351.00	1,314.00	1,314.00	1,314.00	1,314.00
SERIES 2 TOTAL ----->		40,055.06	41,071.00	41,594.00	41,594.00	41,594.00	41,594.00
01-21-8300-0	TRAVEL & MEETINGS	60.00	250.00	100.00	100.00	100.00	100.00
01-21-8321-0	BUILDING MAINTENANCE	.00	500.00	550.00	.00	.00	.00
01-21-8334-0	MAINTENANCE - OFFICE EQUIPMENT	7,393.02	1,380.00	1,470.00	1,470.00	1,470.00	1,470.00
01-21-8352-0	EDUCATION & TRAINING	680.20	1,405.00	1,405.00	1,405.00	1,405.00	1,405.00
01-21-8359-0	OTHER OUTSIDE SERVICES	4,906.70	.00	.00	.00	.00	.00
01-21-8393-0	CONSERVATION COMMISSION	10,883.00	13,000.00	12,745.00	12,745.00	12,974.00	12,974.00
SERIES 3 TOTAL ----->		23,922.92	16,535.00	16,270.00	15,720.00	15,949.00	15,949.00

1995-96 BUDGET SUMMARY

COMMUNITY DEVELOP

ACCOUNT NO	ACCOUNT DESCRIPTION	93-94 ACTUAL	94-95 BUDGET	95-96 DEPT	95-96 MGR	95-96 BOB	95-96 BUD COM
01-21-8420-0	ADVERTISING	350.00	.00	.00	.00	.00	.00
37-21-8429-0	HERITAGE TRAIL	.00	.00	3,000.00	3,000.00	3,000.00	3,000.00
SERIES 4 TOTAL ----->		350.00	.00	3,000.00	3,000.00	3,000.00	3,000.00
01-21-8502-0	BUILDING IMPROVEMENTS	.00	.00	2,000.00	.00	.00	.00
01-21-8504-0	OFFICE EQUIPMENT	19,705.00	.00	4,200.00	4,200.00	4,200.00	4,200.00
SERIES 5 TOTAL ----->		19,705.00	.00	6,200.00	4,200.00	4,200.00	4,200.00
COMMUNITY DEVELOP TOTAL ----->		175,553.18	222,603.00	232,384.00	224,820.00	230,331.00	230,331.00

1995-96 BUDGET SUMMARY

CODE ENFORCEMENT

ACCOUNT NO	ACCOUNT DESCRIPTION	93-94 ACTUAL	94-95 BUDGET	95-96 DEPT	95-96 MGR	95-96 BOB	95-96 BUD COM
01-22-8102-0	WAGES-CLERICAL	.00	.00		.00	.00	.00
01-22-8104-0	WAGES-BOURLY	29,754.40	29,744.00	29,744.00	29,744.00	31,037.00	31,037.00
01-22-8125-0	SOCIAL SECURITY	2,275.00	2,275.00	2,275.00	2,275.00	2,374.00	2,374.00
01-22-8128-0	RETIREMENT	1,636.00	1,900.00	1,800.00	1,800.00	1,800.00	1,800.00
01-22-8131-0	HEALTH INSURANCE	5,891.00	5,050.00	5,500.00	5,500.00	5,200.00	5,200.00
01-22-8132-0	DENTAL INSURANCE	492.00	740.00	700.00	700.00	700.00	700.00
01-22-8133-0	LIFE INSURANCE	51.00	52.00	52.00	52.00	52.00	52.00
01-22-8134-0	SHORT-TERM DISABILITY	216.00	216.00	250.00	250.00	250.00	250.00
01-22-8135-0	WORKERS COMPENSATION	2,031.00	2,222.00	2,201.00	2,201.00	2,297.00	2,297.00
01-22-8136-0	UNEMPLOYMENT COMPENSATION	62.00	51.00	62.00	62.00	62.00	62.00
SERIES 1 TOTAL ----->		42,408.40	42,250.00	42,584.00	42,584.00	43,772.00	43,772.00
01-22-8201-0	OFFICE SUPPLIES	.00	.00		.00	.00	.00
01-22-8203-0	OPERATING SUPPLIES	74.44	275.00	275.00	275.00	275.00	275.00
01-22-8220-0	PRINTING	870.85	1,055.00	945.00	945.00	945.00	945.00
01-22-8230-0	POSTAGE	.00	.00		.00	.00	.00
01-22-8250-0	VEHICLE FUEL	621.94	586.00	646.00	646.00	646.00	646.00
01-22-8260-0	TELEPHONE	2,042.74	2,300.00	3,115.00	2,300.00	2,300.00	2,300.00
01-22-8270-0	DUES	366.78	330.00	330.00	330.00	330.00	330.00
01-22-8280-0	GENERAL INSURANCE	1,142.00	1,256.00	1,212.00	1,212.00	1,212.00	1,212.00
SERIES 2 TOTAL ----->		5,116.75	5,802.00	6,523.00	5,708.00	5,708.00	5,708.00
01-22-8300-0	TRAVEL & MEETINGS	205.02	100.00	100.00	100.00	100.00	100.00
01-22-8332-0	MFTC-VEHICLES	855.58	700.00	700.00	700.00	700.00	700.00
01-22-8334-0	MFTC-OFFICE EQUIPMENT	.00	.00		.00	.00	.00
01-22-8335-0	MFTC-COMMUNICATIONS EQUIP	.00	100.00	100.00	100.00	100.00	100.00
01-22-8352-0	EDUCATION & TRAINING	575.00	300.00	300.00	300.00	300.00	300.00
SERIES 3 TOTAL ----->		1,635.60	1,200.00	1,200.00	1,200.00	1,200.00	1,200.00

1995-96 BUDGET SUMMARY

CODE ENFORCEMENT

ACCOUNT NO	ACCOUNT DESCRIPTION	93-94 ACTUAL	94-95 BUDGET	95-96 DEPT	95-96 MGR	95-96 BOB	95-96 BUD COM
01-22-8420-0	ADVERTISING	.00	150.00	150.00	150.00	150.00	150.00
SERIES 4 TOTAL ----->							
		.00	150.00	150.00	150.00	150.00	150.00
01-22-8504-0	OFFICE EQUIPMENT	.00	.00	.00	.00	.00	.00
SERIES 5 TOTAL ----->							
		.00	.00	.00	.00	.00	.00
CODE ENFORCEMENT TOTAL ----->							
		49,162.75	49,402.00	50,457.00	49,642.00	50,830.00	50,830.00

1995-96 BUDGET SUMMARY
CLERK/TAX COLLECTOR

ACCOUNT NO	ACCOUNT DESCRIPTION	93-94 ACTUAL	94-95 BUDGET	95-96 DEPT	95-96 MGR	95-96 BOB	95-96 BUD COM
01-24-8101-0	WAGES-ELECTED OFFICIALS	.00	38,896.00	38,896.00	40,092.00	40,456.00	40,456.00
01-24-8102-0	WAGES-CLERICAL	104,979.30	86,308.00	86,476.00	86,476.00	90,096.00	90,096.00
01-24-8103-0	WAGES-SUPERVISORY/PROFESSIONAL	36,095.68	33,636.00	25,064.00	25,844.00	26,052.00	26,052.00
01-24-8107-0	WAGES - PART-TIME	2,512.59	4,500.00	4,500.00	4,635.00	4,680.00	4,680.00
01-24-8111-0	OVERTIME-OTHER	3,087.48	511.00	2,713.00	2,713.00	2,793.00	2,793.00
01-24-8125-0	SOCIAL SECURITY	11,283.09	9,559.00	9,084.00	9,155.00	9,457.00	9,457.00
01-24-8128-0	RETIREMENT	10,413.88	14,376.00	13,776.00	13,867.00	13,895.00	13,895.00
01-24-8131-0	HEALTH INSURANCE	26,793.05	22,630.00	28,000.00	28,000.00	26,700.00	26,700.00
01-24-8132-0	DENTAL INSURANCE	2,362.42	3,830.00	3,400.00	3,400.00	3,400.00	3,400.00
01-24-8133-0	LIFE INSURANCE	374.54	385.00	385.00	385.00	385.00	385.00
01-24-8134-0	SHORT-TERM DISABILITY	971.34	1,296.00	1,500.00	1,500.00	1,500.00	1,500.00
01-24-8135-0	WORKERS COMPENSATION	633.38	770.00	757.00	767.00	787.00	787.00
01-24-8136-0	UNEMPLOYMENT COMPENSATION	419.33	288.00	350.00	351.00	351.00	351.00
SERIES 1 TOTAL ----->		199,926.08	216,985.00	214,901.00	217,185.00	220,552.00	220,552.00
01-24-8201-0	OFFICE SUPPLIES	4,535.97	5,060.00	4,650.00	4,650.00	4,650.00	4,650.00
01-24-8220-0	PRINTING	3,731.95	3,000.00	3,500.00	3,500.00	3,500.00	3,500.00
01-24-8230-0	POSTAGE	20,887.92	19,800.00	22,000.00	22,000.00	22,000.00	22,000.00
01-24-8260-0	TELEPHONE	1,502.38	1,800.00	1,700.00	1,700.00	1,700.00	1,700.00
01-24-8270-0	DUES	130.00	145.00	150.00	150.00	150.00	150.00
01-24-8280-0	GENERAL INSURANCE	1,720.00	3,123.00	1,840.00	1,840.00	1,840.00	1,840.00
SERIES 2 TOTAL ----->		32,508.22	32,928.00	33,840.00	33,840.00	33,840.00	33,840.00
01-24-8300-0	TRAVEL & MEETINGS	1,019.39	2,360.00	2,360.00	2,360.00	2,360.00	2,360.00
01-24-8334-0	MUTC-OFFICE EQUIPMENT	7,532.35	7,055.00	7,000.00	7,000.00	7,000.00	7,000.00
01-24-8352-0	EDUCATION & TRAINING	295.00	1,500.00	1,000.00	1,000.00	1,000.00	1,000.00
01-24-8359-0	OTHER OUTSIDE SERVICES	12,662.26	17,550.00	15,000.00	15,000.00	15,000.00	15,000.00
SERIES 3 TOTAL ----->		21,509.00	28,465.00	25,360.00	25,360.00	25,360.00	25,360.00

1995-96 BUDGET SUMMARY
CLERK/TAX COLLECTOR

ACCOUNT NO	ACCOUNT DESCRIPTION	93-94 ACTUAL	94-95 BUDGET	95-96 DEPT	95-96 MGR	95-96 BOS	95-96 BUD COM
01-24-8420-0	ADVERTISING	1,036.35	1,200.00	800.00	800.00	800.00	800.00
01-24-8430-0	DOG TAGS	198.56	300.00	300.00	300.00	300.00	300.00
SERIES 4 TOTAL ----->		1,234.91	1,500.00	1,100.00	1,100.00	1,100.00	1,100.00
01-24-8504-0	OFFICE EQUIPMENT	.00	2,400.00	.00	.00	.00	.00
SERIES 5 TOTAL ----->		.00	2,400.00	.00	.00	.00	.00
CLERK/TAX COLLECTOR TOTAL ----->		255,178.21	282,278.00	275,201.00	277,485.00	280,852.00	280,852.00

1995-96 BUDGET SUMMARY

WELFARE

ACCOUNT NO	ACCOUNT DESCRIPTION	93-94 ACTUAL	94-95 BUDGET	95-96 DEPT	95-96 MCR	95-96 B06	95-96 BUD COM
01-25-8201-0	OFFICE SUPPLIES	5.40	100.00	100.00	100.00	100.00	100.00
01-25-8230-0	POSTAGE	.23	75.00	75.00	75.00	75.00	75.00
01-25-8260-0	TELEPHONE	536.75	630.00	630.00	630.00	630.00	630.00
01-25-8270-0	DUES	50.00	50.00	50.00	50.00	50.00	50.00

SERIES 2 TOTAL	----->	592.38	855.00	855.00	855.00	855.00	855.00

01-25-8300-0	TRAVEL & MEETINGS	222.00	250.00	250.00	250.00	250.00	250.00
01-25-8352-0	EDUCATION & TRAINING	.00	50.00	50.00	50.00	50.00	50.00

SERIES 3 TOTAL	----->	222.00	300.00	300.00	300.00	300.00	300.00

01-25-8481-0	WELFARE-HOUSING	79,942.59	120,000.00	120,000.00	120,000.00	110,000.00	110,000.00
01-25-8482-0	WELFARE-ELECTRICITY	3,052.75	8,000.00	8,000.00	8,000.00	8,000.00	8,000.00
01-25-8483-0	WELFARE-GAS	149.71	500.00	1,500.00	1,500.00	1,500.00	1,500.00
01-25-8484-0	WELFARE-HEATING OIL	1,471.41	1,800.00	2,500.00	2,500.00	2,500.00	2,500.00
01-25-8485-0	WELFARE-VEHICLE FUEL	281.00	200.00	200.00	200.00	200.00	200.00
01-25-8486-0	WELFARE-TELEPHONE	.00	50.00	50.00	50.00	50.00	50.00
01-25-8487-0	WELFARE-JUVENILES	1,070.00	.00	.00	.00	.00	.00
01-25-8488-0	WELFARE-FOOD	1,261.42	7,000.00	5,300.00	5,300.00	5,300.00	5,300.00
01-25-8489-0	WELFARE-MEDICAL	1,409.26	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00
01-25-8490-0	WELFARE-JOB SEARCH TRAINING	.00	100.00	100.00	100.00	100.00	100.00
01-25-8491-0	WELFARE-OTHER	1,443.88	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00
01-25-8492-0	SANTA FUND	50.00	200.00	200.00	200.00	200.00	200.00
01-25-8493-0	WELFARE ASSISTANCE-INSURANCE	233.00	500.00	500.00	500.00	500.00	500.00
01-25-8494-0	WELFARE ASSISTANCE-BURIALS	.00	500.00	500.00	500.00	500.00	500.00

SERIES 4 TOTAL	----->	90,365.02	146,850.00	146,850.00	146,850.00	136,850.00	136,850.00

1995-96 BUDGET SUMMARY

WELFARE

ACCOUNT NO	ACCOUNT DESCRIPTION	93-94 ACTUAL	94-95 BUDGET	95-96 DEPT	95-96 MGR	95-96 BOB	95-96 BUD COM
		91,179.40	148,005.00	148,005.00	148,005.00	138,005.00	138,005.00
WELFARE TOTAL	----->						

1995-96 BUDGET SUMMARY

DEBT SERVICE

ACCOUNT NO	ACCOUNT DESCRIPTION	93-94 ACTUAL	94-95 BUDGET	95-96 DEPT	95-96 MGR	95-96 BOB	95-96 BUD COM
01-27-8601-0	INTEREST-TAX	.00	15,000.00	15,000.00	15,000.00	15,000.00	15,000.00
01-27-8602-0	INTEREST-LONG TERM DEBT	427,245.83	352,259.00	283,239.00	283,239.00	283,239.00	283,239.00
01-27-8604-0	PRINCIPAL-LONG TERM DEBT	1,015,453.58	974,271.00	664,892.00	664,892.00	664,892.00	664,892.00
01-27-8609-0	BOND REGISTRATION	370.20	350.00	400.00	400.00	400.00	400.00
31-27-8602-0	INTEREST-LONG TERM DEBT	169,373.90	143,319.00	360,468.00	360,468.00	360,468.00	360,468.00
31-27-8604-0	PRINCIPAL-LONG TERM DEBT	412,838.99	418,717.00	673,070.00	673,070.00	673,070.00	673,070.00
34-27-8602-0	INTEREST-LONG TERM DEBT	21,092.56	17,520.00	13,650.00	13,650.00	13,650.00	13,650.00
34-27-8604-0	PRINCIPAL-LONG TERM DEBT	42,973.93	46,547.00	50,417.00	50,417.00	50,417.00	50,417.00
SERIES 6 TOTAL ----->		2,089,348.99	1,967,983.00	2,061,136.00	2,061,136.00	2,061,136.00	2,061,136.00

DEBT SERVICE TOTAL -----> 2,089,348.99 1,967,983.00 2,061,136.00 2,061,136.00 2,061,136.00 2,061,136.00

HEALTH

ACCOUNT NO	ACCOUNT DESCRIPTION	93-94 ACTUAL	94-95 BUDGET	95-96 DEPT	95-96 MGR	95-96 BOS	95-96 BUD COM
01-28-8103-0	WAGES-SUPERVISORY/PROFESSIONAL	30,640.80	31,304.00	31,304.00	32,240.00	32,500.00	32,500.00
01-28-8125-0	SOCIAL SECURITY	2,343.96	2,395.00	2,395.00	2,466.00	2,486.00	2,486.00
01-28-8128-0	RETIREMENT	1,636.00	1,900.00	1,800.00	1,800.00	1,800.00	1,800.00
01-28-8131-0	HEALTH INSURANCE	2,182.02	1,860.00	2,000.00	2,000.00	2,000.00	2,000.00
01-28-8132-0	DENTAL INSURANCE	124.44	240.00	200.00	200.00	200.00	200.00
01-28-8133-0	LIFE INSURANCE	48.60	76.00	76.00	76.00	76.00	76.00
01-28-8134-0	SHORT-TERM DISABILITY	216.00	216.00	250.00	250.00	250.00	250.00
01-28-8135-0	WORKERS COMPENSATION	2,106.45	2,338.00	2,316.00	2,386.00	2,405.00	2,405.00
01-28-8136-0	UNEMPLOYMENT COMPENSATION	61.60	51.00	62.00	62.00	62.00	62.00
SERIES 1 TOTAL ----->							
		39,359.87	40,380.00	40,403.00	41,480.00	41,779.00	41,779.00
01-28-8201-0	OFFICE SUPPLIES	101.48	75.00	.00	.00	.00	.00
01-28-8203-0	OPERATING SUPPLIES	404.34	500.00	600.00	600.00	600.00	600.00
01-28-8220-0	PRINTING	69.50	100.00	100.00	100.00	100.00	100.00
01-28-8230-0	POSTAGE	107.40	80.00	.00	.00	.00	.00
01-28-8250-0	VEHICLE FUEL	154.63	355.00	361.00	361.00	361.00	361.00
01-28-8270-0	DUES	110.00	215.00	215.00	215.00	215.00	215.00
01-28-8280-0	GENERAL INSURANCE	644.00	708.00	679.00	679.00	679.00	679.00
SERIES 2 TOTAL ----->							
		1,591.35	2,033.00	1,955.00	1,955.00	1,955.00	1,955.00
01-28-8300-0	TRAVEL & MEETINGS	63.92	100.00	150.00	150.00	150.00	150.00
01-28-8332-0	MUTC-VEHICLE	40.07	700.00	700.00	700.00	700.00	700.00
01-28-8352-0	EDUCATION & TRAINING	437.00	300.00	350.00	350.00	350.00	350.00
01-28-8359-0	OTHER OUTSIDE SERVICES	.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00
SERIES 3 TOTAL ----->							
		540.99	2,100.00	2,200.00	2,200.00	2,200.00	2,200.00

1995-96 BUDGET SUMMARY
HEALTH

ACCOUNT NO	ACCOUNT DESCRIPTION	93-94 ACTUAL	94-95 BUDGET	95-96 DEPT	95-96 MGR	95-96 BOM	95-96 BUD COM
01-28-8403-0	HEALTH SERVICES	62,333.00	67,903.00	75,995.00	70,495.00	70,495.00	70,495.00
SERIES 4 TOTAL ----->		62,333.00	67,903.00	75,995.00	70,495.00	70,495.00	70,495.00
01-28-8506-0	COMMUNICATIONS EQUIPMENT	.00	.00	600.00	600.00	600.00	600.00
SERIES 5 TOTAL ----->		.00	.00	600.00	600.00	600.00	600.00
HEALTH TOTAL ----->		103,825.21	112,416.00	121,153.00	116,730.00	117,029.00	117,029.00
GRAND TOTAL		15,055,357.07	15,351,214.00	15,735,769.00	15,624,800.00	15,710,714.00	15,705,164.00

MUNICIPAL OPERATING BUDGET

1995-96

Department	Actual 1993-94	Budget 1994-95	Department 1995-96	Manager 1995-96	BOS 1995-96	Bud Comm 1995-96
01 General Government	1,031,084	759,420	793,557	790,354	770,671	770,671
02 Assessing	295,578	429,394	178,646	180,322	184,254	184,254
03 Fire	1,984,386	1,994,168	2,023,419	2,029,051	2,010,887	2,010,887
04 Police	2,237,544	2,268,123	2,354,043	2,354,905	2,390,066	2,390,066
05 Communications	229,106	264,205	300,900	245,769	249,274	249,274
06 Ambulance	262,580	261,044	269,843	269,604	289,916	289,916
07 Public Works Administration	121,254	258,146	224,946	226,984	228,270	228,270
08 Highway	1,923,802	1,779,679	1,842,801	1,827,869	1,837,443	1,837,443
09 Solid Waste Disposal	459,768	507,262	552,160	527,577	532,754	532,754
10 Sewer	2,045,926	2,127,342	2,072,048	2,073,692	2,111,731	2,111,731
11 Compost	222,183	315,856	461,544	461,544	465,615	465,615
12 Planning and Zoning	133,457	111,378	112,729	118,146	120,712	120,712
13 Parks and Recreation	423,987	485,444	585,570	560,272	574,088	573,088
15 Library	523,747	604,393	663,284	663,284	662,584	662,584
16 Equipment Maintenance	252,587	249,316	253,922	253,922	260,285	260,285
17 Building Maintenance	144,120	153,357	158,021	163,687	163,981	159,431
21 Community Development Administration	175,554	222,603	232,384	224,820	230,331	230,331
22 Code Enforcement	49,163	49,402	50,457	49,642	50,830	50,830
24 Town Clerk/Tax Collector	255,178	282,278	275,201	277,485	280,852	280,852
25 Welfare	91,179	148,005	148,005	148,005	138,005	138,005
27 Debt Service	2,089,349	1,967,983	2,061,136	2,061,136	2,061,136	2,061,136
28 Health	103,825	112,416	121,153	116,730	117,029	117,029
Total	15,055,357	15,351,214	15,735,769	15,624,600	15,710,714	15,705,164

1995-96 PROPOSED MUNICIPAL OPERATING BUDGET

Summary

	Actual 1993-94	Budget 1994-95	Proposed 1995-96	Increase (Decrease)	
Personal Services	8,488,078	8,536,374	8,884,475	Amount	%
Other Operating Expenses	3,494,048	3,500,049	3,726,682	348,101	4.08%
Capital Outlay	983,882	1,346,808	1,032,871	226,633	6.48%
Debt Service	2,089,349	1,967,983	2,061,136	(313,937)	-23.31%
Total	15,055,357	15,351,214	15,705,164	93,153	4.73%
				<u>353,950</u>	<u>2.31%</u>

Explanation of Increase (Decrease)

Personal Services:

Attrition, wage increases only partially funded in 1994-95,
and various reclassifications
Employee benefit rate adjustments
Part-time hours
Staffing changes - see "Personnel" below
Overtime hours
Employee health insurance co-payment reimbursements
Provision for severance pay to terminating employees
Other
Total personal services

	Budget 1994-95	Proposed 1995-96	Increase (Decrease)
			223,390
			17,317
			38,672
			41,025
			24,331
			(15,000)
			10,695
			<u>7,671</u>
	8,536,374	8,884,475	348,101

	Budget 1994 - 95	Proposed 1995 - 96	Increase (Decrease)
Other Operating Expenses:			
Electricity for sewer plant and pumping stations	323,240	350,741	27,501
Sewer plant machinery maintenance	63,000	73,814	10,814
Wastewater treatment chemicals	122,640	93,225	(29,415)
Gas for compost facility heating system	0	30,000	30,000
Electricity for compost facility	66,000	96,171	30,171
Sawdust bulking agent for compost facility	85,000	141,024	56,024
Contractual waterfront staffing at Wasserman Park	12,800	0	(12,800)
Day Camp	0	82,866	82,866
Drug law enforcement programs - DARE, Narcotics Unit, and			
Drug Task Force	22,861	11,762	(11,099)
Landfill closure plans and other related studies	42,000	0	(42,000)
Welfare assistance	146,850	136,850	(10,000)
Vehicle fuel	68,272	80,004	11,732
Maintenance of vehicles and equipment	212,538	226,946	14,408
Other contractual services	319,872	338,625	18,753
Legal	98,000	108,000	10,000
Other changes of less than \$10,000	<u>1,916,976</u>	<u>1,956,654</u>	<u>39,678</u>
Total other operating expenses	3,500,049	3,726,682	226,633
Capital Outlay - see "Capital Outlay" below	1,346,808	1,032,871	(313,937)
Debt Service:			
1991 computer lease/purchase agreement matured	17,687	0	(17,687)
1985 road bonds matured	323,100	0	(323,100)
1985 compost facility bonds issued in 1994 - 95	0	492,728	492,728
Decrease due to declining interest as			
bond principal is reduced	<u>1,627,196</u>	<u>1,568,408</u>	<u>(58,788)</u>
Total debt service	<u>1,967,983</u>	<u>2,061,136</u>	<u>93,153</u>
Grand Total	<u>15,351,214</u>	<u>15,705,164</u>	<u>353,950</u>

Personnel

	Budget 1994-95		Proposed 1995-96	
	Full-Time	Part-Time	Full-Time	Part-Time
01 General Government	8	10	7	11
02 Assessing	4	0	4	0
03 Fire	34	0	34	0
04 Police	36	4	37	4
05 Communications	6	1	6	1
06 Ambulance	4	4	4	3
07 Public Works Administration	2	0	2	0
08 Highway	21	0	21	0
09 Solid Waste Disposal	4	2	5	1
10 Sewer (B)	21.6	0	20.2	0
11 Compost (B)	2.4	1	2.8	1
12 Planning and Zoning	2	0	2	0
13 Parks and Recreation	4	1	4	1
15 Library	5	23	8	21
16 Equipment Maintenance	5	0	5	0
17 Building Maintenance	1	3	2	1
21 Community Development Administration	4	2	4	2
22 Code Enforcement	1	0	1	0
24 Town Clerk/Tax Collector	6	0	6	0
25 Welfare	0	0	0	0
27 Debt Service	0	0	0	0
28 Health	1	0	1	0
Total (A)	<u>172</u>	<u>51</u>	<u>176</u>	<u>46</u>

(A) Excludes election workers, call firefighters, special police officers, volunteers, and other temporary help.

(B) Two Equipment Operator II positions shared by Sewer and Compost.

The proposed budget provides for a net increase of four full-time positions and a net decrease of five part-time positions. The proposed staffing changings and the related costs are as follows:

Department	Schedule	Position	Cost	Number
01 General Government	Full-time	Welfare Administrator	(33,253)	(1)
01 General Government	Part-time	Welfare Administrator	19,903	1
04 Police	Full-time	Patrolman	38,451	1
06 Ambulance	Part-time	EMT - A	(5,008)	(1)
09 Solid Waste Disposal	Full-time	Recycling Attendant	28,618	1
09 Solid Waste Disposal	Part-time	Recycling Attendant	(17,002)	(1)
10 Sewer	Full-time	Operator II	(70,243)	(2)
10/11 Sewer/Compost	Full-time	Equipment Operator II	34,736	1
15 Library	Full-time	Library III	57,488	2
15 Library	Full-time	Library III	(33,765)	(2)
15 Library	Full-time	Custodian	28,384	1
15 Library	Part-time	Custodian	(8,545)	(1)
15 Library	Part-time	Secretary	10,168	1
17 Building Maintenance	Full-time	Custodian	25,628	1
17 Building Maintenance	Part-time	Custodian	(25,268)	(2)
21 Town Clerk/Tax Collector	Full-time	Office Manager	(40,638)	(1)
21 Town Clerk/Tax Collector	Full-time	Deputy Town Clerk/Tax Collector	31,371	1
Total			<u>41,025</u>	<u>(1)</u>

Capital Outlay

Transfers to capital reserve funds:

Land acquisition	5,000
Fire Vehicles	57,000
Ambulance	12,000
Sewer Extension	100,000
Sidewalks/Bike Paths	25,000
Highway Equipment	100,000
Bridge Replacement	20,000
Landfill Equipment and Closure	140,000
Library Roof	10,000
Wastewater Treatment Facilities	<u>150,000</u>
Total	619,000
Four police cruisers	65,340
Compost front-end loaders - buy-back agreements - 2	20,000
Parks Maintenance mower	12,000
Sewer plant belt filter press rolls - 4	10,800
Pavement overlay program	216,000
Minor road reconstruction prior to resurfacing	14,300
Police Department computer upgrade	10,000
Other items costing less than \$10,000	65,431
Total	<u>1,032,871</u>

1995-96 ESTIMATED REVENUES

Summary

	Actual	Budget	Proposed	Increase (Decrease)
	1993-94	1994-95	1995-96	Amount
Local Taxes	9,106,963	10,124,262	9,209,476	(914,786)
Intergovernmental Revenues	1,123,544	1,146,363	1,246,877	100,514
Licenses and Permits	2,068,936	1,834,179	1,898,922	64,743
Charges For Services	3,707,114	3,738,257	4,027,311	289,054
Miscellaneous Revenues	786,304	519,566	512,747	(6,819)
Other Financing Sources	130,570	136,325	709,827	573,502
Total	16,923,431	17,498,952	17,605,160	106,208
Overlay/Surplus	(1,676,365)	(2,147,738)	(1,184,998)	962,742
Net	15,247,066	15,351,214	16,420,164	1,068,950
				6.96%

Explanation of Increase

	Budget	Proposed	Increase
	1994-95	1995-96	(Decrease)
Property tax:			
Appropriations	15,351,214	16,420,164	1,068,950
Net revenues excluding property tax	6,231,875	8,171,902	1,940,027
Property tax to be raised	9,119,339	8,248,262	(871,077)
Tax abatements and deedings	(1,629,763)	(1,600,000)	29,763
Interest on delinquent taxes	525,100	480,100	(45,000)
State revenue sharing	739,597	710,000	(29,597)
State highway block grant	294,787	312,757	17,970
Federal law enforcement grants	39,176	60,868	21,692
State grants related to sewer/compost facilities	61,729	157,163	95,434
Compost sales	10,000	20,000	10,000
Auto registrations	1,638,000	1,700,000	62,000
Day Camp revenues	0	82,866	82,866
Miscellaneous Sewer Department charges	31,000	100,000	69,000
Welfare reimbursements	25,000	10,000	(15,000)
Debt Service Fund transfer	72,962	46,940	(26,022)
Ambulance fees	73,000	120,000	47,000
Surplus	(517,975)	415,004	932,979
Sales of recycled materials	18,000	30,000	12,000
Landfill dump fees	351,700	411,700	60,000
Bond proceeds	0	600,000	600,000
Police Station rental fees	0	11,000	11,000
Other changes of less than \$10,000	4,499,562	4,503,504	3,942
Total	15,351,214	16,420,164	1,068,950

ANNUAL TOWN MEETING
MERRIMACK, NEW HAMPSHIRE
FIRST SESSION
MAY 10, 1994

Town Moderator Lynn Christensen opened the polls for voting at the Mastricola Middle school All-Purpose Room on Baboosic Lake Road in Merrimack, New Hampshire, at 7:00 A.M., and announced that absentee ballots would be processed throughout the day. Moderator Christensen closed the polls at 8:00 P.M. The following were elected:

Article 1. TOWN OFFICES

Selectmen (3 years)

Robert R. Morill

Edward J. Silva

Moderator

Lynn Christensen

Treasurer

Jean G. Weston

Town Clerk/Tax Collector

Betty J. Spence

Library Trustee

Robert N. Kelley

Linda Theroux

Trust Fund Trustee

Robert S. Lessor

Budget Committee

Joan deVogal

Roseann M. Livingston

Fred W. Smith

Edward F. Sweeney

Article 2. MERRIMACK SCHOOL DISTRICT

School Board

"Ginny" Twardosky

Shelly Uscinski

School Planning and Building Committee

Douglas R. Miller

Wesley Oosterman

The following amendments to the town zoning ordinance were acted upon:

Article 3. ARE YOU IN FAVOR OF THE ADOPTION OF AMENDMENT NO. 1 AS PROPOSED BY THE PLANNING BOARD FOR THE TOWN ZONING ORDINANCE AS FOLLOWS:

Amend Section 1 PURPOSE AND DEFINITIONS, with one (1) amendment, to clarify that there are definitions of terms found at locations in addition to Section 1.02, namely at 2.02.8, 2.02.11, and 17.02. (Vote by official ballot)

ANNUAL TOWN MEETING

TOWN OF MERRIMACK, NEW HAMPSHIRE

SECOND SESSION

MAY 12, 1994

The second session of the 1994 Annual Town Meeting convened at 7:10 P.M. in the All-Purpose Room of the Mastricola Middle school on Baboosic Lake Road in Merrimack, New Hampshire, with Town Moderator Lynn Christensen presiding. Moderator Christensen led the Pledge of Allegiance. State Fire Chaplain Charles Chalk gave the invocation. Chairman of the Board of Selectmen Richard Dumont presented a plaque to outgoing selectman Robert W. Brundige. Chairman Dumont then introduced the town officials seated on the stage; Attorney Laurence Kelly, Town Manager Richard Borden, Finance Administrator Robert Levan, Executive Assistant Patricia Blaisdell, and Selectmen Leonard Worster, Edward Silva, Robert Brundige, William Cote, and Selectmen-elect Robert Morrill. Budget Committee Chairman Thomas Mahon introduced the members of the Budget Committee. Town Manager Richard Borden introduced the town department heads. Moderator Christensen announced the ground rules governing this town meeting, and stated that 10:00 P.M. a decision will be made as to whether this town meeting will be finished tonight or go to a second night. Moderator Christensen then thanked the School District Maintenance Director Shirley Lemay and her staff, and the Selectmen for their assistance in setting up this town meeting, and proceeded to the warrant articles.

ARTICLE 8. TO SEE IF THE TOWN WILL VOTE TO RAISE AND APPROPRIATE THE SUM OF FIFTEEN MILLION, ONE HUNDRED TWENTY-FIVE THOUSAND, ONE HUNDRED EIGHTY-TWO DOLLARS (\$15,125,182) FOR GENERAL TOWN OPERATIONS AND CHARGES. (SEE BUDGET DETAIL FOR MORE INFORMATION) (RECOMMENDED BY THE BUDGET COMMITTEE)

A motion was made by Karen Waintroob to move Article 8 with the other secret ballot votes. Moderator Christensen requested her to wait until later before making this motion. A motion was made by Scott Taurig and duly seconded, to consider Articles 9 and 10 before Article 8, because these are housekeeping articles that could affect how Article 8 is voted on. Chairman Dumont stated that the Board of Selectmen opposes this motion, and read a

portion of the minutes of the 1993 Town Meeting where it was stated that there would be a revaluation, and that it had been well publicized. Stanley Heinrich stated that Article 10 asks for the withdrawal of \$350,000; if Articles 9 and 10 are discussed first, there won't be any monies to withdraw; thus article 8 has to be discussed first. Selectmen Silva stated that whatever happens at this town meeting is what will be done; that he agrees with Mr. Heinrich; and that he doesn't know how the petitioners can even address this. Scott Taurig stated that the issue is not whether the Board of Selectmen is hiding anything; the issue is the ability of the people to vote in a logical order. Selectmen Brundige referred to page 94 of the 1992 Town Report, where it states that warrant articles shall appear in descending order of dollar value. An unidentified voter asked that the question be called. Moderator Christensen called the question on the motion to discuss articles 9 and 10 first. The motion failed and was so declared.

A motion was made by Budget Committee Chairman Tom Mahon and duly seconded, to approve article 8 as read. Mr. Mahon recommended that the sum of \$15,125,182 representing the town's operating budget be approved. He then described the budget review process and mentioned some items that had been added and deleted. It was moved by Scott Taurig and duly seconded, that Article 8 be amended by removing \$250,000 from line item 01-02-8510-0. Mr. Taurig spoke to his motion saying that 1995 is a bad time to do a revaluation; a decent revaluation cannot be done in a market like this; we should wait another year; and urged the voters to support his motion. Budget Committee Chairman Tom Mahon at this point read a letter from Budget Committee member Ben Niles, expressing support for the revaluation. Moderator Christensen asked the voters if they wanted to listen to a twenty-minute presentation about the revaluation by Town Manager Richard Borden; she asked for a show of hands; the voters did not want to hear the presentation. Stanley Heinrich spoke against the motion, as did Selectmen Silva. The Moderator called the question on the motion to remove \$250,00 from the budget; the motion failed and discussion on the budget continued. Linda Theroux asked about the reorganization of the Planning & Zoning Department. Tom Mahon explained that the money in that budget is for an Economic Development Director and a Staff Planner; the Planning Director position was eliminated. A motion was made by Vincent Servello and duly seconded, to amend Article 8 to \$12,426,000, thereby deleting \$2,700,000. Mr. Servello spoke to his motion, suggesting that 70% be taken from capital outlay, 15% from personnel services, and 15% from other expenses. Tom Mahon and Stanley Heinrich both spoke against this motion. Selectmen Silva stated that the budget went down this year, and in the past few years has increased only in the 1% range, and that this proposed reduction will affect services. Pat Daniels of Turkey Hill Road suggested cutting out items such as cellular phones, credit cards, vehicles, overtime, etc. Selectmen Silva stated that this past year, a committee of town employees was formed to look at health insurance options, and reduced their own health insurance costs. Manny Granichelli spoke in opposition to the motion, stating that he thinks the budget is reasonable. Moderator Christensen called the question on the motion to amend Article 8 to \$12,460,000; the

motion to amend failed. A motion was made by Valerie Walsh, duly seconded, that Article 8 be amended by removing \$750,000, leaving a bottom line of \$14,125,182. Ms. Walsh spoke to her motion, stating that the \$750,000 represents capital reserve funds for items that could be deferred for one year. Pat Daniels and Vincent Servello spoke in favor of the motion; Ken Coleman spoke against it. Moderator Christensen called the question, announcing that she has had a request for a secret ballot on this amendment, and explained that the voters should use Ballot #1 and vote yes to reduce the budget by \$750,000; vote no to defeat it. The results of the balloting was 308 yes to 373 no. The motion to amend was defeated. At 9:20 Moderator Christensen called the question on Article 8, the budget, as printed in the 1994 Town Report; the motion carried and was so declared.

A motion was made by Selectman Silva, duly seconded, pursuant to RSA 40:10, to restrict reconsideration of Article 8 to thirty minutes. Moderator Christensen called the question; the motion carried in the affirmative.

ARTICLE 9. TO SEE IF THE TOWN WILL VOTE TO RESCIND THAT PART OF WARRANT ARTICLE 20 PASSED BY THE 1986 ANNUAL TOWN MEETING WHICH DESIGNATES THE BOARD OF SELECTMEN AS AGENTS FOR, OR TO ACT ON ANYTHING RELATIVE TO THE CAPITAL RESERVE FUND FOR THE PURPOSE OF REAPPRAISAL OF REAL ESTATE IN THE TOWN MEETING APPROVAL FOR THE WITHDRAWAL OF MONIES FROM SAID FUND. (BY PETITION)

A motion was made by Scott Taurig and duly seconded, to approve Article 9 as read. Mr. Taurig spoke to the motion stating that this warrant article puts control and flexibility in the hands of the voters. Stanley Heinrich stated that he was not in favor of this article, because the Town Manager and Board of Selectmen have been given the authority to spend these monies, and that their hands should not be tied. Selectman Silva added that in 1986, the people at town meeting gave the selectmen this authority, and there has never been a selectmen who did anything that the people did not want. Moderator Christensen called the question, noting that a petition for a secret ballot on this article had been received and withdrawn by the petitioners. The motion failed.

ARTICLE 10. TO SEE IF THE TOWN WILL VOTE PER RSA 35:15 TO AUTHORIZE THE WITHDRAWAL OF UP TO THREE HUNDRED FIFTY THOUSAND DOLLARS (\$350,00) FROM THE CAPITAL RESERVE FUND CREATED FOR THE REAPPRAISAL OF THE REAL ESTATE IN THE TOWN, FOR THE PURPOSE OF CONDUCTING A COMPLETE REAPPRAISAL OF REAL ESTATE IN THE TOWN AS OF APRIL 1, 1995, OR TAKE ANY OTHER ACTION RELATIVE THERETO. (BY PETITION) (NOT RECOMMENDED BY THE BOARD OF SELECTMEN) (NOT RECOMMENDED BY BUDGET COMMITTEE)

Petitioner Scott Taurig stated that he would make no motion and asked the Moderator to pass over Article 10.

A motion was made by Dawn Brown-Golub, duly seconded, to consider Article 18 next. The Moderator called the question and the motion carried in the affirmative .

ARTICLE 18 TO SEE IF THE TOWN WILL VOTE TO ADOPT A CONVERSATION AREA ORDINANCE PURSUANT TO THE PROVISIONS OF RSA 31:39(I)(A) TO REGULATE, PROTECT AND PRESERVE CONSERVATION AREAS IN THE TOWN OF MERRIMACK OR TAKE ANY OTHER ACTION RELATIVE THERETO.

ORDINANCE TO REGULATE MERRIMACK CONSERVATION AREAS

In accordance with provisions of RSA 31:39-(I)(a), the Town of Merrimack hereby adopts the following ordinance to regulate, protect and preserve Conservation areas. Conservation areas shall include those properties listed in Section B of this ordinance. In order to protect the safety of those persons using these areas for recreational purposes and to preserve the tranquility of these areas, the following regulations will apply.

SECTION A - REGULATIONS:

1. No person shall remain, stay or loiter in or on any Conservation area during the period from 1/2 hour after sunset to 1/2 hour before sunrise, except under the authorization of the Conservation Commission or its designated agents. This provision is not intended to preclude authorized activities from occurring outside of the prescribed times.
2. No fires on conservation areas except as approved by the Merrimack Conservation Commission in conjunction with RSA 224 and with a permit issued by the Forest Fire Warden.
3. No person shall bring or carry any glass containers within any Conservation area.
4. No person shall throw, leave or discard any trash, rubbish or garbage within any Conservation area. All trash or refuse will be carried out by individuals.

5. No person shall use, consume, bring or carry any alcoholic beverages or unlawful drugs within any Conservation area.
6. Use of vehicles within Conservation areas:
 - a. No person shall park or drive any vehicle within Conservation areas except in specifically designated areas.
 - b. No person shall drive, operate or maintain any motor vehicle or off highway recreational vehicle (as defined in RSA 215-A:1-VI) in any Conservation area without prior authorization from the Conservation Commission or its designated agents, excluding Fire, Police or Ambulance personnel for emergency purposes.
 - c. Any person found violating any of the provisions of Section 6 (above) shall be subject to such penalties as are described in RSA 215-A:19.
7. No person shall bring any domesticated animal upon any Conservation area, unless such animal is controlled by the use of a leash, reign or is within a cage.
8. No person shall carry upon, possess or discharge any air powered or spring powered gun, or any firearm within any Conservation area unless authorized to do so by the Conservation Commission or its designated agents.
9. No person shall remove or deface any building, equipment, tree, shrub or flower within any Conservation area.

PENALTIES:

Any person found violating the provisions of this ordinance may be assessed a penalty up to the amount set forth in NH RSA 31:39 III; said penalty to be placed in the Town of Merrimack's General Fund.

SECTION B:

Areas designed as Conservation areas shall consist of the following parcels:

1. Parcel 5C/658 commonly known as 80 Acres
2. Parcel 4B/035 commonly known as Riverside Drive
3. Parcel 6B/087-099 commonly known as French Court
4. Parcel 6B/085-097 commonly known as Hitchinpost Lane
5. Parcel 6B/085-98 commonly known as 18 Woodward Road
6. Parcel 6B/2241 commonly known as Mitchell Street

SAVINGS CLAUSE:

If any provision of this ordinance or the application thereof to any person or circumstances is held invalid, the invalidity does not affect the other provisions or applications of this ordinance which can be given effect without the invalid provision of this ordinance are severable.

A motion was made by Selectman Cote, duly seconded, to approve Article 18 as written. Selectman Cote spoke to his motion, informing the voters of the public hearings and the time and effort that it has been put into this ordinance. Ms. Brown-Golub stated that it was felt that this ordinance was needed in order to maintain the enjoyment of the town's conservation land. A motion was made by Mike O'Connell of 3 Miram Road, duly seconded, to amend the ordinance to allow overnight camping if one of the persons present is over 21 years of age. Jean Lavallee of Turkey Hill Road asked if the section that refers to being on Conservation land 1/2 hour before sunset or sunrise would have to be rescinded. Ms. Brown-Golub stated that there is a paragraph in the ordinance that says that this does not mean to prevent authorized activities; thus, the authorization to allow overnight camping is already there. Moderator Christensen called the question; the motion to amend "to allow, by permit, overnight camping where at least one person is at least twenty-one years of age" passed and will be added as #10 in the ordinance. Jean Lavallee then brought up the subject of discharging a gun on conservation land, adding that there are only two parcels of any size at all. An unidentified voter commented that this ordinance is almost identical to the one that was passed over at last year's town meeting, and that this ordinance does not service the community in the way the community wishes it to. Mike Zaharee of Beebe land spoke in opposition to the ordinance. Selectman Worster noted that there were some individual members of the Board of Selectmen who had problems with this ordinance, but that as a Board, a formal position had never been taken on it. Bonnie Delaney of Back River Road said that this ordinance is unlawful and unconstitutional, and she made a motion to amend the ordinance by striking Paragraph #8; her motion was duly seconded. Ken Coleman of 39 Gail Road did not think that the ordinance was illegal and voiced his opposition to the motion to amend, as did Jan Wilson of Naticook Road. Ms. Brown-Golub noted that town counsel had reviewed this ordinance and assured the Commission that it is legal. Moderator Christensen called the question on the motion to amend by striking paragraph #8. The motion failed. Bob L'Heureux of Back River Road felt that there were flaws in this ordinance and suggested that it be tabled and a committee formed to study it. Chief of Police Joseph Devine reviewed the parcels of conservation land and described the danger of hunting or discharging a firearm on them, emphasizing that he is only concerned with the discharge of firearms on these parcels of land, and suggested that only the discharging of a firearm be passed, and not carrying or possessing of a firearm. Kathleen Gillette and Nacny Poltack, both of French Court, stated that they could frequently hear shots in their backyards. Barbara Jenkins,

Chairman of the Heritage Trail Committee commented that the Committee has not taken a formal position on this ordinance; however, they do expect increased hiking on these properties due to the Heritage Trail. A motion was made and duly seconded to amend the first sentence of paragraph #8 of the ordinance to read "No person shall discharge any air powered or spring powered gun, any type of bow, or any firearm within any conservation area." The Moderator called the question and the motion to amend passed. A motion to amend the ordinance by deleting paragraph #1 of Section A was made and seconded. Moderator Christensen called the question; motion to amend passed. Selectman Worster made a motion to table action on this article; his motion was duly seconded. Pete Gagnon of Bedford Road supported the motion to table, saying that the ordinance is being done "piece-meal" and still needs improvement. Ralph Reed of Wilson Hill Road felt that the Conservation Commission did not listen to the public at the public hearings that it held, and agreed that the article should be tabled. Several voters stated that they did not want to see it tabled, and wanted to vote on it tonight. Moderator Christensen called the question on the motion to table the article; the motion failed. Moderator Christensen then called the question on Article 18 as amended this evening. The article passed and was so declared. A motion was made by Conservation Commission member Greg Kirby, duly seconded, to restrict consideration of Article 18. The moderator called the question and the motion passed.

The time being 11:15 P.M., Moderator Christensen announced that this town meeting was recessed until Tuesday, May 17, 1994 at 7:00 P.M.

ANNUAL TOWN MEETING
TOWN OF MERRIMACK, NEW HAMPSHIRE
THIRD SESSION
MAY 17, 1994

The third session of the Annual Town Meeting convened at 7:00 P.M. in the All-Purpose Room of the Mastricola Middle School on Baboosic Lake Road in Merrimack, New Hampshire, with Town Moderator Lynn Christensen presiding.

ARTICLE 11: TO SEE IF THE TOWN WILL VOTE TO ESTABLISH A SEWER EXTENSION CAPITAL RESERVE FUND PURSUANT TO THE PROVISIONS OF RSA CHAPTER 35 FOR THE PURPOSE OF PLANNING, DESIGNING AND CONSTRUCTING SEWERS, INCLUDING LAND ACQUISITION , IN VARIOUS LOCATIONS THROUGHOUT THE TOWN; TO RAISE AND APPROPRIATE THE SUM OF ONE HUNDRED THIRTY-FIVE THOUSAND DOLLARS (\$135,000) TO BE PLACED IN SUCH FUND, SAID SUM TO BE IN ADDITION TO ANY FEDERAL, STATE, OR PRIVATE FUNDS MADE AVAILABLE THEREFOR AND IN ADDITION TO ANY SEWER CONNECTION FEES AND OTHER REVENUE RELATED THERETO; AUTHORIZE THE BOARD OF SELECTMEN TO CONTRACT FOR AND ACCEPT ANY GRANT OR GRANTS OF FEDERAL, STATE, OR PRIVATE AID THAT MAY BECOME AVAILABLE IN CONNECTION WITH SAID PURPOSE; TO PERMIT SAID GRANTS AND RELATED REVENUE TO BE DEPOSITED TO SAID FUND; AND TO DESIGNATE THE BOARD OF SELECTMEN AS AGENTS TO EXPEND; OR TO TAKE ANY OTHER ACTION RELATIVE THERETO. (RECOMMENDED BY BOARD OF SELECTMEN) (RECOMMENDED BY BUDGET COMMITTEE)

A motion was made by Selectman Brundige and duly seconded, to approve this article as written. Selectman Brundige yielded the floor to Director of Public Works Earle McChesley who briefly explained that the purpose of this article is to establish a capital reserve fund for sewer extensions throughout the town. He then gave a brief slide presentation. Chairman Dumont

explained that the fund is needed in order to apply for federal grants. Ralph Reed of Wilson Hill Road asked the Board if they had given any consideration to setting up sewer districts, as it would seem to be a fairer way of doing this. Chairman Dumont felt that was something the Board could look into; Selectman Worster added that what we have now is a sewer district because it is funded by the users. The Moderator called the question; the motion passed.

ARTICLE 12: TO SEE IF THE TOWN WILL ESTABLISH A SIDEWALK AND BIKE PATH CAPITAL RESERVE FUND PURSUANT TO THE PROVISIONS OF RSA CHAPTER 35 FOR THE PURPOSE OF CONSTRUCTING SIDEWALKS AND BIKE PATHS; RAISE AND APPROPRIATE THE SUM OF TWENTY-FIVE THOUSAND DOLLARS (\$25,000) TO BE PLACED IN SUCH FUND, SAID SUM TO BE IN ADDITION TO ANY FEDERAL, STATE, OR PRIVATE FUNDS MADE AVAILABLE IN CONNECTION WITH SAID PURPOSE; TO PERMIT SAID GRANTS AND RELATED REVENUE TO BE DEPOSITED TO SAID FUND; AND TO DESIGNATE THE BOARD OF SELECTMEN AS AGENTS TO EXPEND; OR TO TAKE ANY OTHER ACTION RELATIVE THERETO. (RECOMMENDED BY BOARD OF SELECTMEN) (RECOMMENDED BY BUDGET COMMITTEE)

A motion was made by Selectman Cote, seconded by Selectman Brundige, to approve the article as read. Selectman Cote explained that the purpose of the article is to improve safety for pedestrians. He yielded the floor to Director of Public Works Earle M. Chesley who gave a brief explanation. There being no questions from the voters, the Moderator called the question. The motion passed.

ARTICLE 13: TO SEE IF THE TOWN WILL VOTE TO ESTABLISH A BRIDGE CAPITAL RESERVE FUND PURSUANT TO THE PROVISIONS RSA CHAPTER 35 FOR THE PURPOSE OF PLANNING, DESIGNING, AND CONSTRUCTING BRIDGE REPLACEMENT AND REHABILITATION PROJECTS, INCLUDING RIGHT-OF-WAY-ACQUISITION AND PERTINENT APPROACH ROADWAY CONSTRUCTION AND REHABILITATION WORK; RAISE AND APPROPRIATE THE SUM OF TWENTY THOUSAND DOLLARS (\$20,000) TO BE PLACED IN SUCH FUND, SAID SUM TO BE IN ADDITION TO ANY FEDERAL, STATE, OR PRIVATE FUNDS MADE AVAILABLE THEREFOR AND IN ADDITION TO ANY AND OTHER REVENUE RELATED THERETO; AUTHORIZE THE

BOARD OF SELECTMEN TO CONTRACT FOR AND ACCEPT ANY GRANT OR GRANTS OF FEDERAL, STATE, OR PRIVATE AID THAT MAY BECOME AVAILABLE IN CONNECTION WITH SAID PURPOSE; TO PERMIT SAID GRANTS AND RELATED REVENUES TO BE DEPOSITED TO SAID FUND; AND TO ACT ON ANYTHING RELATIVE THERETO. (RECOMMENDED BY THE BOARD OF SELECTMEN) (RECOMMENDED BY THE BUDGET COMMITTEE)

A motion was made by Selectman Worster, seconded by Selectman Brundige, to approve this article as read. Selectman Worster explained that this fund will give the town seed money to enable us to go into negotiations with the City of Nashua for bridge repairs on bridges that we share with them. He then yielded the floor to DPW Director Earle M. Chesley who gave a brief slide presentation of said bridges, in varying stages of disrepair. The Moderator called the question and the motion passed.

ARTICLE 14: TO SEE IF THE TOWN WILL VOTE TO RAISE AND APPROPRIATE THE SUM OF TWELVE THOUSAND , FIVE HUNDRED DOLLARS (\$12,500) FOR THE PURPOSE OF PERFORMING CAPITAL IMPROVEMENTS TO THE MERRIMACK ADULT COMMUNITY CENTER, AS FOLLOWS: \$10,000 FOR THE RENOVATION OF THE KITCHEN, AND \$2,500 FOR AN EMERGENCY GENERATOR, OR ACT ON ANYTHING RELATIVE THERETO. (RECOMMENDED BY THE BOARD OF SELECTMEN) (RECOMMENDED BY THE BUDGET COMMITTEE)

A motion was made by Selectman Brundige, seconded by Selectman Cote, to approve this article as read. Selectman Brundige spoke to the motion, detailing the need for a generator by reminding the voters of the prolonged power outage during one of this past winter's storms. Several voters voiced support for this article. William Lefabvre of Bishop Street stated that he thought that the Adult Community Center was self-sufficient, so why are they asking the town for more money. He also asked the Board of Selectmen if they have ever received a report on how much the Center takes in on rental fees. Selectman Silva replied that they will after this discussion tonight. The Moderator called the question; the motion passed.

ARTICLE 15: TO SEE IF THE TOWN WILL VOTE TO RAISE AND APPROPRIATE THE SUM OF TWELVE THOUSAND, THREE HUNDRED SEVENTY-NINE DOLLARS (\$12,379), HALF OF WHICH SIX THOUSAND, ONE HUNDRED EIGHTY-NINE DOLLARS (\$6,189) WILL COME FROM THE LIBRARY SERVICES CONSTRUCTION ACT GRANT AND THE BALANCE OF SIX THOUSAND ONE HUN-

DRED NINETY DOLLARS (\$6,190) TO COME THROUGH TAXES TO SET UP A LOCAL AREA NETWORK (LAN) IN THE LIBRARY AND INCREASE THE CD-ROM TECHNOLOGY AVAILABLE TO LIBRARY USERS. (BY PETITION) (RECOMMENDED BY THE BOARD OF SELECTMEN) (RECOMMENDED BY THE BUDGET COMMITTEE)

A motion was made by Library Trustee Ellen Dube and duly seconded, to approve this article as read. Ms. Dube spoke to her motion and explained that the library has applied for a grant, half of which is to be paid by the town. The Moderator called the question and the motion passed.

ARTICLE 16: TO SEE IF THE TOWN WILL VOTE TO RAISE AND APPROPRIATE THE SUM OF ELEVEN THOUSAND ONE HUNDRED FIFTY-THREE DOLLARS (\$11,153) TO STAFF THE LIBRARY SO THAT IT CAN BE OPEN ON SUNDAY AFTERNOONS FROM THE MIDDLE OF SEPTEMBER UNTIL THE MIDDLE OF JUNE. (BY PETITION))RECOMMENDED BY THE BOARD OF SELECTMEN) (RECOMMENDED BY THE BUDGET COMMITTEE)

A motion was made by Library Trustee Margaret Hamm, and duly seconded, to approve this article as read. Mrs. Hamm stated that a survey recently handed out at the school district annual meeting overwhelmingly supported Sunday hour. She added that no additional personnel would be needed. There being no questions from the voters, the Moderator called the question. The motion passed.

ARTICLE 17: TO SEE IF THE TOWN WILL VOTE TO ESTABLISH A CAPITAL RESERVE FUND UNDER THE PROVISIONS OF RSA 35:1 FOR THE REPLACEMENT OF THE LIBRARY ROOF AND TO RAISE AND APPROPRIATE THE SUM OF TEN THOUSAND DOLLARS (\$10,000) TO BE PLACED IN THIS FUND, AND FURTHER, TO DESIGNATE THE LIBRARY TRUSTEES AS AGENTS TO ADMINISTER SAID FUND, OR ACT UPON ANYTHING RELATIVE THERETO. (BY PETITION) (RECOMMENDED BY THE BOARD OF SELECTMEN) (RECOMMENDED BY THE BUDGET COMMITTEE)

A motion was made by Library Trustee Patricia Heinrich, and duly seconded, to approve the article as read. Mrs. Heinrich explained that the library roof has leaks and that eventually it will have to be replaced at a cost of \$10,000. There being no questions from the voters, the Moderator called the question. The motion passed.

ARTICLE 19 TO SEE IF THE TOWN WILL VOTE TO AUTHORIZE THE BOARD OF SELECTMEN, AS THEY DEEM APPROPRIATE, TO FORMALLY DEDICATE AND NAME VARIOUS SITES AND RECREATION AREAS WITHIN WASSERMAN PARK OR TO TAKE ANY ACTION RELATIVE THERETO.

A motion was made by Selectman Silva, seconded by Selectmen Brundige, to approve Article 19 as read. Selectman Silva explained that this article is similar to the one that was passed for Veterans Park; the Board of Selectmen would like to name areas of the park for outstanding citizens. There being no questions from the voters, the Moderator called the question. The motion passed.

ARTICLE 20 TO SEE IF THE TOWN WILL VOTE TO ACCEPT THE FIRE DEPARTMENT'S ORGANIZATION AS OUTLINED IN THE ADMINISTRATIVE CODE, ARTICLE 1, A198-7, OFFICERS APPOINTED BY TOWN MANAGER; ARTICLE XI FIRE DEPARTMENT A198-55, COMPOSITION OF DEPARTMENT; A198-56, POWERS OF FIRE CHIEF; A198-57, DIVISION OF SUPPRESSION AND RESCUE; A198-58, PROTECTION, INSPECTION AND INVESTIGATION DIVISION; AND A198-59, AMBULANCE DIVISION.

A motion was made by Selectman Silva, seconded by Selectman Worster, to approve this article as read. Selectman Worster explained that this is a basic "housekeeping" article. There were no questions from the voters, the Moderator called the question, and the motion passed.

ARTICLE 21: TO SEE IF THE TOWN WILL VOTE, PURSUANT TO RSA 674:40-A, TO AUTHORIZE THE BOARD OF SELECTMEN TO ACCEPT ANY DEDICATED STREET WHICH CORRESPONDS IN ITS LOCATION AND LINES WITH A STREET SHOWN ON EITHER A SUBDIVISION PLAN OR SITE PLAN APPROVED BY THE PLANNING BOARD, OR ON THE OFFICIAL MAP, OR ON A STREET PLAT MADE AND ADOPTED BY THE PLANNING BOARD, PROVIDED THAT THE BOARD OF SELECTMEN SHALL TAKE NO ACTION WITH REGARD TO ANY PROPOSED ACCEPTANCE WITHOUT FIRST HOLDING A PUBLIC HEARING THEREON. A STREET SO ACCEPTED SHALL HAVE THE STATUS OF A PUBLIC HIGHWAY UNDER RSA 229:1. THIS VOTE SHALL REMAIN IN FULL FORCE AND EFFECT UNTIL RESCINDED BY FUTURE ACTION OF AN ANNUAL OR SPECIAL TOWN MEETING.

A motion was made by Selectman Worster, seconded by Selectman Brundige, to approve this article as read. Selectman Worster briefly spoke to the motion. There were no questions from the voters, the Moderator called the question, and the motion passed.

ARTICLE 22: SHALL THE TOWN ACCEPT THE PROVISIONS OF RSA 31:95-B PROVIDING THAT ANY TOWN AT AN ANNUAL MEETING MAY ADOPT AN ARTICLE AUTHORIZING INDEFINITELY, UNTIL SPECIFIC RECESSION OF SUCH AUTHORITY, THE SELECTMEN TO APPLY FOR, ACCEPT AND EXPEND, WITHOUT FURTHER ACTION BY THE TOWN MEETING, UNANTICIPATED MONEY FROM A STATE, FEDERAL OR OTHER GOVERNMENTAL UNIT OR A PRIVATE SOURCE WHICH BECOMES AVAILABLE DURING THE FISCAL YEAR? (RECOMMENDED BY THE BUDGET COMMITTEE)

A motion was made by Selectman Cote, seconded by Selectman Worster, to approve this article as read. Selectman Cote explained that this is an annual housekeeping article, with one significant difference this year; that being that this article will remain in effect until rescinded by a future town meeting. There were no questions from the voters, the Moderator called the question, and the motion was passed.

ARTICLE 23. TO SEE IF THE TOWN WILL VOTE TO ACCEPT THE PROVISIONS OF RSA 33:7 PROVIDING THAT ANY TOWN AT AN ANNUAL MEETING MAY ADOPT AN ARTICLE AUTHORIZING INDEFINITELY, UNTIL SPECIFIC RECESSION OF SUCH AUTHORITY, THE SELECTMEN TO ISSUE TAX ANTICIPATION NOTES.

A motion was made by Selectman Silva, seconded by Selectman Worster, to approve this article as read. Selectman Silva spoke to the motion stating that this article is similar to Article 22 in that it will remain in effect until rescinded by a future town meeting. There being no questions from the voters, the Moderator called the question and the motion passed.

ARTICLE 24: TO SEE IF THE TOWN WILL VOTE PURSUANT TO RSA 80:80 TO AUTHORIZE THE SELECTMEN TO RETAIN FOR PUBLIC USE OR TO SELL, EITHER BY PRIVATE SALE TO THE PREVIOUS OWNER FROM WHICH TITLE WAS OBTAINED THROUGH TAX COLLECTOR'S DEED OR PUBLIC AUCTION, AND FOR SUCH PRICE AND UPON SUCH TERMS AS IN THEIR

JUDGEMENT MAY SEEM BEST, ANY REAL ESTATE OR INTEREST THEREIN, TO WHICH THE TOWN HAS OBTAINED OR SHALL OBTAIN TITLE BY TAX COLLECTOR'S DEED FOR THE NONPAYMENT OF TAXES, AND FURTHER, THAT DURING THE PERIOD WHEN TITLE TO SAID PROPERTY SHALL BE HELD BY THE TOWN, THAT THE SELECTMEN BE GIVEN AUTHORITY TO RENT, USE OR ADMINISTER THE SAME AS IN THEIR JUDGEMENT MAY SEEM BEST. THIS VOTE SHALL SUPERSEDE ANY PREVIOUS VOTES OF THE TOWN INCONSISTENT WITH THE POWERS CONFERRED HEREIN, AND SHALL REMAIN IN FULL FORCE INDEFINITELY, UNTIL RESCINDED BY FUTURE ACTION OF THE TOWN MEETING.

A motion was made by Chairman Dumont, seconded by Selectman Silva, to approve this article as read. Chairman Dumont explained that this too is a housekeeping article that will remain in effect until rescinded by a future town meeting. The Moderator called the question and the motion was passed.

ARTICLE 25: TO SEE IF THE TOWN WILL VOTE TO ACCEPT THE PROVISIONS OF RSA 202-A:4-C PROVIDING THAT ANY TOWN AT AN ANNUAL MEETING MAY ADOPT AN ARTICLE AUTHORIZING INDEFINITELY, UNTIL SPECIFIC RECESSION OF SUCH AUTHORITY, THE PUBLIC LIBRARY TRUSTEES TO APPLY FOR, ACCEPT AND EXPEND MONEY FROM A STATE, FEDERAL OR OTHER GOVERNMENTAL UNIT OR A PRIVATE SOURCE WHICH BECOMES AVAILABLE DURING THE FISCAL YEAR. (BY PETITION) (RECOMMENDED BY THE BUDGET COMMITTEE)

A motion was made by Library Trustee Linda Theroux, duly seconded, to approve this article as read. She explained that this is the same procedure that is now being followed by both the Town and the School District, and that this article will remain in effect until rescinded by a future town meeting. The Moderator called the question and the motion passed.

Prior to adjourning, Moderator Christensen announced that the sum of \$15,351,214.00 had been appropriated at this 1994 Annual Town Meeting according to Finance Administrator Robert T. Levan.

This third session of the 1994 Annual Town Meeting adjourned at 8:00 P.M.

TOWN OFFICERS

REPRESENTATIVES TO THE GENERAL COURT

Robert Brundige
Emma Dodge
Dennis Fields
John Gibson

Robert Kelley
Robert L'Heureux
Robert Milligan
Doris MacIntyre

BOARD OF SELECTMEN

Richard E. Dumont, Chairman
William R. Cote
Robert R. Morrill
Edward J. Silva
Leonard C. Worster

Term expires 1995
Term expires 1996
Term expires 1997
Term expires 1997
Term expires 1995

TOWN MANAGER

Dean E. Shankle Jr.

EXECUTIVE ASSISTANT

Patricia A. Blaisdell

FINANCE ADMINISTRATOR

Robert T. Levan

MODERATOR

Lynn Christensen

TOWN TREASURER

Jean G. Weston

TOWN CLERK-TAX COLLECTOR

Betty J. Spence

DEPUTY TOWN CLERK-TAX COLLECTOR

Diane M. Pollock

ASSESSOR

Dominic S. D'Antoni

PLANNING & ZONING ADMINISTRATOR

A.J. Minkarah

CODE ENFORCEMENT OFFICER

Joseph M. Comer

————— **AMBULANCE DIRECTOR** —————

Norman V. Carr

————— **EMERGENCY MANAGEMENT DIRECTOR** —————

Tony Pellegrino

————— **LIBRARY DIRECTOR** —————

Elizabeth Levy

————— **DIRECTOR OF PUBLIC WORKS** —————

Earle M. Chesley III

————— **ASSISTANT DIRECTOR OF PUBLIC WORKS - WWTF** —————

Larry R. Spencer

————— **ASSISTANT DIRECTOR OF PUBLIC WORKS - HIGHWAY** —————

John M. Starkey

————— **HIGHWAY SUPERINTENDENT** —————

Bruce W. Moreau

————— **BUILDING & GROUNDS MAINTENANCE** —————

Philip F. Meschino

————— **EQUIPMENT MAINTENANCE** —————

Rossiter R. Holt Jr.

————— **LANDFILL FOREMAN** —————

Steven S. Dumas

————— **BALLOT INSPECTORS** —————

(terms expire November 1996)

Democrat

Peggy Dwyer

Anne Goodridge

Anne McCann

Mary Moriarty

Joseph Morton

Betty Morton

Republican

David L. Christensen

Peter Duke

Dolly Hummel

Yvonne Hinckley

Fern Jones

Janet McKenna

BUDGET COMMITTEE

Thomas J. Mahon, Chairman

Stanley Heinrich, Vice Chairman

Term expires 1995

Term expires 1996

Joan deVogal	Term expires 1997
Peter Karam	Term expires 1996
Rosanne Livingston	Term expires 1997
Diane Miller	Term expires 1995
Ben Niles	Term expires 1995
Betty Raymond	Term expires 1995
Fred Smith	Term expires 1997
Ed Sweeney	Term expires 1997
Mitchell Twardosky	Term expires 1996
Lon Woods	Term expires 1996
William Cote	Ex officio member
Dan Bittel	Ex officio member
Rita Carlton	Secretary

CABLE TV ADVISORY COMMITTEE

Philip Hunt, Chairman	Mary Jo Roberts
Aletheia Fischer	Dean Shankle
Wendy Higgins	Craig Showers
Lloyd Tate	Richard Dumont

CONSERVATION COMMISSION

Tim Dutton, Chairman	Term expires 1997
Greg Kirby, Vice Chairman	Term expires 1996
Michael Burke	Term expires 1995
Eber Currier	Term expires 1996
Dawn Golub	Term expires 1997
Jean Lavallee	Term expires 1995
Ted Parmenter	Term expires 1997
Anthony Pellegrino	Term expires 1995
Robert Siena	Term expires 1996
Arthur Swenson	Term expires 1996
Robert Morrill	Ex officio member
Linda Wilson	Secretary

DISTRICT COURT

R. Brian Snow	Justice
Gregory Michael	Special Justice
Lynn Killkelley	Clerk

Jane DiMartino
Maureen Murphy
Phyllis Lottinger
Joseph Lanza

Deputy Clerk
Account Clerk
Court Assistant
Baliff

————— **FOREST FIRE WARDEN AND** —————
DEPUTY FIRE WARDENS

Clarence P. Worster, Warden
Martin Carrier
William Cashin
Joseph Comer
Charles Hall
Normand Pepin

Perley Rogers
Laurence Rothhaus
Dennis Smith
Robert Soucy
Gary Woodward
Howard Young

————— **HERITAGE TRAIL COMMITTEE** —————

Barbara Jenkins, Chairman	Term expires 1997
David Jenkins, Vice Chairman	Term expires 1996
Debbie Huffman	Term expires 1996
Deena Klinger	Term expires 1995
Roland Klinger	Term expires 1995
Chuck Rossier	Term expires 1995
David Sturm	Term expires 1996

————— **HIGHWAY SAFETY COMMITTEE** —————

Joseph Devine, Chairman	Robert L'Heureux
Roger Bellemore	William Mulligan
Norman Carr	Tony Pellegrino
Joseph Comer	Norman Peppin
Richard Dumont	Richard Todd
Charles Hall	Robert Brundige
Rossiter Holt Jr.	Bruce Moreau

Charles Mower

————— **Historic District Commission** —————

Douglas Dickinson Jr., Chairman	Term expires 1996
Jean Clingham	Term expires 1997

Jean Craigue	Term expires 1996
Andrea Fagan	Term expires 1995
James Poulin	Term expires 1996
Jan Schneider	Term expires 1995
Vesta Stenta	Term expires 1996
Robert R. Morrill	Ex officio member

LIBRARY TRUSTEES

Linda Theroux, Chairman	Term expires 1997
Ellen Dube	Term expires 1996
Patricia Heinrich	Term expires 1995
Christine Mauser	Term expires 1996
Robert Kelley	Term expires 1997
Richard Dumont	Ex officio member

NOISE ORDINANCE COMMITTEE

John DiPietro, Chairman	Roger Lawrence
Richard Dumont	Ron Stewart
Norma French	Lee Walz
Ronald Ketchie	Brian Wood
Dennis King	Michael Zaharee

Ralph Canillas

PARKS AND RECREATION COMMITTEE

Dru Movizzo, Chairman	Term expires 1995
Michael Lindsay	Term expires 1997
Philip Dube	Term expires 1997
Laura Jaynes	Term expires 1996
Edward Sweeney	Term expires 1997
Rosemary Haigwood	Term expires 1997
Tony Tremblay	Term expires 1995
Chris Ager	Ex officio member
Edward Silva	Ex officio member
John Francis	Senior Citizen Rep.
Connie Halvatzes	MYA Representative
Michael Houseeman	Sybil Rocca

PLANNING BOARD

Nelson Disco, Chairman	Term expires 1996
Robert Boisvert	Term expires 1997
David Christensen	Term expires 1997
Arthur Gagnon	Term expires 1996
Steven Keach	Term expires 1997
John Segedy	Term expires 1995
Edward J. Silva	Ex officio member

SOLID WASTE ADVISORY COMMITTEE

Ted Parmenter, Chairman	Robert Kelley
Chip Chesley	Mark Maguire
Arthur Gagnon	David Paul
David Hetue	Nancy Toms

Robert Mitchell

SUPERVISORS OF THE CHECKLIST

Ruth Liberty	Term expires 1996
Barbara Condon	Term expires 1998
Dolores Bono	Term expires 2000

TRUSTEES OF THE TRUST FUND

David Johnsen	Term expires 1995
David Christensen	Term expires 1996
Robert Lessor	Term expires 1997

WASSERMAN PARK MASTER PLAN COMMITTEE

Patricia Marchal, Chairman
Steven Keach, Vice Chairman
Sybil Rocca, Recording Secretary
Doug Dickinson
John Gibson
Robert Milligan
Chris Petrovic
Tim Dutton, Conservation Commission representative
John Francis, Parks & Recreation Committee representative
Rona Wasserman, Naticook Day Camp representative
Richard Dumont, Ex officio member

ZONING BOARD OF ADJUSTMENT

Charles Roberts, Chairman	Term expires 1997
Diane Adams	Term expires 1997
K. John Astil	Term expires 1996
David Sturm	Term expires 1996
Maurice Lindsay	Term expires 1997
Richard Barry, Alternate	Term expires 1997
Lon Woods, Alternate	Term expires 1996

MERRIMACK AMBULANCE RESCUE SERVICE

1994 ANNUAL REPORT

To the honorable Board of Selectmen and the citizens of the Town of Merrimack, herewith submit my report for the year 1994.

Organization

Director	Norman Carr, EMT-B, PA-C
Ambulance Officer	Michael Barb, PA-C
Asst. Amb. Officer	Steven Bachand, EMT-D
Training Officer	Francine Dupuis, EMT-P
Secretary/P.I. Officer	Craig Peterson, EMT-I/Meds

In 1994 your ambulance service responded to 1,042 requests for Emergency Medical aid. This represents a 10.8% increase from 1993 requests and an all time high in annual calls. Pre-hospital emergency services continued to be provided by a unique blend of full and part time employees and volunteers, augmented as necessary by Fire Department personnel and surrounding Ambulance Services through Mutual Aid Agreements.

During 1994, 675 patients were treated and transported to local medical facilities. This represents a 1.2% increase over 1993 patient transports. A total of 407 patients required treatment and transportation for medical emergencies and 46.6% required Advanced Life Support Skills enroute. The treatment of traumatic injuries accounted for 268 patient transports and 11.7% required Advanced Life Support care.

Your Ambulance Service continues to provide the highest possible level of emergency medical care available in the pre-hospital setting. It is only through the coordinated efforts of the Communication Center, Fire Department and Police Department that this care is rendered to our citizens in a timely and professional manner. This synergistic relationship between members of all departments serves as a model to surrounding communities and is a credit to the leadership of the Town, Ambulance Service, Fire Department and Police Department.

Training and service are the cornerstones upon which your Ambulance Service is built. During 1994, members of the Ambulance participated in over 960 hours of training. Ten members received additional advanced training through New Hampshire approved and Nationally certified programs. During this year your Ambulance Service purchased a state of the art EKG monitor/defibrillator to assist in the delivery of the most advanced cardiac care available. Through dedication to the prin-

ciples of service to our community, volunteer members donated over 31,000 hours providing medical services during evenings and weekends, and covering sporting and special events.

It has been through the unending support and financial assistance of the Merrimack Ambulance Auxiliary, that your Ambulance Service has been able to attain many of it's training and service goals. Without the assistance of the Auxiliary and Abby Griffin fund the purchase of the new EKG monitor/defibrillator would not have been realized for at least 3 more years. I gratefully acknowledge those individuals and businesses that have unselfishly contributed to the Auxiliary and those Auxiliary members who have served this organization so dedicatedly.

It is with deep sympathy that I acknowledge the passing of Robert Leahy on 05 July 1994. Bob was a long time member of our Ambulance Service, whose dedication and service will be sorely missed.

It is through the hard work and professionalism of the officers, employees, and volunteer members that your Ambulance Service remains ready to provide the most efficient and highest level of emergency medical care available.

————— 1994 Active M.A.R.S. Members —————

Ansdell, M. EMT-I/Meds

Ansdell, P. MD

Arnold, T. EMT-I

Bachand, M. EMT-B

Bachand, S. EMT-D

Barb, M. PA-C

Barb, R. YO

Bertrand, D. EMT-P

Carr, N. EMT-B;PA-C

Chaput, A. EMT-P

Chaput, S. YO

Colby, D. EMT-B

Curtin, M. EMT-B

Damon, E. EMT-I

Dupuis, F. EMT-P

Fredrichs, J. EMT-D

Gagne, R. YO

Hazen, J. EMT-B

Heinrich, S. EMT-D

Hemmerly, T. EMT-B

Hunt, M. EMT-EOA

Kimball, S. EMT-B

Lasker, C. EMT-I/Meds

Leahy, R. EMT-D

McGough, T. EMT-I/Meds

Nickerson, D. EMT-P

O'Halloran, G. EMT-B

Peterson, C. EMT-I/Meds

Peterson, K. EMT-I/Meds

Pfeifer, M. YO

Porembski, M. YO

Traurig, P. EMT-I/Meds

Traurig, S. EMT-I/Meds

Tuttle, J. EMT-B

Veale, R. EMT-B

Whitehead, D. EMT-I

Wrobel, D. EMT-D

SUMMARY OF AMBULANCE BILLING

PERIOD ENDING JUNE 30, 1994

-DR-

Uncollected at 6/30/93	\$45,902.27
Billed 7/1/93 thru 6/30/94	\$62,130.00
Total Debits	<u>\$108,032.27</u>

-CR-

Collected and Remitted	\$36,839.51
Write-offs	\$10,112.84
Uncollected at 6/30/94	<u>\$61,079.92</u>
Total Credits	<u>\$108,032.27</u>

ASSESSING DEPARTMENT

1994 ANNUAL REPORT

The period January 1, 1994 through December 31, 1994, the Assessing Department has put in process an Equalization Program of all taxable properties. The program is scheduled to be complete by August 1995. The new assessments will reflect market values as of April 1, 1995. The November 1, 1995 tax notice will indicate the assessment changes.

Since the last appraisal update of all properties, the real estate market has experienced a general decline in all property values. Recent market sales have shown that the housing market has stabilized and in some locations is showing increased values.

The commercial and industrial properties, in Merrimack, are still in a state of uncertainty. However, there are indications in the improving economy, and lack of recent construction that the commercial, industrial and warehouse market will start to rebound.

The new Equalization Program purchased by the Town will allow for more timely assessment updates to reflect current market trends. The ability to stratify all classes of property to reflect market value changes will assure a more proportional and equitable tax base for all property owners.

The office staff of Anne L. Whitney, Barbara A. Condon and Cathy Orff are continuing to serve all of Merrimack's citizens in an informative, friendly and courteous manner.

Respectfully submitted,

Dominic S. D'Antoni,
Assessor

== MERRIMACK CABLE TV ADVISORY COMMITTEE ==

ANNUAL REPORT FOR 1994

The Merrimack Cable TV Advisory Committee (MCtvAC) was formed by the Board of Selectmen in late Fall, 1991. The Board of Selectmen requested that the committee:

1. Review the current cable TV franchise agreement and make recommendations for improvement;
2. Present ordinances for cable TV regulations;
3. Review complaints received by the Board of Selectmen and make recommendations;
4. Assist in lobbying efforts for state and federal regulations;
5. Explore expansion of the system;
6. Evaluate present and future services;
7. Develop the capability of televising public meeting.

The committee has moved forward in many of these areas during the past year.

Franchise Renewal

October, 1994 was a special month in the ongoing franchise renewal process. The 36-month 'window' opened during which the town, residents and Americable can begin talking about franchise renewal.

The committee has held two public hearings on cable service. One was held about the Americable rate structure and the other was held to discuss current service and what services town residents want from cable over the term of the next franchise agreement. We plan to hold more public hearings in 1995 so all residents can express their views on the cable system.

Resident Communication about Cable Services

In the fall of 1993, a communication subcommittee was formed to address the needs of the residents. Many residents are understandably confused with the current cable TV regulations and policy changes. The committee's purpose is to get the answers to the community's most pressing questions and to try to answer them. During 1994, many items and questions about specific cable issues and services were addressed.

Equipment Sub-Committee

In December, 1993, the MCtvAC decided to pursue the purchase and utilization of video equipment for town meetings and related events. These productions could then be sent to Americable for transmission to the residents of Merrimack. The equipment subcommittee was formed to resolve issues surrounding purchasing, storing, and using video equipment.

During 1994, video equipment was purchased and is currently available for town residents to borrow to record events of public interest. These tapes can then be broadcast on Americable. We are currently in the process of forming a volunteer list to record town events. School Board meetings are now being taped and broadcast on Americable.

Video Workshops

During 1994, the town has compiled a list of volunteers who would like to be trained on the use of cameras and video equipment. They can then be utilized as a volunteer ‘pool’, to record town events.

The first training session took place during Fall, 1994 and we expect many more during 1995

Legal Counsel Communication

Peter Epstein is a lawyer with over 13 years of experience in telecommunications law. Peter has been retained by the town to work with the committee and Americable on cable issues and to help guide the town through the renewal process. Peter’s role is to both the Board of Selectman and MCtvAC in utilizing the current franchise agreement and ensuring that the franchise renewal process runs smoothly. Many other issues dealing with legal requirements for the town and cable service have been handled by Peter. During the last year, he has helped the town become the legal franchising authority under the new FCC cable act. This allowed the town to oversee Americables rate structures.

Presentation on Cable Related Topics

The MCtvAC continued its policy of inviting representatives of local cable TV systems to talk about how they utilize their town cable system. These sessions provide good background material that the MCtvAC will utilize in its on-going cable efforts. During this year, we have had a presentation of using the cable service to provide Internet, or Information Superhighway, services.

Americable representatives also come to our public meetings on a regular basis to discuss matters of mutual concern about cable items, technical issues and services.

Respectfully Submitted,

Philip Hunt, Chairman	Craig Showers
Althethia Fisher	Lloyd Tate
Wendy Higgins	Dean Shankle
Mary Jo Roberts	Richard Dumont

CODE ENFORCEMENT DIVISION

1994 ANNUAL REPORT

This past year has been a very busy one for the department. Construction continues on residential subdivisions. Permits for 1994 numbered 913 with a total valuation of \$14,223,722. with total fees collected \$88,601.

The Code Enforcement Division is made up of dedicated employees to serve the Town and include Assistant Building Inspector George Couture, Fire Inspector Charles Chalk, Office Manager Sally Raymond and Lena Cook.

I want to thank all Town Departments and Boards for their continued cooperation and assistance during the past year.

Respectfully,

Joseph M. Comer,
Assistant Fire Chief/
Code Enforcement Officer

———— PERMITS ISSUED 1994 ————

Single family dwellings	89
Residential garages and carports	28
Additions to single family	422
Commercial buildings	1
Additions to commercial	42
Industrial buildings	1
Additions to industrial	7
Swimming pools	36
Miscellaneous permits (electrical, plumbing)	280
Demolitions other than single family	5
Demolitions single family	2
Oil burners	45
Storage tanks	27
Septic systems (new and repairs)	80
Signs	71

--- STATISTICS ---

<u>Year</u>	<u>Building Permits Issued</u>	<u>Single Family</u>
1988	881	103
1989	711	56
1990	733	62
1991	777	53
1992	869	119
1993	969	123
1994	913	89

MERRIMACK CONSERVATION COMMISSION

1994 ANNUAL REPORT

The Merrimack Conservation Commission is comprised of 10 members; seven which are full voting members and three alternates. The Commission meets on the 2nd and 4th Tuesday of each month in the Conference Room at Town Hall. The meetings begin at 7:30 P.M. and are open to the public.

During 1994, the Commission continued in it's capacity in matters of environmental concern. In addition to working closely with other town boards and committees, we worked with state agencies and local citizens to maintain environmental quality within the town.

The year 1994 brought a change in our membership. Mike Burke joined the Commission as an alternate. Mike has a high degree of knowledge in a multitude of environmental issues. Jean Lavallee also joined the Commission as an alternate. Jean has an extensive background in various wildlife and forestry areas. Bob Siena who served as an alternate resigned due to job relocation. Bob's enthusiasm and hard work will be missed. Full time member Tony Pellegrino was not reappointed. Tony was a hard and dedicated Commissioner who will be missed by all.

The most important responsibility of a Conservation Commission is to review Dredge & Fill Applications for the NH Wetlands Board. The Commission acts as an Advisory Board on permits and provides the Wetlands Board with written recommendations and comments on each application. As part of this review process, all locations are visited by a site walk. During 1994 nine Dredge & Fill Applications were reviewed by this Commission and six have been granted approval with conditions by the State.

Again this year the Commission sponsored a sophomore from Merrimack High School to attend the Society for the Protection of NH Forest Conservation Camp. The recipient was Apple Wood. Apple came away from the Camp with positive feedback for the Commission. Apple has volunteered to assist the Commission with a project which relates to her experience at Camp. Hopefully, in the Spring of 1995 we will begin implementing Apple's ideas to fix the entry way to the town's 80 Acre parcel at the end of Currier Road.

In May, the Commission sponsored a workshop at Masticola Middle School for middle school and high school teachers. The workshop, entitled "Testing the Waters: Wetlands in the Classroom" was presented by Ruth Smith of the NH Audubon Society of NH. The workshop focused on the role and environmental significance

of wetland systems, such as lakes, rivers, marshes swamps and bogs. Also explained was the role of wetlands in the water cycle and in providing a cleaner environment.

The Commission proposed a Conservation Land Ordinance in a warrant article at Town Meeting in May. The Ordinance which passed with revisions, covers six parcels managed by the Commission. The Ordinance regulates, protects, and preserves conservation areas in order to provide year round opportunities for residents to hike and picnic. The ordinance restricts allowable uses to family recreation and conservation related activities. It prohibits alcoholic beverages, glass containers, motorized off-road recreation vehicles, and discharging firearms.

The Conservation Commission in cooperation with the Merrimack Heritage Trail Committee worked with Jon Farlow, a Boy Scout, who with the help of his troop, remodeled a portion of a trail within the 80 Acres Conservation area as his Eagle Scout project. Jon invested more than 300 hours in work on the section of the trail overlooking Wildcat Falls on the Souhegan River.

Naticook and Baboosic Lake were monitored by citizens in cooperation with UNH Lay Lakes Monitoring Program. This program provides training to citizens to conduct basic water quality monitoring. The samples are analyzed by UNH and a yearly report is provided for town review. Horseshoe Pond will hopefully be included in this process in 1995

The Commission continue to maintain 21 wood duck boxes throughout town. In 1994, Brownie Troop 762 assisted the Commission in this endeavor with those located at White pine Swamp.

The Commission handed out Douglas Fir seedlings to Merrimack residents this Spring. Also, they worked in conjunction with the NH Jaycees to plant 25 Songbird Trees on Conservation managed property on Mitchell Street.

The Commission continued to co-sponsor canoe trips on the Merrimack and Souhegan Rivers. The canoe trips are run by the Merrimack River Watershed Council and are well attended.

The Commission would like to thank citizens of Merrimack for volunteering their time and continued dedication toward our common goals.

Respectfully Submitted,

COMMUNITY DEVELOPMENT DEPARTMENT

1994 ANNUAL REPORT

The Community Development Department was established this year by the Selectmen to better coordinate economic development efforts and to improve service delivery to the public. The departments of Planning & Zoning, Health, and Code Enforcement became divisions of this department. Although each of these divisions basically retain their functions, the new structure allows for greater coordination of efforts and resources.

Since this reorganization became effective in July, many positive benefits have occurred. The staff from the different divisions have begun cross training and the filing systems are being rearranged. As these changes continue, the efficiencies should allow for even better service delivery than in the past.

OFFICE OF EMERGENCY MANAGEMENT

1994 ANNUAL REPORT

The citizens of Merrimack have been familiar with the organization called "Civil Defense" and the so-called air-raid sirens of past. On July 11, 1987 the name "Civil Defense" was changed to the OFFICE OF EMERGENCY MANAGEMENT. The office of emergency management is the organization that coordinates the disaster planning and associated training for the town.

In 1994 the office of emergency management offered a volunteer recruiting program. This program involved getting interested towns people that have an interest in disaster preparedness, emergency radio communications, shelter management and critical incident stress debriefing.

The Merrimack office of emergency management presently operates a 1977 Ford Modular Mobile Command and Communications Center called EM-1. EM-1 will respond to any large scale emergency in the town when requested. EM-1 will respond to the Town of Merrimack Communications Center in the event that the communications center would go out of service for any reason. This vehicle has radio communications and telephone equipment used by all emergency services. EM-1 also carries a vast array of hazardous material containment equipment.

The office of Emergency Management participated in the following:

- Participated in the Nashua Regional Planning Commission down river notification plan.
- Activated the emergency operations center on 18 January 1994 during the snow/ice storm for 36 hours.
- Opened up a shelter at the Adult Community Center during the snow/ice storm.
- Up-dated the Town of Merrimack Emergency Operations Plan.
- Conducted training for all new Emergency Management personnel in the operation of the Mobile Command/Communications Center.

- Conducted training with all Merrimack Communications dispatchers on EM-1.
- Instrumental in getting the funds for the emergency generating system for electrical power at the Adult Community Center which is a designated Emergency Shelter for the town.
- Speaking to several local community groups regarding disaster preparedness.
- Conducted a combined training exercise between fire, police and ambulance personnel on aircraft disasters put on by the late Dr. Roger Fossum.

In closing I would like to thank the Town Manager, the Board of Selectmen and all department and division heads for there continued support of the Office of Emergency Management.

Respectfully Submitted,

Tony Pellegrino, Director
Richard A. Todd, Deputy Director

Volunteers:

John Quintal, Communications Officer
Gerry Beland
Mike Currier
John Marcel
Robert Dichard
Mark Rivet
Wayne Perkins
Wendy Todd
Shawn Kimball
Steve Bechand
Donna Hastings
Scott Taurig

MERRIMACK FIRE DEPARTMENT

1994 ANNUAL REPORT

The year 1994 has been a very active year for your Fire Department. The year began with a rash of severe storms which kept emergency services very busy. The entire year continued to have an increased work load, with the department responding to a record 1,587 requests for service.

The department's mission statement sums up how we feel about the job we do for the community.

"To serve and protect the people living, working, or visiting the Town of Merrimack from loss of life and property from fire and other natural and man-made disasters, to provide emergency services that are responsive to the needs of our community, and to provide fire prevention and education activities to the citizens of the Town of Merrimack."

To accomplish this mission, the department is committed to maintaining the highest available level of training and education for its personnel as well as providing them the most current types of protective clothing and equipment available. This commitment also extends to the maintenance and operation of the communications equipment and service, vehicle fleet maintenance, inspection programs, and personnel support services.

Firefighters are committed to serve and protect the town and the team effort of all the town's emergency forces serves the town well on a day to day basis; especially in time of crisis.

1994 has seen changes in personnel and equipment. Normand Pepin retired in June after 25 years of dedicated service as a call and career firefighter. His dedication to duty will be missed by all. The department added four new personnel in July, two career and two call Firefighters. Brian Borneman and Brian Dubreuil filled the vacancies in the full time force and Steven Savary and Shawn Kimball were added to the call department rolls.

New equipment purchased in 1994 included a new GMC van outfitted for Fire Prevention and Fire Investigation. In January of 1994 the Fire Department purchased a 3D International Chasis 1500 gallon per minute pumper, which replaced our 1960 American LaFrance Pumper. Two new Avon Rescue Boats replaced our 1973 model. The new boats give the department more versatility with a larger boat for the Merrimack River, and Baboosic and Naticook Lake. The smaller boat will work well in those hard to reach areas in some of our beaver ponds.

In looking ahead the department will need to increase its facilities to accommodate increased activities, and house our equipment and personnel adequately.

In closing I would like to thank the citizens of Merrimack for their support, and the support of all the other town agencies without whose help our job would be impossible.

Respectfully submitted,

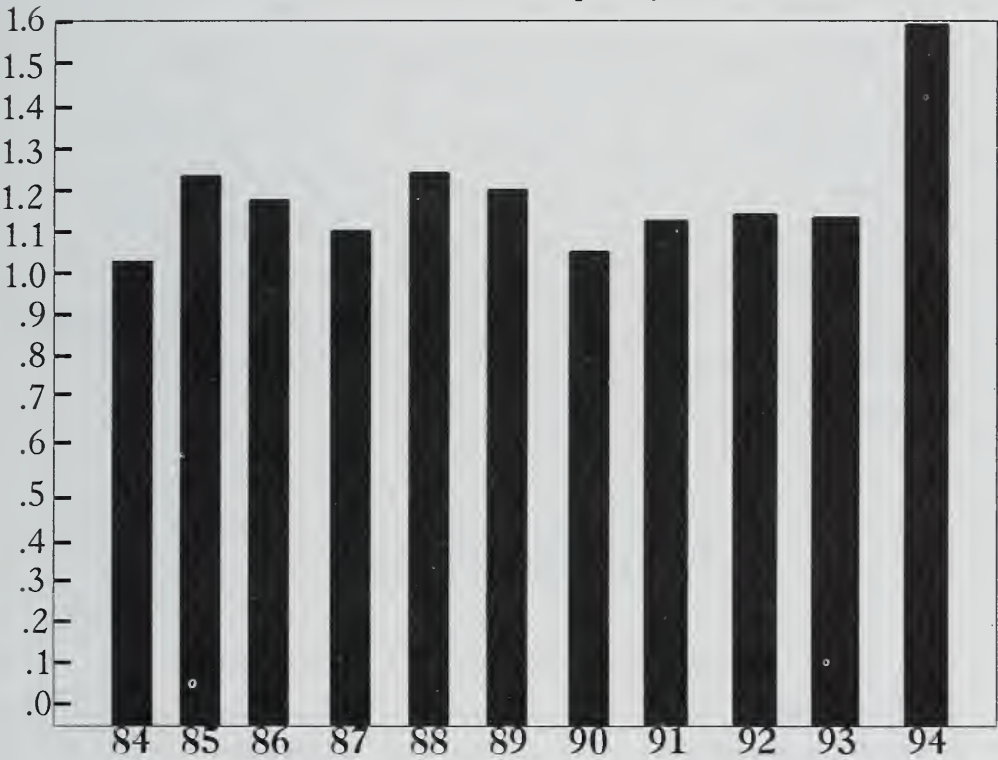
Chief Charles Q. Hall
Merrimack Fire Dept.

— 1994 FIRE ACTIVITY REPORT —

TYPE OF SITUATION FOUND	
Undetermined	22
Structure Fire	47
Outside of Structure Fire	5
Vehicle Fire	32
Tree, Brush, & Grass	36
Refuse Fire	6
Explosion No Fire	1
Outside Spill Leak	2
Air, Gas Rupture	3
Over Press. Not Classified	2
Inhalator Call	1
Emergency Medical	401
Lock-In	2
Search	2
Extrication	4
Rescue Call/Not Classified	1
Spill Leak w/no Ignition	39
Excessive Heat	3
Power Line Down	21
Arcing Electrical Equip.	103
Aircraft Standby	1
Hazardous Condition	14
Service Call	24
Lock-Out	62
Water Evacuation	17
Smoke Odor Removal	4
Animal Rescue	2
Assist Police	125
Unauthorized Burning	17
Cover Assignment	15
Service Call Not Classified	26
Good Intent	12
Smoke Scare	119
Controlled Burning	28
Vicinity Alarm	1
Steam, Other Gas Mistaken For	5
Good Intent not Classified	41

Malilicious, Mischevious False	13
Bomb Scare, No Bomb	2
System Malfunction	201
Unintentional	119
False Call Not Classified Above	1
Type of Situation not Classified	6
Wrong Location	1

MFD
Incidence Frequency



Fire Department
Emergency Numbers
911
424-2222

Fire Department
Business Numbers
424-3690
424-4704

— PRESENT MEMBERS OF YOUR FIRE DEPARTMENT —
— PERMANENT —

Chief C. Hall
Asst. Chief J. Comer
Deputy Chief H. Young
Fire Inspector C. Chalk
Captain L. Rothhaus
Captain J. Hall
Captain D. Smith
Captain W. Cashin
Lt. R. Todd
Lt. C. Smith
Lt. D. Parenti
Lt. R. Hansen
N. Pepin
W. Perkins
M. Akerstrom
S. Allison
C. Nadeau, Secretary
B. Borneman

D. Belanger
J. Belanger
D. Trepaney
C. Nelsen
D. Duda
R. Pierson
G. Regan
S. Simpson
D. Joki
B. Cornelius
N. Carr, Jr.
G. Beland
T. Kennedy
R. Barrows
M. Bechard
G. Woodward, Mechanic
B. Dubreuil

— CALL FIREFIGHTERS —

Dep. Chief M. Carrier
Lt. Jack Higgins
Lt. T. Chmielewski
R. Blanchette
J. Beaumont
W. Crenshaw
R. Foster
J. Hall
P. Norwalt (Chaplain)

S. Kimball
M. Hunt
J. Marcel
M. Marcel
H. Martin
P. Rogers
C. Worster (Fire Warden)
S. Savary

— MUTUAL AID CALLS GIVEN 1994 —

	Cover Assignment	Direct Response
January	1	11
February	1	8
March	1	7
April	1	8
May	2	10
June	4	10
July	1	5
August		8
September		12
October	2	9
November	1	9
December	1	10

— MUTUAL AID CALLS RECEIVED 1994 —

January		3
February	1	8
March		5
April	2	4
May	1	4
June		1
July	2	
August		1
September		3
October		1
November		3
December		3

REPORT OF THE FIRE PREVENTION BUREAU

The Fire Prevention Bureau continues an aggressive program of inspections in all public and commercial buildings in our community. Many businesses have become proactive and are training employees in fire safety. We applaud this attitude and encourage everyone to apply fire safety to their homes. Statistics indicate that most deaths occur at home, while residents are sleeping. The Bureau provides a home inspection service and literature to help you prevent tragic home fires.

We also continue to work with schools and civic organizations. Over 1,400 children in the town have been provided with life saving skills and several organizations have taken advantage of speakers and videos to further spread the fire safety message.

Respectfully submitted,
Charles Chalk
Fire Inspector

= FOREST FIRE WARDEN AND STATE FOREST RANGER =
1994 ANNUAL REPORT

In calendar year 1994, our three (3) leading causes of fires were No Permit, Children and Rekindles of fires where the fire was not properly extinguished.

Violations of RSA 224:27, II, the fire permit law, and the other burning laws of the State of New Hampshire are misdemeanors punishable by fines of up to \$2,000.00 and/or a year in jail. Violators are also liable for all fire suppression costs.

To aid your Forest Fire Warden, Fire Department and State Forest Fire Officials, contact your local Warden or Fire Department to find out if a permit is required. This also helps to prevent unnecessary response to a controlled burn.

<u>Fire Statistics</u>	<u>1994</u>	<u>Average 1990-1993</u>
Number of Fires Reported		
to State for Cost Share Payment	283	443
Acres Burned	217	246

Suppression Cost = \$90,000.00

<u>Fires Reported by Lookout Towers (1994)</u>		<u>Fires Reported by Detection Aircraft</u>
Files Reported	588	89
Assists to Other Towers	363	
Visitors	21,309	

Local Communities and the State share the cost of suppression on a 50/50 basis. The State of New Hampshire operates 15 fire towers and 3 contract aircraft patrols. This early detection and reports from citizens aid the quick response from the local fire departments.

“REMEMBER, ONLY YOU CAN PREVENT FOREST FIRES!”

Respectfully submitted,
Bryan C. Nowell,
Forest Ranger
Clarence Worster,
Forest Fire Warden

HEALTH DIVISION

1994 ANNUAL REPORT

Activities of the Health Division continued at a brisk pace during 1994. Inspections in most areas were up from the previous year.

The United States Environmental Protection Agency continued the remediation efforts at New Hampshire Plating. At the close of 1994, the EPA had demolished the building at New Hampshire Plating. The building site has been capped temporarily with a watertight cover until soil testing is completed.

Seven foster care and day care inspections were conducted, the same as 1993.

Septic systems were again a major activity. Forty-five systems were installed for newly constructed dwellings. There were also thirty-one newly designed systems installed for homes where the old system had failed. Forty-five systems were replaced "in kind"; that is, new designs were not required. There were six septic tank replacements. The 127 septic systems installed were up fifteen from the 112 installed last year.

Test pits/perc tests were up slightly from the 138 done in 1993. 145 were observed this year.

Laboratory analyses conducted at the Merrimack Waste Water Treatment Facility were up to 169 individual tests this year from January to December 1994. Fifty-four (54) tests for bacterial contamination were performed. These include samples from six (6) private wells, eighteen (18) from Naticook Lake and Horseshoe Pond, twenty-four (24) at the pool and beach at Wasserman Park and the pool at the YMCA and twelve (12) possible failed septic systems. Other tests include 12 pH and 8 chlorine tests from public swimming areas.

Routine food service inspections were also conducted at our licensed facilities. We issued fourteen temporary food licenses and ninety-two licenses for permit locations. Sixteen temporary food licenses and 98 licenses for permanent locations were issued in 1993.

At the request of the Planning Board we were present at nine (9) soils redefinitions in contrast to seven (7) performed in 1993. We have also worked closely with the Conservation Commission as well as the Code Enforcement Division as our responsibilities often overlap.

In addition to his position as Building Inspector, George Couture has been appointed Assistant Health Officer. This will facilitate the signing of many licenses and permits in the occasional absences of the Health Officer.

As usual we have enjoyed excellent support and communication with Code Enforcement Officer Joseph Comer and Building Inspector, George Couture. Sally Raymond and Lena Cook of the Community Development Department continue to provide excellent support to the Health Division.

Respectfully Submitted,

Nancy E. Bailey
Health Officer/Sanitarian

1994 ANNUAL REPORT

On March 17, 1994 the Board of Selectmen appointed volunteers to the Heritage Trail. The purpose of this committee is to build Merrimack's portion of the state-wide Heritage Trail which runs from the Massachusetts border to the Canadian border via the river corridors of the Merrimack River, Pemigewasset River, and the Connecticut River.

Committee members worked on the first portion of the trail during the summer months. The Village Loop Trail, which visits downtown Merrimack, the high school, and the natural beauty of Wildcat Falls in the 80 Acre Conservation Area was started. This trail is not complete, but a good portion of the trail was developed. A brochure is available at the library and the town hall.

Jon Farlow, of Boy Scout Troop #15, worked on the first construction project with Trail Construction Chair, David Jenkins, and Conservation Commission Chair, Tim Dutton this summer in order to achieve his Eagle Scout Badge.

The Committee has purchased parking signs to be erected at the end of Currier Road. There will be a plaque placed at the Wildcat Falls area. The funds to cover these expenses were raised by a walk-a-thon that was held on October 1, 1994.

The Committee is in negotiations with landowners along the main trail and anticipate trail construction in 1995.

Respectfully Submitted:

Barbara Jenkins, Chair

David Jenkins, Vice Chair

Debbie Huffman, Secretary

Deena Klinger, Treasurer

Roland Klinger, Active Member

David Sturm, Active Member

Chuck Rossier, Active Member

MERRIMACK HISTORIC DISTRICT COMMISSION

1994 ANNUAL REPORT

The Merrimack Historic District Commission is now in its Fifth year of operation. We would like to thank Lisa Mausolf of the Nashua Regional Planning Board Commission for her continued support and guidance. We welcomed Bob Morrill as our new Board of Selectman representative. Our thanks to out-going Board of Selectman member, Bill Cote.

We are continuing with our work on the town wide survey of structures and sites that predate the 1950's. We are pretty much through with the photographing of the 300-400 sites of historic interest. Our work is now focusing on information gleaned from the registry of deeds.

I would like to thank all of the members and the alternates for their continued interest and hard work. It is through their efforts that the commission enjoys its success.

The Historic District Commission meets on the 4th Thursday of each month at 7:00 P.M. in the Town Hall. The public is invited to attend any and all of our meetings. For further information regarding the commission, please contact Ms. Betty Spence at the Town Hall.

Respectfully Submitted,
Vesta R. Stenta, Chairperson
Members and Alternates
Doug Dickinson
Andrea Fagan
Jan Schneider
Jean Clinghan
Jean Craigue
Jim Poulin

MERRIMACK PUBLIC LIBRARY

1994 ANNUAL REPORT

Your information place, the Merrimack Public Library, had another record breaking year. Circulation of 232,298 items showed a 6% increase over 1993. Another way to look at this is that 10.5 items were checked out for each person in town. The number of reference questions asked by people coming to the library (increased by 71% over 1993). Although these numbers are only a few indications of the level of business at the Library, they show the Library as an important, vital part of community life in Merrimack.

In response to requests from the community and with your vote at town meeting, we were able to open on Sunday afternoons for the first time on September 24, 1994. An average of 165 people used the Library each Sunday through December. The numbers continue to rise, reaching a high so far of 226. In an average week day, approximately 700 people visit the Library.

Other firsts for the library in 1994 included the circulation of compact discs; the addition of a program for the two year olds and their parents called, "Two and You"; and the reorganization and revitalization of the Friends of the Library.

February marked the completion of our move to Dynix as an automation system. The new system allows users to take part in many more library functions. Through the online public access catalogs (OPAC's) you can reserve your own books, see a list of items you have reserved or what you currently have checked out, check your library record, look up words in a dictionary and find information in a pilot project that allows people in homes and businesses to dial up access to the library OPAC's from their personal computers. This project, completed successfully, will open the door to general dial up access from the community members.

The Library received a technology grant from the New Hampshire State Library in 1994 which, coupled with local funds, will be used to set up a local area network at the library. By late spring of 1995 you will be able to do your own database searching using FirstSearch as well as try the internet.

Library space needs continue to be an issue. A library consultant will conduct a needs assessment of our current space in February of 1995. His report will help us plan for the future.

The high level of public service provided at the library amid the many changes and cramped work area requires a truly dedicated staff and I'm pleased to say that the staff of the Library is the best! We all thank you, the members of the community, for your support. You have helped make us one of the best and most used libraries in the state.

Respectfully submitted,

Elizabeth Levy, Director

——— LIBRARY STAFF ———

Elizabeth Levy

Library Director

Janet Angus

Assistant Director, Head of
Automated Services

Patricia Tancill

Library Aide

——— CIRCULATION STAFF ———

Madeline Bennett

Library Aide

Denise Collette

Library Aide

Patricia Daniels

Library Aide

Patricia Flynn

Library Aide

Mary Lee Gilmore

Library Aide

Benita Knight

Library Aide

Jane Loughlin

Library Aide

Carol Marcus

Library Aide

Kari McGrath

Library Aide

Linda Olmstead

Library Aide

Joel Corbett

Page

David Kenson

Page

Janet Segedy

Page

——— REFERENCE & ADULT SERVICES DEPARTMENT ———

Diane Hathaway

Head of Reference & Adult
Services

Diane Arrato-Gavrish

Interlibrary Loan Librarian

Sandy Harter

Reference Aide

——— TECHNICAL SERVICES STAFF ———

Joyce Purinton

Head of Technical Services

Darcy LaBrosse

Library Aide

Kathy Starr

Library Aide

——— YOUTH SERVICES STAFF ———

Beverly Little

Head of Youth Services

Pauline Cote

Library Aide

Rebecca Woolbert

Library Aide

Amanda Schouten

Page

— CUSTODIAL SERVICES —

Judd Schofield

Joan Vadney

— VOLUNTEERS —

Edith Bullard

Jane Cooper

— LIBRARY RESOURCES —

Number of Volumes as of 1/1/94	65,882
Number of Volumes added:	
Adult Fiction	1,180
Adult Non-Fiction	1,299
Children's Fiction	463
Children's Non-Fiction	728
Easy Books	446
Number of Childrens Audiovisuals	126
Total Number of Volumes Added	4,242
Total Number of Volumes Discarded	4,439
Total Number of Volumes as of 12/31/94	65,685
Number of Art Prints Owned	123
Number of Magazine Subscriptions	222
Number of Newspaper Subscriptions	15
Number of Microfiche	32,362
Number of Videocassettes	952
Number of Audiocassettes	803
Number of Compact Discs	121

— STATISTICAL REPORT —

Circulation

Adult Fiction	34,153
Adult Non-Fiction	38,550
Large Print	2,191
Young Adult	5,631
Paperbacks	6,035
Children's Fiction	15,993
Children's Non-Fiction	19,455
Easy Books	43,044
Periodicals	10,788
Sound Recordings	8,229
Video Recordings	6,166
Museum Passes	1,231
Childrens Audiovisual	774
Compact Discs	358
Other	40,700

TOTAL

MERRIMACK LIBRARY TRUSTEES

1994 ANNUAL REPORT

The Year 1994 provided continuing evidence of increased library circulation and library services. We continue to experience ever increasing numbers of new patrons and pressing demands on our staff.

As a result, the Library Trustees are devoting a good deal of their energies to aggressively developing a long range plan to meet our needs to expand library facilities. We developed a needs assessment survey that was distributed at School District Meeting in March (the largest town-wide gathering available) in order to better identify our needs and to determine the level of support for different potential future options. We also made these surveys available in the Library for a period of time following the School District Meeting. Results of this exercise indicated strong community support for expansion of library facilities.

We are currently looking into grant opportunities which may be available to help defray capital construction costs and thus alleviate any potential tax burden upon the community's taxpayers which additional Library facilities might cause.

We have started an appeal to the business community to generate funds investigating other options, including other potential sites, both centrally located and in specific areas of town. We are, however, aware of the added cost associated with needing to purchase a site, rather than using existing town-owned land.

In 1995, the public can expect that our efforts in this area will vigorously continue.

The fall of 1994 saw the initiation of the town-approved Sunday openings. This new service has been highly successful and continues to receive favorable comments from the public.

The Trustees continue to evaluate the various approaches to bringing new technology into the library in order to better serve our patrons. The Trustees are faced with an ongoing challenge as we strive to stay up-to-date in a manner that is economically feasible for this community.

Once again, the Trustees wish to thank the Merrimack community and our patrons for their continued support of their public library.

Respectfully submitted,

Linda Theroux, Chairperson
Christine Mauser, Vice-Chairperson
Patricia Heinrich, Treasurer
Ellen Dube
Robert Kelley

TRUSTEES ACCOUNTS

FISCAL YEAR 1993-1994

SPECIAL

Balance as of July 1, 1993 2,981.53

Receipts

Book Sale	1,403.75
Hospitality	586.15
Interest	41.36
Trust Funds	1,029.32
Beulah	88.61
Watson	700.81
Centinnial	1,289.00
Programs	625.00

5,764.00

Disbursement

Centennial	657.28
Homework Hotline	37.48
Hospitality	1439.28
Misc.	20.00
Public Pay Phone	69.23
Programs	1886.72
Watson	524.21
Education & Training	540.00

-(5,174.20)

Balance as of June 30, 1994 3,571.33

FINES

Balance as of July 1, 1993 4,587.81

Receipts

Copy Machine	1180.43
Fines	11,428.35
Misc.	360.80
Non-Resident	150.00
interest	96.40
Gifts	1,070.00
Food For Fines	728.50
Trust Fund	924.33

15,938.81

Disbursements

Materials	4,273.55
Homework Hotline (held over summer)	3,252.17
Equipment	2,226.86
Supplies	169.47

Service Charge	118.20	
Misc.	176.93	
Bldg. Maintenance	500.00	
Transfer to Fines Savings	3,500.00	
Food For Fines	728.50	
		-14,945.68
Balance as of June 30, 1994		5,580.94
<u>FINES - SAVINGS</u>		
Balance as of 6/30/94		10,888.14
<u>BEULAH \$3,000 CD</u>		
Interest Income 1993		88.61
<u>WATSON \$25,000 CD</u>		
Interest Income 1993		700.81
<u>BEULAH SAVINGS</u>		
Balance as of 6/30/94		314.55

1994 ANNUAL REPORT

NASHUA REGIONAL PLANNING COMMISSION

Among our more important local projects of 1994 involved assistance to the town in obtaining two Transportation Enhancement grants, one for the construction of a sidewalk along McElwain Street and the other for the construction of a bicycle path along Baboosic Lake Road from Joppa Road to Currier Road. Our staff also conducted a traffic impact/access analysis of the proposed Dunkin Donuts on D.W. Highway, and we provided a detailed review and analysis of a proposed affordable housing development also on D.W. Highway.

The following is a brief summary of our other notable accomplishments of 1994, but I also want to use this opportunity to offer a note of thanks and recognition to our Commissioners from Merrimack: Selectman Ed Silva, Jean Weston and Leslie Chunn; and by expressing my gratitude for the cooperation and support that we have received from all of Merrimack's town officials.

Data Services

With the arrival of additional US Census information, and in our role as a Regional Data Center for the Bureau of the Census, we responded to a broad spectrum of information requests. In addition, we published a completely revised edition of our very popular Regional Data Profile as well as numerous data briefs.

Regional Economic Development

NRPC continued to provide staff support to the Greater Nashua Center for Economic Development. Among its accomplishments in 1994 was the establishment of a revolving loan fund to assist local small businesses in obtaining much needed start up and expansion financing and a fully supported incubator space for emerging new businesses

Regional Housing Needs Assessment

In accordance with RSA 36:47, II, staff completed the required five year update of the assessment of the housing needs of individuals and families of all income levels throughout the region. The purpose of the Regional Housing Needs Assessment is to assist the region's communities in complying with another state statute, RSA 674:2, III, which requires each local master plan to contain a housing section which analyzes existing housing resources and addresses current and future housing needs of residents of that city or town and of the region as a whole.

Developments of Regional Impact

In compliance with RSA 36:54-57, we provided timely input on a number of development projects deemed to have the potential for regional impact.

Souhegan River

The Souhegan River Corridor Management Plan was completed and distributed to the participating towns. The first phase of the expanded Souhegan Watershed Study was accomplished including the resource assessment and the issues identification; and phase II, which includes the drafting of recommendations for the future management of the land within the multijurisdictional watershed, was initiated. The project represents an effort to have local land use decisions made with a better understanding of the impacts to local water resources as well as to the entire Souhegan basin.

Merrimack River

We continued our participation in the Merrimack River Initiative, a joint undertaking involving local, regional state representatives from both New Hampshire and Massachusetts as well as federal agency participation in an effort to improve resource protection results throughout the river's two state watershed. One very successful project of this past year was the implementation of an intermunicipal and interstate hazardous material emergency response communication network that involved local public safety officials from riverfront communities like Merrimack.

Planning Board training

In 1994 we hosted another well attended evening workshop aimed at the needs of our local planning board members, but open to all interested parties in the region. This year's session covered the various state permits required for development. We also produced our third planning board training video on wetlands protection and made copies available for circulation.

Solid Waste

In pursuit of a long range intermunicipal solution to the problem of solid waste disposal, we continued to work with both the regional Solid waste Management District and the City of Nashua to investigate the feasibility of an integrated waste management project for the region. We also prepared an updated summary of the district's solid waste management plan.

Household Hazardous Waste Collection

In conjunction with the Solid Waste Management District, our staff conducted two very successful collection events open to all communities in the Solid Waste District including Merrimack. Of particular note, we worked with the NH Department of Environmental services and the City of Nashua in securing a grant from the Environmental Protection Agency for the establishment of the state's first permanent facility for the regular collection of household hazardous wastes to serve all of our communities. We expect the new facility to be operational next spring.

Regional Transportation Planning

Our staff prepared an update of the Regional Transportation Plan which includes a twenty year forecast of traffic conditions along with recommendations for short and long range transportation improvements. They also completed a Regional Pedestrian and Bicycle Plan consisting of an inventory of existing facilities, a

proposed future route network and cost estimates for implementing the recommended priority system. We also made it a priority to reach out to local officials and members of the public in each of our communities in the development of our regional Transportation Improvement program which is incorporated into the state's so-called Ten Year Plan.

Traffic Count Program

With automatic counters at over 100 locations, we maintained a regional traffic count system to provide the most accurate and current data to meet the needs of both public agencies and private businesses. Peak hour turning movement counts were also conducted at over 40 locations, trend analyses were done for all locations where multiyear counts were available and a summary report was produced.

Major transportation Projects

We continued to work with local, state and federal officials to spur the implementation of this region's most significant highway projects including the Everett Turnpike widening and the Circumferential Highway. NRPC also contributed to the development of a number of alternative transportation projects for pedestrians, bicyclists and transit riders through the Congestion Mitigation/Air Quality and Transportation Enhancements programs.

Commuter Survey and Newsletter

With the cooperation of the region's entire major employers, we administered a survey of both management and employees to inventory existing commuter assistance programs and to determine interest in establishing new ones. We also published our quarterly newsletter on transportation alternatives distributed to employers, municipalities and institutions.

Flood Plain Management

In conjunction with the NH Office of Emergency Management, we provided assistance to a number of communities like Merrimack participating in the National Flood Insurance Program including assessments of flood prone areas, reviews of current regulations and suggested revisions to existing ordinances.

Respectfully submitted,

Don E. Zizzi
Executive Director

PARKS AND RECREATION

1994 ANNUAL REPORT

The past year has been an extraordinarily productive one for the Parks and Recreation Department. Major accomplishments were:

- The continued development of Veterans Memorial Park. Two little league fields and a multi-purpose field have been added to the park.
- The tennis and basketball court renovations are just about completed at Wasserman Park. They will be ready for use on the Spring of 1995. We will have 7 regulation size tennis courts and 2 basketball courts at the park.
- Dedication of the picnic area at Wasserman Park in memory of John and Kathleen Zyla was held on June 11th. Many friends and relatives were in attendance for the ceremony.
- The Second Annual Children's Theatre Festival in Memory of Debbi Wasserman-Bilowit was held at Wasserman Park on May 21st.
- Dedication of the Depot Street River Access was held on June 12th.
- Our second "Holiday Parade" was a fabulous success. Thank you to the Chamber of Commerce and the P & R Committee.
- Our third annual "Haunted Hayride" was held at Wasserman Park. Thank you to the Merrimack Community Theatre and the Merrimack Young Actors Community Theatre for helping us make this our best hayride yet.
- Our second Easter Egg Hunt at Wasserman Park was again, wonderful. Thank you to the Norwood Realty Group of Merrimack for sponsoring such a superb event.
- All of our Summer Programs were filled to capacity. Many private businesses and public organizations used the Park facilities for their programs and gatherings.
- During the past year the P & R Dept. sponsored many successful bus trips. Some of these trips include: Disney on Ice, Harlem Globetrotters, Olympic Champions on Ice, A Boston Red Sox game and a super "Holiday Shopping Weekend" in N.Y. City. Look for more of these trips in 1995...
- Department goals for the coming year include, but are not limited to:
 - Expanding the beach front at Wasserman Park an additional 110' to accommodate increased public access to the beach.
 - Development of a "Tot Lot" at Veterans Memorial Park.
 - Provide a quality Day Camp Program at Wasserman Park.
 - Sponsor either the boys or girls High School State Tennis Championships at Wasserman Park.
 - Sponsor the High School Girls Softball State Championships at Martel Field
 - Complete Veterans Memorial Park renovations

- Celebrate the Fifth Anniversary of the Merrimack Community Concert band in conjunction with the Parks and Recreation Department.
- Continue to advertise and promote Wasserman Park.
- Development of additional recreational field space.
- Meet the recreational needs of the entire community.
- Maintain a good working relationship with the MYA, schools, our senior citizens and all other community organizations.

Respectfully submitted,
Michael A. Housman,
Director of Parks and Recreation

PARKS AND RECREATION DEPARTMENT

Michael A. Housman, Administrative Supervisor
Sybil S. Rocca, Facilities Coordinator
Perley "Barney" Rogers, Maintenance Supervisor
Thomas Hudon, Maintenance I
Stephen Curtis, Maintenance I

PARKS AND RECREATION COMMITTEE

Drucilla Movizzo, Chairman
Michael Lindsay, Secretary
Philip Dube
Laura Jaynes
Edward Sweeney
Tony Tremblay
Rosemary Haigwood

MERRIMACK PLANNING BOARD

1994 ANNUAL REPORT

The Merrimack Planning Board held thirty-three meetings during 1994 at which, approximately thirty-four applications were heard. The Board approved the creation of two new commercial lots, two new industrial lots, and a total of nine new residential lots. Site plans approved included one newly developed industrial site, and numerous revisions to existing approved site plans. Four home occupations were granted approval. A site plan calling for the removal of an existing single family dwelling on DW Highway and the construction of an insurance company office in its place was approved.

On October 12, 1994, the Camp Sargent Road Bypass was officially opened by Charles P. O'Leary, Jr., Department of Transportation Commissioner for the State of New Hampshire, and Town of Merrimack officials. This vital segment of road allows commercial traffic from Merrimack's Industrial Zone to bypass the residential neighborhoods along Camp Sargent Road and Naticook Road and represents the culmination of over seventeen years of planning and advocacy by the Merrimack Planning Board.

A number of zoning ordinance amendments were proposed and adopted at the Town's Annual Meeting in May dealing with changes to certain definitions, permitted uses, the status of nonconforming lots, setbacks, location of septic system, clarification of the period of validity for a Zoning Board of Adjustment action, and certain changes to the sign ordinance.

Long range matters dealt with by the planning Board included discussions regarding the Manchester Airport Access Road, the Nashua Hudson Circumferential Highway, the Nashua Regional Planning Commission Regional Transportation Plan, and the Nashua Regional Planning Commission Bicycle and Pedestrian Plan. The Planning Board also updated the Town's Capital Improvement plan for the 1995-2001 period.

1994 has been a year of significant change for Planning Board support staff. In June, Charles Watson, Planning Director since 1986, left the Planning Department. Following a reorganization of Town departments, the former Planning Department is now a division of the newly created Community Development department. The Community Development Department also includes the Code Enforcement and Health Divisions.

In October, the staff was joined by Jay Minkarah to fill the position of Planning and Zoning Administrator. The Planning Board continues to be staffed by Jean Weston, Executive Secretary, Evelyn Gillis, Bond manager, and other Community Development Department staff.

Richard Barry declined to be reappointed to the Planning Board and Steven Keach

was appointed to fill this position. Nelson Disco was reelected Chairman and John Segedy was reelected Secretary at the annual reorganization meeting which took place on May 27, 1994.

Members of the Board:	Date of Expiration of Term:
Nelson R. Disco, Chairman	April 1996
John J. Segedy, Secretary	April 1995
Arthur L. Gagnon	April 1996
David L. Christensen	June 1997
Robert J. Boisvert	June 1997
Steven B. Keach	April 1997
Edward J. Silva	May 1995

MERRIMACK POLICE DEPARTMENT

1994 ANNUAL REPORT

To the Honorable Board of Selectman and the citizens of the Town of Merrimack, I herewith submit my report for the Merrimack Police Department for the period covering January 1, 1994 through December 31, 1994.

The year 1994 saw continued growth and with such growth demands for police service are more frequent. During 1994 we saw an increase in related police activities. With the proper utilization of available resources we have met these needs.

Our clearance rate for Part #1 and Part #2 crimes remain higher than the national average. We feel that this is a noteworthy achievement in view of the growth and prosperity that the Southern New Hampshire region is experiencing.

Like other police departments in our area, traffic poses a major problem for us. Enforcement has increased but so has our traffic accidents during this calendar year.

We pledge to coordinate our efforts to meet the special needs and conditions that exist.

We thank you for your help and guidance during 1994 and once again ask for your support in 1995.

Respectfully submitted:

Joseph R. Devine
Chief of Police

TABLE OF ORGANIZATION

CHIEF OF POLICE

Joseph R. Devine

PATROL

Deputy Chief William Mulligan - Patrol Commander

Lt. Robert Ritchie - Shift Supervisor

Lt. Michael Milligan - Shift Supervisor

Lt. Mark Doyle - Shift Supervisor

Sgt. Lawrence Westholm - Asst. Shift Supervisor

Sgt. Michael Dudash - Asst. Shift Supervisor

Sgt. John Maille - Asst. Shift Supervisor

Sgt. Peter Albert - Asst. Shift Supervisor

Off. Brian Boulay

Off. Christopher Morency

Off. Timothy Connell

Off. Michael Murray

Off. Daniel Edmonds

Off. Scott Park

Off. Dennis Foley

Off. Paul Poirier

Off. Dean Killkelley

Off. Denise Roy

Off. Walter Kwiecinski

Off. Carl Scott

Off. Ronald LeVierge

Off. Kenneth Stimson

Off. Paul Trepaney

———— CRIMINAL INVESTIGATION UNIT ————

Det/Lt. William Miller - Unit Commander

Det. James Hughes

Det. Richard Desmond

Det. Theodore Curtis

Juv/Det. Ronald Ketchie

———— ADMINISTRATIVE SERVICE DIVISION ————

Lt. Paul Stavenger - Department Prosecutor & Training Officer

Off. Bradford Cross - Community Service Officer

Carol Yule - Secretary to the Chief

Barbara Mitchell - Secretary to the Detective Unit

Joan Vasco - Records

Judy York - Records

Kathleen Hart - Records

———— ANIMAL CONTROL UNIT ————

Willard Brown - Animal Control Officer

———— SPECIAL POLICE OFFICERS ————

S/O Theodore Dillon

S/O Joseph Goodridge

S/O Alan Doty
S/O John Dudash
S/O Arthur Dunn

S/O William McGowan
S/O Edward Pane
S/O Eric Sobel

S/O Matthew Tarleton

———— SCHOOL CROSSING GUARDS ————

Roy Ingerson
Ellen White

———— PATROL DIVISION ACTIVITY AND SERVICE FOR 1994 ————

During 1994 your police department responded to a total of 12,181 requests for service.

Requests for Service by Beats:	1994	1993	1992
Beat #1	2,949	2,569	2,524
Beat #2	4,704	4,447	4,165
Beat #3	2,936	2,828	2,850
Beat #4	1,592	1,506	1,503
	<u>12,181</u>	<u>11,350</u>	<u>11,042</u>

Requests for Service by Time of Day			
0700 - 1500 Hours	5,047	4,643	4,540
1500 - 2300 Hours	4,719	4,443	4,415
2300 - 0700 Hours	<u>2,415</u>	<u>2,264</u>	<u>2,087</u>
	<u>12,181</u>	<u>11,350</u>	<u>11,042</u>

Other Police Activity			
Ambulance Assists	721	690	682
Bomb Threats	0	2	4
Fire Department Assists	995	635	684
Animal Complaints	986	1,148	12
Bank Escorts	24	39	47
Missing Persons	78	79	58
House Checks	488	455	559
Unsecured Premises	256	274	152
Good Morning Calls	1,980	2,082	1,972
Motor Vehicle Lockouts	262	346	173
Bank Checks	84	72	119
Burglar Alarms	787	768	689

Of particular interest to the citizens of our town are crimes against the person and crimes against the property of another. These crimes are classified as Part #1 and Part #2 crimes and are reportable to the State of New Hampshire each month.

Part #1 Offenses

	1993			1994		
	Reported	Cleared	Unfounded	Reported	Cleared	Unfounded
0100 Murder	0			0		
0200 Rape	1	1		1	1	
0300 Robbery	1	1		4	2	
0400 Assault	5	5		5	5	
(Aggravated)						
0500 Burglary	68	17	3	63	14	1
Residence	41	8	3	40	8	1
Non-residence	27	9		23	6	
0600 Larceny	232	39	1	406	82	2
over \$50	142	17		258	34	2
under \$50	90	22	1	148	48	
0700 Auto Theft	16	3	1	17	3	1
0800 Assault	114	106	2	96	90	2
(Simple)						
0900 Arson	<u>1</u>	<u>1</u>	<u></u>	<u>6</u>	<u>2</u>	<u></u>
	438	173	7	598	199	6

Part #2 Offenses

	1993			1994		
	Reported	Cleared	Unfounded	Reported	Cleared	Unfounded
1000 Forgery & Counterfeiting	2	2		10	4	

	Reported	Cleared	Unfounded	Reported	Cleared	Unfounded
1100 Fraud	29	16	1	18	5	
1200 Embezzlement	0	0		2	1	
1300 Possessing Stolen Property	9	9		13	13	
1400 Criminal Mischief	308	67		331	37	
Over \$100	89	10		128	15	
Under \$100	219	57		203	22	
1500 Weapons - Carrying & Possessing	2	2		1	1	
1600 Prostitution	0	0		0	0	
1700 Sex Offenses	30	8	8	27	7	4
1800 Narcotic Offenses	48	47		61	61	
1900 Gambling Offenses	0	0		0	0	
2000 Offenses Against Family and Children	12	2	3	7	3	
2100 OUIL (Under the influence of intox. liquor)	74	74		66	66	
2200 Liquor Law Violations	37	37		40	40	
2300 Intoxication	44	44		34	34	
2400 Disorderly Conduct	12	12		11	9	
2600 Other Offenses	259	138		347	10	
	866	458	12	968	291	4

Total Part #1 & Part #2 = 966 or 57%

*Rep. = Reported

*Clr. = Cleared

*Unf. = Unfounded

CRIME FACTORS

The presence of crime is a matter of serious concern, not only to the law enforcement profession, but to society at large. Some factors affecting the volume and type of crimes occurring from place to place are:

- Population density and degree of urbanization in a given area.
- Stability of population with respect to resident's mobility, commuting patterns and transient factors.
- Modes of transportation and highway system.
- Economic conditions, including income and job availability.
- Family conditions with respect to divorce and family cohesiveness.
- Effective strength of law enforcement agency.
- Attitude of citizenry toward crime.
- Crime reporting practices of citizenry.

CRIMES CLEARED BY THE POLICE IN 1994

A crime is cleared when at least one person is arrested, charged with the commission of the offense and turned over to the courts for prosecution. Several crimes may be cleared by the arrest of one person, while the arrest of many persons may clear only one crime. The police may also clear a crime by exceptional means when some element beyond the control of law enforcement precludes the placing of formal charges against the person. Examples of an exceptional clearance would be the death of the offender, or the victim's refusal to cooperate with police.

PATROL DIVISION

The Patrol Division of the Merrimack Police Department is comprised of twenty-two (22) sworn, full time officers, who are supplemented by ten (10) Special Police Officers under the command of the deputy Chief of Police. The Deputy Chief has three (3) Lieutenants who supervise one of three (3) shifts and they in turn are assisted by four (4) Sergeants, one on each shift and the remaining Sergeant assigned to a cover shift, with 14 patrolmen assisting them.

These officers patrol your Town twenty-four (24) hours each day, three-hundred and sixty-five days each year.

Your Patrol Division during 1994 responded to 12,181 requests for service and had contact with a total of approximately 27,000 residents and/or visitors traveling through our Town. The professional ability of this effective Patrol Division is witnessed by 87 letters of thanks or letters commending individual officers for their assistance in helping them during the calendar year 1994.

————— DRIVE DEFENSELY AT ALL TIMES —————

Traffic accidents are more likely to
occur in the Town of Merrimack between
the hours of:

7 A.M. / 8A.M.	= 46 Accidnets
11A.M. / 12 P.M.	= 35 Accidents
12 P.M. / 1 P.M.	= 50 Accidents
2 P.M. / 3 P.M.	= 57 Accidents
3 P.M. / 4 P.M.	= 43 Accidents
4 P.M. / 5 P.M.	= 54 Accidents
5 P.M. / 6 P.M.	= 44 Accidents

During 1994 between the hours listed above a total of 329 traffic accidents occured within our Town.

DRIVE DEFENSIVELY AT ALL TIMES

DID YOU KNOW?

Nationwide: _____

One third of pedestrian deaths are alcohol related. Drinking and walking can be a deadly combination. Nationwide 5,546 pedestrians killed by cars made up 14% of all vehicle related deaths. About 96,000 other pedestrians were injured. Of the 4,770 pedestrians killed over the age of 14, 36% had a BAC of .10 or higher.

Traffic Accident and Traffic Enforcement Summary

Accident Summary	1994	1993
Fatal Accidents	1	1
Personal Injury Accidents	93	75
Investigated Property Damage Accidents	431	368
Non-Investigated Accidents	85	62
	<u>610</u>	<u>506</u>

Enforcement Summary

Motor Vehicle Summons	1,791	2,433
Summons Issued at Accidents	24	35
Summons Issued With Reports	215	208
O.U.I.L. Arrests at Accidents	13	9
O.U.I.L. Arrests (non-accident)	66	74
Parking Enforcement	110	47
Traffic Warnings Issued	4,994	5,367
D.E. Tags Issued	917	807
	<u>8,130</u>	<u>8,980</u>

Animal Control Officer's Report 1994

	1993	1994
Animal Complaints	1,146	986
Cruelty Reports	9	11
Bites Reported	28	32
Abates Served	19	7
Running at large	175	274
Nuisance Offense	25	25
Menace Offense	12	21
Vicious Offense	5	6
Summons Served	96	75
Stray Farm Animals	11	7
Wild Life Calls	259	233
Dogs Impounded	114	110
Dogs Released to Owners	105	122
Dogs Adopted	5	10
Dogs 10-2/Taken to N.H.S. for Cremation	5	1
Dogs Released to N.H.S.	4	13
Cats Impounded	20	21
Cats Released to Owner	7	9
Cats Adopted	5	8
Cats 10-2 Taken to N.H.S. For Cremation	55	51
Cats Released to N.H.S.	4	17

Note: Many wildlife calls are due to the recent influx of the rabies virus in our town. This department is expecting to see a steady increase in wildlife calls over the next 4 to 5 year period, as well as in surrounding towns.

PROSECUTOR'S REPORT FOR 1994

Motor Vehicle Activity	Town Ordinance	State Violations
Speed	28	868
Uninspected		157
Unregistered		64
Financial Responsibility		13
Revocation and Suspension		104
Driving while Intoxicated		95
No Valid License		71
Stop Sign		15
Traffic Light		107
Solid Line		23
Fuel User Permit		1
School Bus Violations		5
Change of Address		7
Parking Violations		20
Reckless Operation		24
Miscellaneous Violations		166

— CRIMINAL ACTIVITY —

Criminal Trespass	10
Bad Checks	4
Sex Offenses	5
Criminal Mischief	9
Assault and Reckless Conduct	47
Animal Complaints	34
Resisting Arrest	16
Drug Cases	77
Disorderly Conduct	13
Possession of Alcohol	41
Theft	44
Miscellaneous	28

— 1994 JUVENILE CASES —

January	14
February	9
March	10
April	30
May	25
June	34
July	20
August	16
September	12
October	20
November	16
December	9

1994 JUVENILE CASES

TYPES OF CASES

04	Aggravated Assault	1
05	Burglary; Breaking and Entering	8
06	Larceny - Theft (Except Auto Theft)	40
08	Assaults (Except Aggravated Assault)	20
09	Arson	2
10	Forgery	1
13	Stolen Property; buying, receiving, poss	5
14	Vandalism	14
17	Sexual Assault/Indecent Exposure	3
18	Drugs; Poss, Sales, Manufacturing	19
22	Liquor Law Violations	9
23	Intoxication	4
24	Disorderly Conduct	5
26	All Other Offenses (Except Traffic)	27
28	Uncontrollable	8
29	Runaways	46
34	Motor Vehicle (Under Age of 16)	2

Age Groups	No. of Juveniles
9 years of age	1
10 years of age	0
11 years of age	4
12 years of age	5
13 years of age	15
14 years of age	29
15 years of age	46
16 years of age	69
17 years of age	72

Juveniles Involved

Male - 158 Female - 83

Residence

Local	New Hampshire (other)	Out of State
194	44	3

Disposition

1. Handled within Department and released - 106
2. Referred to Juvenile Court - 132
3. Referred to Welfare Agency - 1
4. Referred to Other Police Agency - 2

NARCOTICS UNIT (N.I.U.)

Today, drugs are the primary threat to our community and the prevalent method of distribution takes place on the street. Our Narcotics Unit in conjunction with our Patrol

Divisions join together in recognizing drug activities where they are not obvious and together they have demonstrated great success in our fight against drugs within our community during 1994.

Activity for our N.I.U. during 1994 in conjunction with our Patrol Division was as follows:

January

- (6) a. Possession of a controlled drug

February

- (1) a. Possession of a controlled drug
- (1) a. Possession of a controlled drug with intent to distribute.
- (1) a. Possession of a narcotic drug (cocaine).

March

- (3) a. Possession of a controlled drug.

April

- (7) a. Possession of a controlled drug.

May

- (1) a. Sale of a controlled drug. (4 Counts).
- (3) a. Sale of a controlled drug.
 - b. Sale of a narcotic drug.
 - c. Possession of a controlled drug with intent to distribute.
- (3) a. Possession of a controlled drug.

June

- (5) a. Possession of a controlled drug.

July

- (13) a. Possession of a controlled drug.

August

- (4) a. Possession of a controlled drug.

September

- (9) a. Possession of a controlled drug.

October

- (11) a. Possession of a controlled drug.
- (3) a. Conspiracy to possess with intent to distribute a controlled drug.

November

- (8) a. Possession of a controlled drug.

December

- (10) a. Possession of a controlled drug
- (1) a. False Prescriptions

Total Drug Related Arrests for 1994

- 80 Misdemeanors - Possession of a controlled drug.
- 10 Felonies - Sales of Narcotics and Controlled Drugs

The NIU also completed a fourteen (14) month investigation which resulted in the arrest of three (3) individuals on multiple federal drug charges. The three (3) subjects were part of an organization moving hundreds of kilograms of cocaine monthly from Florida up the East coast into New Hampshire. The investigation is continuing.

D.A.R.E. Program

The D.A.R.E. Program has been implemented within the Merrimack school system, benefiting grades two, four and the entire core class of the sixth grade. Our program provides information, direction, decision making skills and promotes high self-esteem and motivation to stay drug free. The area of instruction is to give the students the talents to identify emergencies, have knowledge of stranger awareness, recognizing the dangers and misuse of drugs and the ability to say no and tell others to be aware of the consequences. The D.A.R.E. program has reached over three thousand school-age children since it started in 1989.

Community Service

The Community Service section is staffed by one officer. His functions are many but his main responsibility is to serve the Merrimack Community. He does this in many different ways through programs that are available to the community.

Available Community Service Programs:

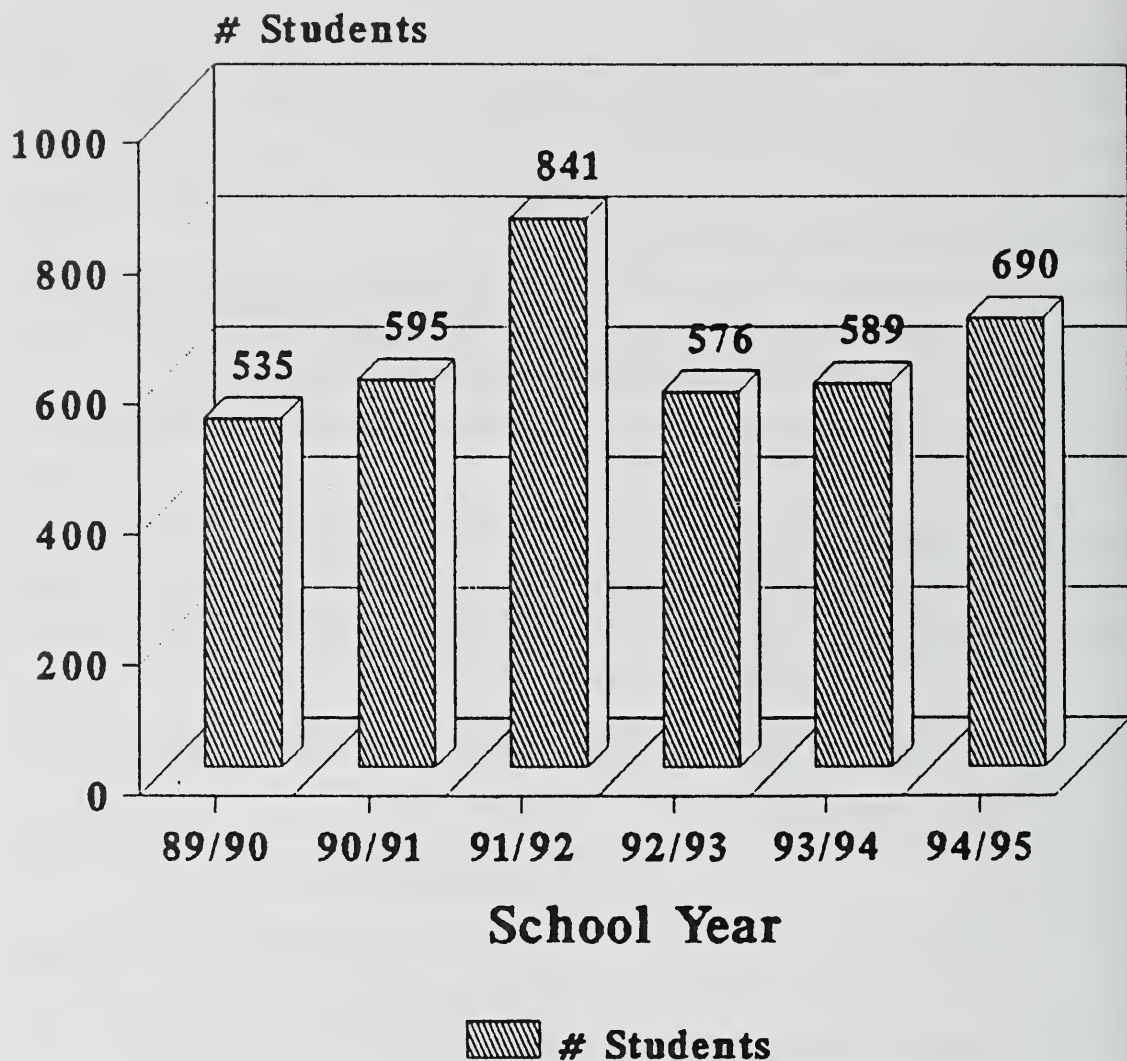
Neighborhood Crime Watch	Bicycle Safety
Stranger Awareness	School Bus Safety
Child Abuse	Highway Safety
Theft & Shoplifting	Emergency Response & Liability
Home & Business Security Surveys	Baby-sitter Safety
Drug & Alcohol Abuse	Halloween Safety
Driving Under the Influence	Station Tours
Operation House Check	Operation Identification
Good Morning Program	Child Safety Seat Lending
Rape Awareness/Defense	(Kiwanis sponsored)

Programs Requested by the Citizens of Merrimack in 1994 Include:

- St. James Kindergarten
- Merrimack High School

D.A.R.E.

Students in Program

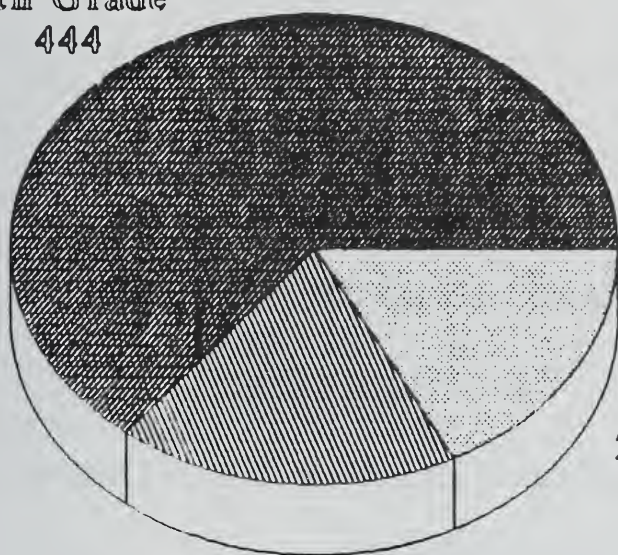


Total Number per School Year in Program

D.A.R.E.

STUDENTS BY CLASS

6th Grade
444



2nd Grade
120

4th Grade
126

SCHOOL YEAR 1994-1995

A.C.T. Kindergarten	Merrimack Middle School
P.T.A. Kindergarten	Mastricola Elementary School
So. Merrimack Christian Kindergarten	Grace Baptist School
Toll House Preschool	Boy Scouts
Kidd's Inn Preschool	Girl Scouts
Children's World Preschool	Tiger Cub Scouts
Senior Center	Project Safeguard

Other Activities

Board of Directors Merrimack Action Committee
Board of Directors Greater Nashua Council on Alcoholism
Advisory Committee; Project Safeguard
Police Coordinator Merrimack Crimeline, Inc

———— Merrimack Communications Center ————

Supervisor

Paul J. Bolieau

Dispatchers

Joseph Anello John Spence
Richard Dumont Chester Zajac
Michele Dudash

In case of emergency:

If your telephone exchange begins with 424 or 429 dial 9-1-1

All others dial 424-2222

For business dial: 424-3774 or 424-2378

———— COMMUNICATIONS CENTER ACTIVITY DURING 1994 ————

Telephone calls placed	13,184
Telephone calls received	75,539
Radio Transmissions	324,385
Burglar Alarms Answered	787
Good Morning Calls	1,980

During 1994 the Communications Center saw increases in some areas of our activity, in particular the area of Fire Department Dispatch which saw an increase of approximately 335 in calls from 1993. Other areas showed slight increases while a

few of the service areas showed slight decreases. In January the Dispatch Center was put to the test with 48 hours straight. The Dispatch Center was enhanced during 1994 with the replacement of some much needed equipment which will make for a smoother operation. Also during the year several of the dispatchers attended various dispatching schools in order to sharpen their skills and enable them to better serve the public. In closing I would like to thank all the department heads and division heads, along with the Town Manager and the Board of Selectman for their continued support in making the Merrimack Communications Center one of the best in the state.

CAREER DEVELOPMENT

To ensure the continued quality and professionalism within the Merrimack Police Department, it has always and will continue to be a priority to have a well-trained staff.

The continued commitment by the New Hampshire Police Standards and Training Council has been the primary source of this department's training. We supplement that training with in-house training provided by various sources to include members of the department's training staff.

We believe that well-trained officers remain professional and are prepared to act decisively and correctly. Training fosters a unified purpose and will most definitely reduce the chances of successful civil litigation due to a lack of training.

During the calendar year of 1994 your police officers received the following training through schools and seminars.

<u>MONTH</u>	<u># OF DAYS</u>	<u># OF HOURS</u>
January	8	64
February	11	88
March	20	160
April	14	112
May	17	136
June	9	72
July	8	64
August	6	48
September	14	112
October	13	104
November	9	72
December	6	48

This represents an increase over 1993 of approximately 33%

Other training during the 1994 calendar year consisted of:

INTOXILYZER 5000 RECERTIFICATION	96 Hours
ROLL CALL TRAINING	150 Hours
*FIREARM TRAINING AND QUALIFICATION	<u>320 Hours</u>
(An Increase of 228%) Total	566 Hours
Total Training	1,646 Hours

* One Area that there was dramatic changes over last year was firearms training. Our firearms instructors looked at our program and determined that it was inadequate with current times. They developed a program that not only satisfies the requirements by the State, but also introduces for the first time realistic situations where the officers are required to identify the appropriate target and fire for effect, while an element of stress and time are factors. During it's first year this program has been a great success and we look forward to improving it further.

RESPONSIVENESS TO THE COMMUNITY _____

As law enforcement officers our fundamental duty is to serve the community, safeguard, the weak against oppression or intimidation and the peaceful against violence or disorder and to request the constitutional rights of all to liberty, equality and justice.

The total needs of the community must become an integral part of all programs designed to carry out our mission.

Your police department continues to be responsive to the needs of our community by continuing programs which allow the community to have input into the service we provide, such as our Officer's Appraisal Program, Community Services, officers interaction to community groups and our open door policy for all members of the Merrimack community.

Our challenge is to improve on the service we now provide.

DEPARTMENT OF PUBLIC WORKS

1994 ANNUAL REPORT

Working towards the twenty-first century, the Department of Public Works continued its commitment to be one of the best in its field in serving our community. In meeting that goal, the Department fulfilled a number of its objectives this year.

In late October, state and town officials celebrated the construction of our new compost facility. This state-of-the-art facility, like the alchemist of old who turned lead into gold, takes an environmental and financial liability, organic waste, and turns it into a valuable high quality compost which will be sold by the Town for agricultural and horticultural users. Town residents may pick up compost at no cost for their private use at their homes.

While completing this project, the Department of Public Works initiated another improvement to our wastewater treatment plant -- a supervisory controlled automated data system. This computer based process and monitoring control system will replace the outdated and obsolete instrumentation system at the plant. When completed, the plant may be operated by a single shift instead of its current staffing requirement of three shifts. The cost of this improvement is recovered by our savings in labor cost in less than three years, and the Town will realize significant savings into the future.

We also celebrated the completion of the Camp Sargent By-Pass this fall when it was opened for traffic. Already, our local streets are seeing the benefits of this facility in a significant reduction of traffic. Additionally, we are working with the New Hampshire Department of Transportation, who is responsible for the road's maintenance, in developing a pilot study of alternate methods of snow removal for this highway which is consistent with the Town's Low Salt Policy adopted in 1984. Locally, the Town completed a much needed pavement overlay of U.S. Route 3 and portions of Turkey Hill Road, Bedford Road and Joppa Road.

The long and severe winter provided a test to all of us who claim New England as our home. Our highway forces met this challenge which was most critically taxed during an unprecedented ice storm in January which saw much of the Town without power for several days. The Department worked continuously through this storm, and like the "Blizzard of 93", everybody in Town pitched in and together we got through it.

Our recycling center enjoyed another record setting year. Last year our revenue for recycled materials grew 67 %! Each year, as we approach the day we close our landfill, it becomes more important to reduce the volume of waste we generate and dispose. The cost of solid waste disposal and closing our landfill will be one of the most significant financial challenges our municipal government will face this decade.

On a closing note, our Department takes pride in its volunteer community efforts. This year, the mechanics at the Equipment Maintenance Division volunteered immeasurable hours of service in restoring a 1957 Chevrolet Sedan Delivery for our Town's D.A.R.E. vehicle. This vehicle is one of just a handful now traveling on the nations roadways. It's restoration by volunteer efforts well characterizes the spirit of the Public Works Department.

Notable accomplishments for each Division are listed below

ADMINISTRATION/ENGINEERING

- Technical advisor to Nashua Regional Planning Commission, Nashua Area Regional

Transportation Committee, and Nashua Regional Solid Waste District.

- Coordinated with New Hampshire Department of Transportation regarding construction of the Camp Sargent By-Pass, design of the Nashua-Hudson Circumferential Highway, Manchester Airport Access Road, and planning for N.H. 101A By-Pass.
- Technical advisor to the Merrimack Solid Waste Advisory Committee;
- Continued negotiations with the New Hampshire Department of Environmental Studies regarding landfill closure.
- Initiated a computer based Service Request inventory;
- Administered construction and grant management for \$4.9 million composting facility;
- Administered design and construction of SCADA system for wastewater treatment facility.

HIGHWAY DIVISION

- Reconstructed Baboosic lake Road from Jebb Road to Parkhurst Road;
- Provided pavement overlay on U.S. Route 3, and portions of Bedford road, Baboosic Lake Road, and Turkey Hill Road;
- Constructed drainage improvements on Back River Road, Marty Drive, Joppa Road, Old Camp Sargent Road, Clay Street, Wilson Hill Road, Packard Drive, Depot Street, Elm Street and Carriage Lane;
- Constructed stormwater systems for Stevens Avenue, Spruce Street and Douglas Street;
- Completed centerline pavement markings on all arterial and collector roadways including stop-bars and crosswalks;
- Assisted constructing new baseball fields at Veteran's Park;
- Swept all Town streets;
- Issued ninety-five right-of-way permits;
- Responded to 769 Service Requests;
- Performed snow and ice control for 17 storms;
- Administered Operation Brightside including landscape project along U.S. Route 3.

SOLID WASTE AND RECYCLING DIVISION

- Increased recycling volumes by 6 (six) percent
- Recycled more than 1,700 tons of material which includes glass, cardboard, newsprint, plastic, tin and aluminum cans, miscellaneous office paper, tires, scrap metal, batteries, oil, and antifreeze;
- Continued yard waste windrow composting program with product distributed to Town residents free of charge;

- Chipped and disposed 36,000 tires;
- Participated in two Household Hazardous Waste Collection days;
- Performed public education program to community groups and local schools.

Buildings & Grounds Division

- Upgrade and replaced electrical service to Adult Community Center;
- Maintained and repaired Town Hall, Police Station, Kent Building and MYA Building;
- Maintained grounds of Town Hall complex and library
- Continued to administer community service program in conjunction with Merrimack District Court and Probation Department;
- Re-keyed Town Hall with security key systems;
- Installed alarm in Town Hall and Kent Building

EQUIPMENT MAINTENANCE DIVISION

- Refurbished 1983 Fiat Allis F685 grader including rebuilt engine, improving hydraulic system and updating electrical system;
- Refurbished 1987 International Harvester 6-wheel dump truck;
- Volunteered time to refurbish a 1957 Chevrolet Sedan Delivery Police D.A.R.E. vehicle
- Assisted with snow and ice removal storms;
- Continued to maintain, repair, and service Town owned fleet of trucks, equipment and care including state inspection services.

WASTEWATER DIVISION

- Collected and treated approximately 1.18 billion gallons of wastewater with 98 percent removal for biochemical oxygen demand and 97% removal for suspended solids. The facility also received and treated approximately 3.07 million gallons of septage;
- Continued reduced ammonia and phosphoric acid consumption through improved effluent monitoring;
- Continue computer based Collection system Inventory and Maintenance Schedule;
- Began instrumentation upgrade to include SCADA system;
- Laboratory continued with State of N.H. certification program;
- Treated approximately 3.07 million gallons of septage;
- Continue training program for hazardous material response including development of chemical release plan and participation in Local Emergency Planning Committee.

COMPOST DIVISION

- Began operation of enclosed organic waste composing facility;
- Continue to receive approval from Massachusetts Department of Environmental Protection to market stockpiles of compost and current production of compost;
- Produced approximately 24,000 cubic yards of compost. Screened and marketed approximately 5,400 cubic yards of compost.

Respectfully Submitted,

Earle M. Chesley, P.E.

Director of Public Works & Engineering

— MERRIMACK DEPARTMENT OF PUBLIC WORKS —

Director of Public Works & Engineering

Earle M. Chesley, P.E.

Secretary

Rebecca Starkey

— HIGHWAY DIVISION —

Assistant Director of Public Works

John M. Starkey

Highway Superintendent

Bruce Moreau

Highway Foremen

Joe Tomolonis

Boyd E. Trask

Robert Brooks, Equipment. Op. III

Robert Burley, Equip. Op. I

Ernest Doucette, Equip. Op. I

Steven Gallagher, Equip. Op. I

Lawrence Gay, Equip. Op. II

William Gilbody, Equip. Op. I

Leonard Heath, Equip. Op. I

Donald Larouche, Equip. Op. I

Richard Letellier, Equip. Op. I

Robert Lovering, Equip. Op. I

Dennis Maglio, Equip. Op. I

Joseph Maguire, Equip. Op. III

Dennis Soucy, Equip. Op. I

Jeff Strong, Equip. Op. II

Robert Sullivan, Equip. Op. I

Dispatcher

Sandra Lawlor

Secretary

Suzanne Gerow

EQUIPMENT MAINTENANCE DIVISION

— Equipment Maintenance Superintendent —

Rossiter R. Holt, Jr.

Ronald Bergeron, Mechanic II

Brian Friolet, Mechanic II

James Graham, Mechanic II

Sam Walker, Mechanic I

——— **SOLID WASTE DIVISION** ———

Solid Waste Foreman

Steven Doumas

Scale Operator/Secretary

Marjorie Allgaier

Kenneth Mason, Equip. Oper. III

Earl Dubois, Equip. Oper. III

John Murray, Recycling Attendant

*Eric Streeper, Recycling Attendant

*Resigned 4/9/94

Paul Jenkins, Recycling Attendant

——— **BUILDING GROUNDS & MAINTENANCE DIVISION** ———

Custodian Maintenance Supervisor

Philip Meschino

Custodians

Daniel Ketchie

Steven Cook

——— **WASTEWATER DIVISION** ———

Assistant Director of Public Works/Wastewater Division

Larry R. Spencer

Chief Operator

James E. Taylor

Assistant Chief Operator

Wayne Johnson

Maintenance Manager

Lee Vogel

Sewer Inspector

Donald A. Hamel

Laboratory Manager

Sharan Facticeau

Industrial Wastewater Pretreatment Manager

Roger Descoteaux

Secretary

Becky Sullivan

Richard Blanchard, Operator II/Lab. Technician

David Evans, Operator I

Cecil Peters, Operator II

Donald Doucette, Mechanic II

James Fogg, Operator II

Robert MacGrath, Mechanic II

James Davala, Operator I

James Dwire, Mechanic II

*Thaddeus Gill, Operator I

Lindsay Wilson, Mechanic II

David Lyons, Operator I
*Retired 3/11/94

Stephen Garczynski, Mechanic I
David Blaine, Operator I

———— COMPOST DIVISION ————

Compost Foreman

**James Butler

Wilfred Patrick, Equipment Operator II

Christopher Zoukis, Equipment Operator I

Willie Adams, Equipment Operator II

**Resigned 12/23/94

== BOARD OF SELECTMEN - 1994 ANNUAL REPORT ==

The year 1994 was a year which saw a number of projects come to fruition which had been in process for a number of years. In addition, the Board of Selectmen continue to carry out those projects which we believe will benefit the town not only in the short run, but in the years to come.

Camp Sargent Road By-Pass

This is a project which has been in the planning stage for many years. Its opening during this year ends a long, sometimes tortuous process. The project, a partnership between the state of New Hampshire and the Town of Merrimack, will certainly benefit the town for many years to come.

Compost Facility

Merrimack's new state-of-the-art compost facility went on line this year. This plant not only eliminates the need to otherwise dispose of organic wastes, but turns it into a usable compost. Town residents may pick up compost at no cost for their private use at their homes.

Revaluation of Town Property

At the 1994 Town Meeting the citizens of Merrimack approved the funding for a complete revaluation of all town property. This revaluation has begun and the new values should be ready for the 1995 tax billing year.

Wasserman Park

In an effort to continue to ensure that this invaluable asset is as fully utilized as possible, there has been improvement in both the basketball and tennis courts at Wasserman Park.

The Board of Selectman also dedicated a picnic area in memory of John and Kathleen Zyla, a well-deserved honor.

Cable TV Franchise Renewal

The town's franchise with Americable, Inc. to provide cable TV services expires in 1997. In accordance with federal law, the renewal process has begun. The Board is determined to make sure that the citizens of Merrimack has a cable system to meet

their needs well into the next century.

Community Development Office

In order to attempt to make the service provided by our Planning and Zoning, Code Enforcement and Health Departments more efficient and more customer service oriented we reorganized them into a single Community Development Department. In addition to improving staff support, this reorganization should allow the town to work more effectively in the area of economic development.

New Town Manager

In November of this year, we appointed Dean E. Shankle, Jr. as the Town Manager. We believe that Dean's education and experience in local government should be an asset as Merrimack continues to move forward. This appointment was necessary due to the resignation of Richard Borden from the Town Manager's position earlier in the year.

Conclusion

We are very grateful for the many volunteers who serve the town in so many ways. It would be impossible for the town to function without the support of the citizens.

We also would like to acknowledge the town employees. All of them do their jobs in a professional manner; many of them give above and beyond what is required in their job descriptions.

Merrimack continues to grow; the national, state and local economies seem to be improving. As Selectmen, we will continue to do our best to prepare the town to take advantage of what the future holds. Although 1994 was a challenging year in many respects, we believe that we have kept our trust.

Respectfully submitted,
MERRIMACK BOARD OF SELECTMEN
Richard E. Dumont, Chairman
Robert R. Morrill, Vice Chairman
Edward J. Silva
William R. Cote
Leonard C. Worster

== MERRIMACK SOLID WASTE ADVISORY COMMITTEE == 1994 ANNUAL REPORT

The Solid Waste Advisory Commission began 1994 with a series of presentations to local groups and organizations promoting recycling and our Recycling Booklet. The focus of these meetings was to make people aware of the present solid waste disposal situation and provide some indication of what the future options might be. Particular emphasis was placed on extending the life of the present landfill through voluntary recycling efforts and the financial impact of closing the existing landfill. We also found these to be very helpful to us as a means of getting feedback and new ideas.

Work on the Recycling Booklet continued throughout the year. Although all members worked on this project, I would like to give special thanks to Dick Duprey, Mark Maguire, Bob Kelly, Bob L'Heureux and Jiri Hajek. Dick Duprey continues to work on the booklet even though he has had to resign from the committee due to other commitments. He and Mark have put in an extensive amount of work on this project and without their continued efforts it would likely have ground to a halt. Bob Kelly, Bob L'Heureux and Jiri Hajek have spent much time and effort to secure funding through private sources to assure that the cost to taxpayers will be minimized.

Much time was spent reviewing and discussing the options open to Merrimack for collection and disposal of our solid waste after the present landfill is either filled to capacity or the State will no longer issue us a permit for its operation. It appears we may have to deal with one these situations within the next five years. Funding of the landfill closure and increased disposal costs are also a major concern.

The Committee has had tours of the Penacook waste-to-energy incinerator facility and the Turnkey lined landfill facility and is planning to look at a regional solid waste transfer station. It is our goal for 1995 to make a recommendation to the Board of Selectmen on how to deal with our solid waste after the present landfill is closed.

There were many changes in membership status during 1994. Chris Ager, Doug Starr, David Berthiaume, Mark Kirouac, Lou Tacito, Bob L'Heureux and Dick Duprey left and Peter Kavanaugh, Dave Paul, Chris Petrovic and Jiri Hajek joined the committee. Linda Wilson also joined us as recording secretary thus providing much

needed and appreciated support. Thank you Linda for the great work.

Members of the Committee: Earle M. Chesley, Pete Gagnon, Jiri Hajek, Peter Kavanaugh, Bob Kelley, Mark Maguire, Joe Mitchell, Ted Parmenter, David Paul, Christopher Petrovic, Nancy Toms and Bob Morrill.

Respectfully submitted

Ted Parmenter, Chairman

WELFARE DEPARTMENT

1994 ANNUAL REPORT

Offering our deepest sympathy to Rona Wasserman with the passing of Chic Wasserman during 1994 and a special THANKS to their continued support for making it possible for less fortunate children to attend camp. Through the welfare program, we were able to put smiles on six local children as they attended a two week camp session at Naticook Day Camp during summer of 1994.

During this year the Abbie Griffin Fund was able to assist many residents with outstanding hospital bills. The fund paid \$11,231.63 of the \$12,000. allowed, to local hospitals on behalf of 12 residents. The fund received 17 applications having a total dollar request of \$110,378.72. Any resident having financial problems may request an application for assistance with their hospital bills during the month of November or call Pat Murphy at Town Hall for more information.

The expenditures for fiscal year 1993-94 were under budget of \$163,070 by \$71,890 and revenues of \$14,159. With a current budget of \$148,005 for fiscal year 1994-95 we have expended 48%, representing less than half at the end of March with \$77,274 still available. Even though the clientele continued to average from 25 to 30 per month, we have been able to provide assistance through the use of other grants that have been made available, thus reducing our expenditures.

As we continue to move forward in this economy, welfare reform and federally funded programs will be explored. We will continue to concentrate on legislation, the establishing of new laws, and programs that will best benefit our community.

Respectfully Submitted,
Cynthia Mc Guire
Welfare Administrator

ZONING BOARD OF ADJUSTMENT

1994

ANNUAL REPORT

The Zoning Board of Adjustment held fifteen meetings from January 1, 1994 to December 31, 1994. Sixty-five cases were reviewed as compared to fifty-five in 1993 and seventy-four in 1992.

Twenty-nine variances were granted dealing with lot area, building setbacks and septic system setbacks and four were denied. One special exception was granted for a non-permitted use in the commercial zone, four variances were granted for non-permitted uses in the residential zone, and two variances were granted for non-permitted uses in the industrial zone. One signage variance request was denied and eight were granted. One variance request for uses with less than the required number of parking spaces was granted and one such request was denied. A variance request for the removal of the elderly restriction in an established development was denied. Five special exceptions for accessory dwelling units were granted as well as two special exceptions for residential uses in the commercial zone. One mobile home replacement was granted as was a home occupation with outside storage. Two requests for auto repair in the aquifer conservation district were permitted. One appeal of an administrative decision was upheld and one was not.

Charles Roberts is Chairman of the Board and David Sturm is Vice Chairman. Other full members of the Board are Maurice Lindsay, John Astill, and Diane Adams. Alternate members of the Board are Lon Woods and Richard Barry.

Jean Weston continued to serve as acting Zoning Administrator until October 31, 1994 when Jay Minkarah, the Town's planning and Zoning administrator, became full-time in that position. the Board would like to thank Jean Weston for her efforts in performing two jobs during her tenure as Acting Zoning Administrator.

Rita Carlton continues to provide clerical support as recorder of minutes of the Zoning Board of Adjustment meetings.

Respectfully submitted by the members
of the Zoning Board of Adjustment:

Date of Expiration of Term:

Charles L. Roberts, Chairman
David G. Sturm, Vice Chairman
Maurice P. Lindsay
K. John Astill
Diane M. Adams
Lon S. Woods, Alternate
Richard W. Barry, Alternate

June 1997
September 1997
June 1997
May 1996
June 1997
February 1996
June 1997

TOWN CLERK'S REPORT
JUNE 30, 1994

COLLECTIONS:

Auto Registrations	\$1,860,051.00
Bad Check Handling Fees	741.00
Certified Copies	1,730.00
Civil Forfeitures	1,220.00
Dog Licenses	10,647.00
Marriage Licenses	6,347.00
Miscellaneous Receipts	1,886.28
Cash Over	11.71
Parking Fines	825.00
Cash Short	(70.25)
Title Applications	9,908.00
Town Agent Fees	44,207.00
U.C.C. Filings	8,767.69
Voter Checklist	.00
Total Collections	<u>\$1,946,271.43</u>
Total Remitted to Treasurer	<u>\$1,946,271.43</u>

SUMMARY OF AMBULANCE BILLING
PERIOD ENDING JUNE 30, 1994

DR

Uncollected at 6/30/93	\$45,902.27
Billed 7/1/93 thru 6/30/94	\$62,130.00
TOTAL DEBITS	<u>\$108,032.27</u>

CR

Collected and Remitted	\$36,839.51
Write-Offs	\$10,112.84
Uncollected at 6/30/94	\$61,079.92
TOTAL CREDITS	<u>\$108,032.27</u>

TAX COLLECTOR'S REPORT
SUMMARY OF TAX ACCOUNTS
FISCAL YEAR ENDED JUNE 30, 1994

Uncollected Taxes—	1994	Levies of 1993	Prior
Beginning of Fiscal Year:			
Property Taxes		\$5,694,802.24	
Resident Taxes			
Land Use Change Tax			
Yield Taxes		676.00	2,020.00
Sewer Rents		69,327.00	
Hydrant Tax		11,817.00	
Commercial Sewer			40,470.86
In Lieu of Taxes		171,852.00	
Taxes Committed to Collector:			
Property Taxes	16,116,237.00	17,804,776.00	
Resident Taxes			
National Bank Stock			
Land Use Change Tax		57,058.00	
Yield Taxes		18,475.00	
Sewer Rent	267,631.66	265,156.05	
Hydrant Taxes	17,823.00	15,678.00	
Commercial Sewer		207,231.56	
In Lieu of Taxes	189,527.00	205,194.00	
Added Taxes:			
Property Taxes		5,393.00	
Resident Taxes			
Sewer Rents		188.00	
Overpayments:			
a/c Property Taxes	14,720.00	86,726.09	
a/c Resident Taxes			
a/c Sewer Rents	201.00	1,554.08	
a/c Commercial Sewer		77.55	40.50
a/c Hydrant Tax		16.00	
Adjust Prior Yr./Sewer		54.00-	
Adjust Prior Yr./Property		38.00-	
Interest Collected on			
Delinquent Taxes		83,932.01	46.83
Penalties Collected on			
Property Taxes		2,926.00	

	1994	Levies of 1993	Prior
Resident Taxes			
Other Taxes		447.00	30.00
December Property Tax			
Prepayments:	1,351.91		
Prepayments Applied from Prior Fiscal Year		552.00-	
Total Debits	<u>\$16,607,491.57</u>	<u>\$24,702,658.58</u>	<u>\$42,608.19</u>
Remitted to Treasurer During Fiscal Year:			
Property Taxes	8,937,434.26	21,877,561.69	
Resident Taxes			
Land Use Change Tax		57,058.00	
Yield Taxes		16,260.00	475.00
Sewer Rents	170,357.41	324,063.06	
National Bank Stock			
Hydrant Tax	5,479.00	27,115.00	
Commercial Sewer		148,012.82	34,935.50
In Lieu of Taxes		377,046.00	
Prepayments	11,653.41	4,910.52	
Interest on Taxes		83,932.01	46.80
Penalties on Taxes		3,373.00	30.00
Discount Allowed:			
Abatements Allowed:			
Property Taxes		329,560.64	
Resident Taxes			
Yield Taxes		489.00	
Sewer Rents		430.00	
Hydrant Tax		6.00	
Commercial Sewer		20,996.75	1,796.13
Land Use Change Tax			
Tax Liens Executed:		1,403,983.29	5,324.71
Deeded to Town During Year:	10,036.00	1,472.02	
Uncollected Taxes End of Fiscal Year:			
Property Taxes	7,173,389.24		
Resident Taxes			
National Bank Stock			
Land Use Change Tax			

	1994	Levies of 1993	Prior
Yield Taxes		2,402.00	
Sewer Rents	97,274.25		
Hydrant Tax	12,341.00		
Commercial Sewer		23,986.78	
In Lieu of Taxes	189,527.00		
Total Credits	<u>\$16,607,491.57</u>	<u>\$24,702,658.58</u>	<u>\$42,608.19</u>

—— SUMMARY OF TAX LIEN ACCOUNTS ——
FISCAL YEAR ENDED JUNE 30, 1994

Balance of Unredeemed Taxes of Fiscal Year:		\$1,708,390.39	\$1,178,331.44
Taxes Sold/Executed to Town During Fiscal Year:	\$1,524,803.25	6,117.74	
Subsequent Taxes Paid:			
Overpayments:			144.83
Interest Collected After Sale/Lien Executions:	891.28	93,178.38	270,260.40
Redemption Cost:		7,328.00	9,225.09
Total Debits	<u>\$1,525,694.53</u>	<u>\$1,815,014.51</u>	<u>\$1,457,961.76</u>
Remittance to Treasurer During Fiscal Year:			
Redemptions	83,581.31	902,698.00	811,409.23
Interest and Cost after Sale	891.28	100,506.38	279,485.49
Abatements During Year:		32,012.76	32,243.34
Deeded to Town During Year:	22,109.87	23,457.90	13,510.09
Unredeemed Taxes End of Year:	<u>1,419,112.07</u>	<u>756,339.47</u>	<u>321,313.61</u>
Total Credits	<u>\$1,525,694.53</u>	<u>\$1,815,014.51</u>	<u>\$1,457,961.76</u>

VITAL STATISTICS

MARRIAGES REGISTERED IN THE TOWN OF MERRIMACK, NH YEAR ENDING DECEMBER 31, 1994

<i>DATE</i>	<i>GROOM'S NAME</i>	<i>RESIDENCE</i>	<i>BRIDE'S NAME</i>	<i>RESIDENCE</i>
Jan. 1	Gordon H. Shaw Jr.	Merrimack	Kelsey B. Fernald	Merrimack
15	Fredrick L. Beasley	Nashua	Donna L. Kitchen	Merrimack
22	David R. Quain	Merrimack	Celeste M. Smith	Merrimack
22	Scott J. Shane	Wichita, KS	Debra A. Tremblay	Merrimack
31	James F. David	Merrimack	Marie M. Fournier	Merrimack
Feb. 4	Gary S. Swain	Merrimack	Katherine I. Enos	Merrimack
12	Richard C. Keith	Merrimack	Carolyn A. Chicoine	Merrimack
12	Michael S. Lewis	Merrimack	Anne C. Morrill	Merrimack
12	Luis A. Ruiz Jr.	Merrimack	Dawna M. Maynard	Merrimack
14	John E. Tabor	Merrimack	Laura L. Gaskin	Merrimack
16	Wesley A. Philbrick III	Nashua	MaryJane E. Hoover	Merrimack
19	Colin A. Sanford	Windham	Jacqueline P. Lacourse	Merrimack
20	Thomas P. Dabilis	Merrimack	Kristen A. Farrell	Merrimack
25	Claude R. Benjamin	Merrimack	Christine E. Pratte	Merrimack
26	Garret D. White	Alpharetta, GA	Shelley E. Hanson	Marietta, GA
Mar. 5	Scott A. Hutchinson	Litchfield	Melinda J. Hurle	Merrimack
5	Daniel G. Lott	Merrimack	Carol McNulty	Merrimack
10	Kenneth P. Stimson Jr.	Merrimack	Lisa K. Holmes	Methuen, MA
17	Glenn J. Nichols	Merrimack	Juliebeth Murray	Merrimack
April 2	David E. Batchelder II	Merrimack	Rachel Z. Anderson	Merrimack
2	James L. Conway.	Kingsland, GA	Dawn M. Kennedy	Merrimack
9	Francis C. Caprio	Albuquerque	Sandra L. Bohaker	Merrimack
16	Kenneth J. Cooper	Plymouth, MA	Debra A. White	Plymouth, MA
16	Ronald G. Cote	Merrimack	Delores M. Levesque	Merrimack
16	Jonathan R. Villanova	Winston-Salem	Laurie J. Williamson	King, NC
22	Daniel E. Carswell	Merrimack	Cheryl A. Giddings	Merrimack
30	Kurt Richard Davis	Merrimack	Robin L. Watkins	Merrimack
May 6	James R. Barton	Merrimack	Linda A. Gaudet	Merrimack
7	Timothy M. Bates	Merrimack	Jennifer Dimartino	Merrimack
7	Steven P. Childs	Merrimack	Stephanie A. Hughes	Merrimack
7	David M. Spokane	Merrimack	Julie A. Gilman	Merrimack
7	Todd E. Szewczyk	Merrimack	Kimberly A. Wiles	Merrimack
7	Wai C. Yim	Merrimack	Caroline W. Chiu	Merrimack
14	Mark J. Buckland	Merrimack	Sara E. Cooper	Merrimack
14	Paul T. May	Williamsville	Maryann M. Bean	Lancaster, NY
15	Ronald E. Morris	Penn Laird	Janet L. DeAngelo	Merrimack
16	Christopher C. Tate	Hendersonville	Linda D. Lamb	Hendersonville
20	George P. Propiescus	Merrimack	Claire L. Castonguay	Merrimack
21	Todd Alan Bedell	Merrimack	Cheryl A. Gagnon	Merrimack
21	Lester H. Pearl	Merrimack	Sherri A. Browne	Merrimack
21	Keith S. Poirier	Merrimack	Karen T. Delaney	Litchfield
28	Bradford S. Averell	Deerfield	Jody F. Durivage	Merrimack

<i>DATE</i>	<i>GROOM'S NAME</i>	<i>RESIDENCE</i>	<i>BRIDE'S NAME</i>	<i>RESIDENCE</i>
	28 Edward R. Dressell	Merrimack	Michele A. Robertson	Merrimack
	28 Leonard W. Martin	Merrimack	Deanna M. Nolin	Merrimack
June	3 Daryl W. Venne	Merrimack	Beth A. Rogers	Merrimack
	3 Jason R. Wheeler	Merrimack	Julie A. Sedgwick	N. Andover, MA
	4 Robert W. Collins Jr.	Merrimack	Jennifer L. Batula	Merrimack
	4 Adam R. Goodwin	Somerville, MA	Mary J. McMahon	Somerville, MA
	6 Kevin F. Welch	Merrimack	Jennifer A. McMillan	Manchester
	10 Alan L. Donovan	Merrimack	Joan L. Hawes	Manchester
	10 Steven J. Mayo	Merrimack	Virginia Boyd	Manchester
	11 Gregory S. Weiner	Merrimack	Sheri L. Inamorati	Merrimack
	12 Michael M. Mills Jr.	Merrimack	Barbara A. Goulet	Merrimack
	18 Alastair M. Brewer	Pleasanton, CA	Elizabeth L. Weber	Pleasanton, CA
	18 Marc G. Casseres	Merrimack	Louise C. Lemay	Manchester
	18 Brian A. Phelps	Merrimack	Regina M. Fater	Merrimack
	18 Mitchell S. Twardosky	Merrimack	Brette C. Goodwin	Merrimack
	18 Brian K. Wienzek	Manchester	Catherine Cea	Merrimack
	25 Joseph A. Chinnici	Hudson	Lolita R. Loisel	Merrimack
	25 Steven J. Ciarla	Merrimack	Barbara A. Allard	Manchester
	25 Michael J. Mahoney	Merrimack	Dawn M. Mead	Merrimack
	25 Peter M. Roberts	Merrimack	Cherri A. Peters	Nashua
	25 Eric J. Wolotschaj	Merrimack	Lori A. Cooper	Merrimack
	26 Peter C. Fyffe	Merrimack	Anne M. Walsh	Merrimack
July	2 Paul F. Arnold Jr.	Merrimack	Collette Prud'Homme	Manchester
	2 Daniel J. Bean	Merrimack	Danielle A. Augros	Merrimack
	2 William T. Dunn	Londonderry	Rebecca Quayle	Merrimack
	2 Raymond A. Hoffman	Nashua	Christie A. Fagan	Merrimack
	7 Jonathan P. Smith Sr.	Merrimack	Kathleen Avitabile	Merrimack
	9 Michael F. Monroe	Hudson	Jan E. Stephan	Merrimack
	15 Richard E. Dumont	Merrimack	Patricia M. Marchal	Merrimack
	16 Roy E. Anderson Jr.	Merrimack	Laurie A. Rea	Merrimack
	16 Mark S. Cicero	Merrimack	Jillian A. Priest	Merrimack
	16 Robert L. Dumont	Merrimack	Meilani S. Puchalski	Merrimack
	16 Matthew D. Hall	Merrimack	Elizabeth A. Colpitts	Bedford
	16 Curtis W. Reid	Merrimack	Sandra G. Beach	Merrimack
	16 Lawrence J. Ykema	Merrimack	Susan E. Abaid	Merrimack
	23 Bruce E. Barnum	New London	Shawna J. Quigley	Merrimack
	23 Gary A. Brewster	Merrimack	Cheryl A. Provencher	Manchester
	23 Robert B. Casey	Saugus, MA	Jill M. Theriault	Merrimack
	30 Michael A. Augros	Merrimack	Amy L. Desrosiers	Merrimack
	30 Charles Greenhalgh	Merrimack	Tina Craig	Merrimack
	30 Eric S. Streeper	Merrimack	Desiree C. Ducharme	Merrimack
	30 Robert P. Ritchie	Merrimack	Elizabeth A. Michaud	Merrimack
Aug.	6 James H. Fothergill	Merrimack	Nancy L. Romano	Londonderry
	6 Ronald E. Kilar	Merrimack	Lisa M. Selig	Merrimack
	6 Robert J. Lacey Jr.	Methuen, MA	Laura M. Crossman	Merrimack
	6 Steven M. Chamberlin	Merrimack	Heather C. Frye	Merrimack

<i>DATE</i>	<i>GROOM'S NAME</i>	<i>RESIDENCE</i>	<i>BRIDE'S NAME</i>	<i>RESIDENCE</i>
7	Philip M. Dwyer	Honolulu	Diana H. Freund	Honolulu
13	John L. Alden	Merrimack	Susan A. Martin	Merrimack
13	Michael G. Ansdell	Merrimack	Elena I. Monastireva	Iowa City, IA
13	Jeffory J. Dobe	Merrimack	Leigh-Ann Balboni	Merrimack
13	Gary M. Stoncius	Merrimack	Dorothy A. Hope	Merrimack
14	Ralph T. Castiglione	Merrimack	Josephine M. Jean	Merrimack
19	Mark E. McNulla	Merrimack	Denise S. Kearney	Merrimack
20	Mark H. Bailey	Merrimack	Claire L. Robichaud	Merrimack
20	Bernard R. Doyon	Merrimack	Linda B. Smith	Merrimack
20	Alexander Fernandez-Rana	Merrimack	Michele L. Killkelley	Merrimack
20	Ronald A. Gunn	Merrimack	Debra A. McNeal	Merrimack
20	Darren M. LaValley	Merrimack	Kellianne J. Morse	Merrimack
20	James C. Olson	Merrimack	Dawn R. Scharlach	Nashua
20	Mark E. Thomson	Merrimack	Gina N. Patry	Manchester
26	John B. Bates	Chelmsford, MA	Ellen F. Emerson	Chelmsford, MA
27	Glenn A. Larson Jr.	Merrimack	Melanie A. Biskaduros	Merrimack
27	Steven P. Newcomb	Merrimack	Kathryn M. Boyd	Merrimack
Sept. 3	Elwin B. French	Merrimack	Cheryl A. Greenleaf	Merrimack
3	Jason G. St. Onge	Merrimack	Betty J. Bresse	Merrimack
3	Leonard Van Hirtum III	Merrimack	Brenda M. Gilbert	Nashua
4	Jamie A. Hass	Merrimack	Emily J. Hess	Merrimack
9	James F. Whalen	Merrimack	Patricia K. Ruder	Merrimack
10	Barry J. Dimock	Merrimack	Janet D. Chaffee	Merrimack
10	Darren J. Keefe	Merrimack	Tania M. Rivard	Merrimack
10	Lapointe Michael D	Merrimack	Valerie L. Breton	Merrimack
11	Joseph F. Murray	Merrimack	Nanci E. Baker	Merrimack
17	John T. O'Connor	Merrimack	Dianna L. Burgess	Merrimack
17	Jeffrey L. Post	Merrimack	Christine A. Mackay	Merrimack
17	Christopher H. Zepp	Merrimack	Jennifer S. Dutton	Merrimack
24	John J. Barbarito	Merrimack	Diahann L. Lauder	Merrimack
24	Daniel V. Belanger	Merrimack	Judith B. Sebring	Merrimack
24	Richard E. Caron	Merrimack	Cheryl A. Richards	Merrimack
24	Gary A. Dunn	Merrimack	Denise E. Silvernale	Merrimack
24	Gregg T. Lineman	Marlboro, MA	Janice M. Williams	Merrimack
24	Michael A. Marquis	Merrimack	Nichole A. Edgar	Merrimack
24	Uzair Muhammad	Nashua	Suzette Colombo	Merrimack
24	Darren H. Rolls	Merrimack	Doreen M. Cyr	Merrimack
24	Daniel S. Waris	Merrimack	Barbara J. Ball	Merrimack
27	Paul D. Sheehan	Merrimack	Mary A. Duperron	Manchester
Oct. 1	Thomas V. Baker	Merrimack	Kristen L. Dion	Merrimack
1	James H. Golden	Merrimack	Jane E. Davis	Ipswich, MA
1	Christopher R. Goodspeed	Manchester	Michelle L. Loud	Merrimack
1	Dennis R. Swanson	Merrimack	Sandra J. Mortenson	Merrimack
7	Vincent Messina Jr.	Action, MA	Sandra D. Wohr	Merrimack
7	David Allan Parsons	Merrimack	Karen S. Thoms	Hudson

<i>DATE</i>	<i>GROOM'S NAME</i>	<i>RESIDENCE</i>	<i>BRIDE'S NAME</i>	<i>RESIDENCE</i>
	7 Randy P. Wasylak	Merrimack	Jennifer R. Roche	Merrimack
	8 Gregory A. Carr	Merrimack	Kelley E. McMahon	Nashua
	8 Robert B. Silvernale	Merrimack	Nancy L. Roy	Merrimack
	8 Donald F. Zimmerman	Merrimack	Karen C. Karch	Merrimack
	9 Peter F. Cram	Merrimack	Denise L. Levesque	Merrimack
	9 Kevin J. Rondeau	Merrimack	Terri A. Casoni	Merrimack
	15 Robert M. Hayes	Merrimack	Jodi L. Reed	Merrimack
	15 Joseph A. Miner	Merrimack	Christine L. Lorette	Merrimack
	15 Terry M. Roche	Merrimack	Lisa A. Thatcher	Merrimack
	15 G. Randolph Staradub	Merrimack	Christine E. Ralph	Merrimack
	16 Gary T. Agresti	Merrimack	Patricia Costanzo	Merrimack
	22 Anthony C. Carter	Merrimack	Lee A. Hendrickson	Merrimack
	22 Robert J. Longo Jr.	Merrimack	Patricia A. Parmenter	Merrimack
	22 Thanh T. Nguyen	Merrimack	Chi Le Yip	Philadelphia, PA
	22 Richard R. Schalk	Merrimack	Julia A. Sparks	Merrimack
	22 Richard R. Bryan	Merrimack	Lynda I. Charter	Merrimack
	29 Robert C. McNamara	Merrimack	Carolyn E. Bewersdorf	Merrimack
	30 Edgar B. Sykes	Derry	Constance I. Michaud	Merrimack
Nov.	4 Frederick D. Snell III	Merrimack	Sherrrie A. Suprenant	Merrimack
	5 Christopher P. Beganski	Concord, MA	Monique C. Menard	Merrimack
	5 Paul S. Larocque	Nashua	Dawn M. Soucy	Merrimack
	5 Scott W. Madden	Charlestown, MA	Colleen C. Torrice	Merrimack
	6 Benjamin A. Kimball	Merrimack	Deanne L. Strayer	Merrimack
	7 Mark D. Adelman	Merrimack	Ann M. Carollo	Merrimack
	12 Mark A. Kilbreth	Merrimack	Lisa M. Lamarine	Merrimack
	12 Stephen P. LeClair	Merrimack	Deborah L. Grooms	Merrimack
	19 Scott H. Sutherland	Merrimack	Holly A. Lagasse	Nashua
	25 Darryl A. Benzing	Milford	Theresa K. Hemmerly	Merrimack
	27 Thomas J. Ireland	Nashua	Mauria Prince	Merrimack
Dec.	3 Henryk Halicki	Merrimack	Maria L. Munoz	Merrimack
	17 Sean P. Lacey	Auburn	Shari A. French	Merrimack
	22 Ethan A. Lemoine	Merrimack	Manuela Engel	Merrimack
	23 Michael Donald Smith	Merrimack	Mary A. Pavone	Merrimack
	24 Kraig T. Morris	Merrimack	Cathy-Jo M. Maloney	Merrimack
	31 Elijah F. Obonyo	Merrimack	Josephine K. Obonyo	Manchester

BIRTHS REGISTERED IN THE TOWN OF MERRIMACK, NH
YEAR ENDING DECEMBER 31, 1994

<i>Date</i>	<i>Place of Birth</i>	<i>Child</i>	<i>Father</i>	<i>Mother</i>
Jan. 1	Nashua	Alex Christopher	Joseph D. Lesage	Mary A. Hall
Jan. 4	Nashua	Matthew Justin	Michael J. Thomas	Allison Phillips
Jan. 5	Nashua	Mark Joseph	Mark E. Bertrand	Heather L. Foreman
Jan. 6	Nashua	Margaret Rose	Michael J. Kenny Sr.	Pamela M. Cavallo
Jan. 6	Nashua	Britney Leigh	Roger D. Uhlman	Tricia L. Londo
Jan. 10	Nashua	Christopher Andrew	Stephen R. Busby	Kathleen L. Boucher
Jan. 10	Manchester	Marlen	T. Mahendraratnam	G. Kanapathipillai
Jan. 10	Nashua	Martin Thomas	A. F. Zanichkowsky	Lynn M. Carrier
Jan. 13	Nashua	Jacqueline Donna	Charles F. Black	Kathleen D. Wood
Jan. 13	New London	Christopher Michael	Vincent D. McHugh Jr.	Susan M. Boudreau
Jan. 15	Nashua	Liam Michael	Mark A. Holohan	Robyn A. Neville
Jan. 15	Nashua	Nicholas Daniel	Timothy M. Reardon	Christine M. Reardon
Jan. 21	Nashua	Nathalie Christine	Robert F. Parent	Tammy L. Silva
Jan. 22	Nashua	Jillian Beverly	John G. Pfeifer	Leah C. Benson
Jan. 22	Nashua	Camden David	Warren Stewart	Deborah L. Baker
Jan. 24	Nashua	Katheryn Elizabeth	Christine E. Russo	Lis B. Engelhart
Jan. 25	Manchester	Taylor Mary	Lance E. Budka	Darlene A. Peary
Jan. 28	Nashua	Mitchell Jon	Richard J. Carr, IV	Deanne K. Ramsey
Jan. 28	Nashua	Samuel Thomas	Thomas L. Prive	Virginia A. Shislo
Jan. 29	Manchester	Rachel Stephanie	Paul R. Lacroix	Louise P. Dery
Jan. 31	Manchester	Mariah Lynn	Sean M. Taylor	Barbara L. Strang
Feb. 2	Nashua	Anthony Mark	Mark L. Muccioli	Laurie A. Davis
Feb. 2	Nashua	Alexander Michael	Robert M. Ralph	Jenni M. Maiocco
Feb. 3	Nashua	Donia Marie	Robert J. Jarry	Beth Stromvall
Feb. 4	Manchester	Crystal Rose	Matthew W. Devoe	Rose M. Warren
Feb. 7	Nashua	Michael Joseph	Donald Smokler	Florence C. Foti
Feb. 12	Nashua	Tyler Paul	Paul R. Levesque	Jill C. Witkover
Feb. 14	Nashua	Meghan Elyse	Paul F. McLaughlin	Mary L. Case
Feb. 16	Nashua	Ian Joseph	Roger C. Grygotis	Cholla E. Deutsch
Feb. 16	Nashua	Ian Peter	Peter J. Theriault	Kathleen T. Hogan
Feb. 17	Nashua	Nicholas John	John F. Poulack	Karen M. Morrison
Feb. 19	Nashua	Christina Ashley	John C. Wikman	Tammi J. Sweet
Feb. 23	Nashua	Brandon Charles	David F. Dine	Debra L. Laplante
Feb. 24	Nashua	Nicholas Richard	Kevin L. Tracey	Maureen O'Hare
Feb. 25	Nashua	Cameron Allen	Scott A. Cohen	Jodee A. Viola
Feb. 26	Nashua	Elizabeth Sandra	Michael Lamoureux	Jessica L. Bradshaw
Feb. 27	Nashua	Amanda Christine	Robert R. Carlson	Karen J. Milligan
Feb. 27	Manchester	Nathan James	Stephen A. Kimner	Kerri-Lynn Williams
Mar. 2	Manchester	Mary Margaret	Michael J. O'Neill	Pamela A. Masson

Mar. 3	Nashua	Ashly Marie	Kenneth J. Stevens	Elizabeth Whooley
Mar. 4	Merrimack	Tabitha Rose	Kenneth B. Gibson	Juanita Josey
Mar. 6	Manchester	Kayla Marie	Christopher Frizzell	Donna M. Noyes
Mar. 7	Nashua	Steven Gregory Jr.	Steven G. Thorp	Kathryn Blekitas
Mar. 12	Nashua	Courtney Patricia	Thomas M. Closson	Denise M. Bedard
Mar. 17	Nashua	Kayla Marie	William C. Brackett	Lisa M. Ruhl
Mar. 17	Nashua	Catherine Sarah	Mark J. Kazazian	Angela Koutroubas
Mar. 17	Nashua	Jonathan Philip	Eric A. Winkler	Kathleen Richardson
Mar. 19	Nashua	Alexa Kathryn	Robert P. Mack	Susan J. Arcaro
Mar. 23	Nashua	Joel David	Mark S. Aguiar	Therese Therrien
Mar. 24	Nashua	Matthew Thomas	Squire Stephens II	Teresa J. Donnelly
Mar. 25	Nashua	Jillian Noelle	David B. Mcviker	Judy A. Davis
Mar. 25	Manchester	Shannon Marie	Robert H. Terry Jr.	Renee Leutenmayer
Mar. 25	Manchester	Cheyenne Nicole	Robert H. Terry Jr.	Renee Leutenmayer
Mar. 31	Concord	Grady Peter	David B. Canavan	Dee A. Hoffman
Apr. 1	Nashua	Tyler Charles A.	David L. Menengas	Adel L. Crowell
Apr. 2	Nashua	Paige Elizabeth	Arthur W. Farley	Deborah A. Ireland
Apr. 3	Nashua	Taylor McKenzie	Todd W. Blain	Nancy R. Sanborn
Apr. 4	Nashua	Kathleen Margaret	Gordon G. Davis, Jr.	Regina M. Barr
Apr. 4	Nashua	Jackson Richard	Jason S. King	Nancy G. Foulks
Apr. 6	Manchester	Alexander Ryszard	Ryszard Krysiak	Stephanie A. Beland
Apr. 7	Manchester	Heather Ashley	John E. Tabor	Laura L. Gaskin
Apr. 11	Nashua	Zachary Steven	Steven R. Boivin	Robin L. Lusardi
Apr. 11	Stoneham, MA	Alison Mackenzie	James J. Chakuroff	Sarah D. Korins
Apr. 11	Nashua	Nathan Michael	Thomas M. Mercier	Sharon I. April
Apr. 12	Manchester	Zachary Joseph	Christopher Cronin	Cynthia M. Lee
Apr. 12	Nashua	Jeffery Bernhard	Peter B. Grunewald	Christine A. Hogge
Apr. 12	Nashua	Tess Michelle	Michael W. Martinez	Brenda J. Lyman
Apr. 13	Nashua	Ian Christopher	John S. Elliott	Lillian J. Andrews
Apr. 13	Manchester	Jonathan Cole	Craig S. Boothroyd	Jill M. Fontana
Apr. 14	Manchester	Keifer Alexander	Stephan W. Dussault	Carole J. Monez
Apr. 14	Exeter	Trevor Howard	Gregory J. Rogers	Cymbelina Schulte
Apr. 17	Nashua	Megin Ashle	Michael A. Douglas	Tammy A. Webster
Apr. 18	Nashua	Emily Kathryn	Matthew J. Ring III	Stephanie Williams
Apr. 19	Nashua	Christopher Raymond	Raymond E. Boucher	Jeanne Burke
Apr. 19	Nashua	Bonnie Teresa	William P. Doherty	Mary E. Tardiff
Apr. 20	Nashua	Albert Henry III	Albert H. Burgun II	Paulina M. Caetano
Apr. 21	Nashua	Kasey Rachel	Peter F. Kilger Jr.	Penny E. Price
Apr. 21	Manchester	Nathan Daniel	Paul J. Pelsinski	Margaret E. Morgan
Apr. 22	Manchester	Brandon Charles	Russell L. Holden	Lynda S. Paul
Apr. 22	Manchester	Kevin Connor	Paul R. Labbe	Shannon E. Morin
Apr. 22	Manchester	Kailey Ann	Sergio R. Perez	Cynthia A. Lee
Apr. 26	Lebanon	Kellie Elizabeth	James M. Fitzgerald	Diane K. Orlando
Apr. 26	Lebanon	Shannon Teresa	James M. Fitzgerald	Diane K. Orlando
Apr. 27	Nashua	Daniel Armand	Marc J. Roussel	Laura R. Phillips
Apr. 27	Nashua	Victoria Lynn	Frank J. Vieira	Kelley M. Harvey
Apr. 29	Nashua	Ryan John	Dean H. Wilson	Mary L. Flannery

May 2	Nashua	Victoria Lynn	Wayne T. McHugh	Susan Uhrig
May 3	Nashua	Brendan Christopher	John D. Dow	Doreen J. Burgess
May 4	Nashua	Ashley Lorin	Richard N. Lupien	Pamela J. Poitras
May 9	Manchester	Baxter Robert	Peter R. Collins	Gwen E. Murray
May 9	Manchester	Adam Kruschka	Kenneth F. Gray	Gretchen Kruschka
May 11	Nashua	Cord Rogers	Roland E. Farland II	Amy J. Rogers
May 11	Nashua	Meaghan Elizabeth	Steven B. Keach	Beth A. Nordstrom
May 11	Nashua	Mitchell Hao-Kang	Jack J. Ma	Sheue-Jen Liang
May 12	Nashua	Kaitlin Marie	Kevin F. Kerrigan	Tracy A. Tuck
May 13	Nashua	Catherine Alexandra	John P. Batliner	Cindy Hasselberger
May 14	Nashua	Julia Elizabeth	David P. Croteau	Christine M. Augello
May 15	Nashua	Christopher Paul	K. P. Baryames	Beth I. Panagos
May 15	Nashua	Alan Vincent	Paul B. Foster	Jolene A. Parker
May 16	Nashua	Marissa Jean	Christopher L. Beard	Pamela J. Nute
May 16	Nashua	Emily Anne	Christopher M. Nagy	Sharon L. Durkin
May 17	Nashua	Brandon Alan	Alan J. Latham	Kathleen M. Shea
May 18	Nashua	Jillian Marie	John A. Brouillette Jr.	Donna J. Griffin
May 20	Nashua	James Wong	Cheuk S. Wong	Kin Taing
May 24	Nashua	Cameron Neal	Neal W. Guimond	Cheryl A. Stewart
May 26	Manchester	Andrew Alian	Alian Purba	Susan Garabedian
May 27	Manchester	Hayley Meredith	Scott A. Pellerin	Leise J. Senning
May 27	Manchester	Emily Anne	Elliot S. Sura	Lisa M. Wilkens
May 28	Nashua	Jillian Elise	Walter T. Jagmin	Jennifer L. Graham
June 1	Nashua	Jessica Lynn	Samuel A. Lorento	Bonnie M. Richards
June 6	Nashua	Joshua Lasker	Matthew L. Behler	Nancy J. Lasker
June 6	Derry	Christopher Albert	Bradley J. Klein	Cheryl L. Gould
June 6	Nashua	Jayne Marie	Stephen Turkington	Patricia M. Pilgram
June 7	Nashua	Nicole Elizabeth	Christopher Aubrey	Jane E. Moreau
June 8	Manchester	Ethan Albert	Dennis C. Hogan	Lisa A. Levesque
June 9	Nashua	Erica Rose	Jeffery D. Setrin	Susan Z. Zanowic
June 11	Nashua	Annaliese	Paul E. Clancy	Lisa Mastrostefano
June 11	Nashua	Lorenzo Antonio	Jose A. Gonzalez	Lorna A. Raymond
June 12	Nashua	Jares Scott	Scott W. Peabody	Carol J. Webster
June 14	Nashua	Aijaz	Zia U. Mohamed	Massarrath Aziz
June 16	Nashua	Nathan Alexander	Jayson M.L. Floyd	Denise M. Lelievre
June 17	Nashua	Joseph John	John Sabat, Jr.	MaryAnne Bohdiewicz
June 18	Nashua	Kayla Marie	Shawn M. Monahan	Kelly M. Boyce
June 18	Manchester	Van Cardi	Douglas P. Hendrickx	Rosemary Cardi
June 20	Manchester	Brian Joseph	William J. McLaurin	Regina L. Hansen
June 20	Nashua	Kyle Jared	Donn Witzenbocker	Patricia A. Mercier
June 21	Nashua	Rebecca Lynn	James R. Jolly	Anna K. Powers
June 24	Nashua	Adam Gerard	John A. Swanson	Julie M. Broome
June 25	Manchester	Philip	Alex Rasovsky	Lenka Veberova
June 26	Nashua	Christopher William	William R. Johnson	Kristina E. Foss
June 27	Nashua	Serena Renee	Raymond E. Ward	Renee J. Sirois
June 27	Manchester	Andrew Robert	Robert A. Wyman	Therese Marchand

June 30	Nashua	Amber Claudia	Kevin D. Thibault	Wendy B. Lukehart
July 1	Nashua	Alyssa Marie	Louis R. Lund	Susan J. Guay
July 1	Nashua	Sarah Victoria	Peter R. Kahn	Victoria J. Patric
July 2	Nashua	Matthew Alan	Rick C. Lambert	Joan Bertrand
July 2	Nashua	Naomi Margaret	Marc J. Noiseux	Deborah E. Treitel
July 4	Nashua	Molly Elizabeth	John W. Wolber	Patricia Earl
July 6	Nashua	Joel Charles	Arthur M. Yates	Helen Enriquez
July 7	Nashua	Liam Paul J.	Fredrick B. Gillis	Kathleen Fennell
July 8	Nashua	Kendra	Brooke N. Lemoine	Jennifer Beckwith
July 11	Nashua	Kaitlyn Leigh	Alan R. Champagne	Allyson K. Staley
July 11	Nashua	Randy Alan	Timothy A. Marks	Michele McDermott
July 11	Nashua	Austin Robert	Edward J. Mazur	Sheryl L. Fink
July 12	Manchester	Timothy Paul	John A. Vulcanich	Elizabeth Reichard
July 13	Manchester	Tiana Christine	Robert A. Houle	Lisa M. Palmer
July 14	Nashua	Sarah Marie	Robert E. Normandy	Cynthia M. Fuller
July 15	Nashua	Lesley Anne	John D. Rompalo	Karen J. Morse
July 18	Nashua	Michael David	Nathaniel McConnell	Cynthia Donohoe
July 19	Nashua	Chelsea Taylor	William Robertson III	Kathleen Hartman
July 19	Nashua	Jessica Ashley	Christopher L. Hagen	Lisa M. Bresse
July 20	Nashua	Arturo Felix Jr.	Arturo F. Costa, Sr.	Ada L. Medina
July 20	Nashua	Kyle Robert	Robert R. Gere	Lisa D. Mansfield
July 20	Nashua	Xufeng Lucky	Phia Moua	Ka Kayang
July 20	Nashua	Anne Elizabeth	George J. Woolley III	Maryanne E. Brown
July 21	Manchester	Emily Mary	Shawn M. Devaney	Coleen Anderson
July 22	Nashua	Seth William	Keith R. McNutt	Kathleen Williams
July 22	Nashua	Zakkary Alan	Keith R. McNutt	Kathleen Williams
July 23	Nashua	Jaime Rose	David R. Blais	Therese D. Anctil
July 23	Nashua	Robin Raven W.	Ernest M. Rocha	Mary N. Bickford
July 25	Nashua	Matthew Thomas	Thomas L. Clough Jr.	Leslie A. Pinet
July 26	Nashua	Hannah Rose	Stephen F. Depietro	Stephanie J. Ogiba
July 26	Nashua	Danielle Nicole	David A. Trepaney	Carol T. L'Hussier
July 27	Nashua	Linzy Renee	David C. Laroche	Karen A. Pelletier
July 28	Nashua	Joseph Peter	Peter Mohr	Elizabeth Lovaglio
July 28	Nashua	Brandon Albert	Theodore C. Len	Christina Decesare
July 29	Manchester	Brandon Patrick	Mark C. Flaherty	Megan J. Schneider
July 30	Nashua	Mitchell Thomas	Clayton M. Denton	Janice L. Tenda
July 30	Nashua	Evan John	David D. Wilson	Elizabeth A. Powers
July 31	Nashua	Heather Elizabeth	Peter J. Hodgkins	Lori J. Wong
Aug. 2	Manchester	Paige Taylor	Peter D. Marx	Donna L. Lafond
Aug. 3	Nashua	Andrew Joseph II	Andrew J. Gaudreau	Cheryl J. Martin
Aug. 3	Nashua	Joseph Gregory	Dean C. Puzzo	Teresa A. Raso
Aug. 4	Manchester	Patrick Evan	David S. Hayden	Kimberly A. Lamy
Aug. 4	Nashua	Danika Michelle	Charles K. Hopkins	Susan M. Boyd
Aug. 4	Nashua	Brandon Michael	Kevin D. Rautenberg	Judith Arseneaux
Aug. 4	Nashua	Amber Rose	Richard A. Whitaker	Lisa M. Ivory

Aug. 4	Nashua	Ashley Lynn	Richard A. Whitaker	Lisa M. Ivory
Aug. 5	Nashua	Nicholas Blake	Daniel P. Snow	Voilet I. Harris
Aug. 5	Nashua	Jacob Niles	William R. Stetson	Karen S. Reuter
Aug. 6	Manchester	John Robert	Bradford H. Page	Mary-Angela Burns
Aug. 8	Manchester	Adam Fenwick	James Beauparlant	Kelli E. Thornton
Aug. 8	Nashua	Rayna Channah	Robert L. Golub	Dawn B. Colsia
Aug. 8	Manchester	Ryan James	John W. Peterson	Linda Sobocinski
Aug. 9	Manchester	Zachary Phillip	Foad Afshar	Theresa Chisholm
Aug. 9	Nashua	Thomas Richard	Thomas W. Hudon	Margaret M. Curran
Aug. 10	Nashua	Cody James	Eric B. Carlson	Debora Tedeschi
Aug. 11	Nashua	Charlotte Leigh F.	Mitchell K. Feig	Cynthia L. O'Neill
Aug. 13	Nashua	Stephanie Renee	Kevin M. Ezzo	Kelly S. Pieper
Aug. 14	Peterborough	Nathan Alexander	Bruce C. Randall	Carol A. Bardawil
Aug. 16	Nashua	Nathan Gerard	Jeffery P. Cushman	Kimberly Pombrio
Aug. 17	Nashua	Kevin Patrick	John A. P. Cyr	Laurie McAndrew
Aug. 18	Manchester	Steven James	David R. Lebreux	Linda M. Chase
Aug. 19	Nashua	Shane Patrick M.	William P. Williams	Mary L. E. Soja
Aug. 20	Nashua	Haley Michelle	Robert J. Lynch	Nicole M. Michaud
Aug. 20	Manchester	Sarah Lauryn	Kevin J. Martin	Kathleen J. Wilson
Aug. 22	Manchester	Jason Patrick	Daniel W. Downing	Sylvie M. Poulin
Aug. 22	Nashua	Jaclyn Clarisse	Devon A. Hodgkins	Charlene Bonenfant
Aug. 23	Manchester	Megan Alyssa	Charles E. Smith	Brenda E. Wright
Aug. 24	Nashua	Alexa Lynn	John W. Barrett	Rita B. McCann
Aug. 24	Manchester	Joshua William	Robert W. Shields	Rachel L'Heureux
Aug. 26	Manchester	Charles Andrew	Charles M. Ploss	Laura L. Carignan
Aug. 26	Manchester	Devin Dell	Herbert D. Martin	Eileen A. McGahey
Aug. 26	Nashua	Garrett John	Karl E. Reebeacker	Gail P. Briskay
Aug. 27	Nashua	Joseph Brian	Brian W. Pelley	Terri A. Perelli
Aug. 28	Manchester	Devon Suzanne	Charles W. Blitzer	Tracy S. Donker
Aug. 28	Nashua	Ian Caldwell	John P. Kane	Heidi Badertscher
Aug. 28	Nashua	Taylor Nicole	James A. Theokas	Judith A. Jenkins
Aug. 29	Nashua	Curtis Arthur	Gary A. Provencher	Catherine A. Laffin
Sept. 3	Nashua	Jamie Lynn	Bruce K. Parker	Tracy L. Greenleaf
Sept. 5	Nashua	Kevin Rossiter	Richard Madden Jr.	Amy K. Holt
Sept. 5	Nashua	Dylan Michael	Michael O'Conner	Dania Stanley
Sept. 7	Nashua	Jake Alexander	Steven R. Roy	Rene L. Scribner
Sept. 10	Manchester	Kevin James	Stephen E. Palm	Laura S. Reis
Sept. 10	Nashua	Matthew David	Mark S. Sturgis	Lisa M. Cote
Sept. 13	Nashua	Brielle Jo	Joseph J. Lapiana	Michelle Lombardo
Sept. 15	Nashua	Makenzy Leighann	Timothy B. Sowder	Jillian J. Green
Sept. 16	Nashua	Stephanie Marie	Peter A. Mayo	Beth Sullivan
Sept. 17	Nashua	Samantha Lynn	Christopher Dunn	Julie A. Taplitsky
Sept. 18	Nashua	Aaron Charles	Edward J. Corneau	Courtney Houghton
Sept. 19	Manchester	Kayla Marie	James D. Marr	Lauren M. Dow
Sept. 20	Nashua	Stephen Michael	William Gosine Jr.	Mary Cameron
Sept. 20	Nashua	Cooper John	John F. Lecza	Adeline A. Pinto

Sept. 20	Nashua	Elizabeth Elaine	Richard S. Stringer	Victoria Williams
Sept. 21	Nashua	Kacey Margaret	Patrick K. Tiersch	Marygrace Van Saun
Sept. 22	Nashua	Julia Kathryn	Scott R. Libby	Laurie J. Phaneuf
Sept. 23	Nashua	Benjamin Thomas	Jon W. Arris	Lias J. Loiselle
Sept. 23	Nashua	Matthew Anthony	Robert C. Daniels	Diane T. Mayo
Sept. 23	Nashua	Alexa Lyn	William McWhinnie	Bari L. Marcus
Sept. 26	Nashua	Zachary Michael	Luke Mailhor	Michelle Marston
Sept. 27	Nashua	Gracie Joy	Henry C. Demers	Connie-Ann Margeson
Sept. 27	Nashua	Spencer Endicott	Todd A. Friend	Cheryl A. Kampas
Sept. 29	Nashua	Kelsey Elizabeth	Alan M. Boilard	Pamela J. Skuse
Sept. 29	Nashua	Brianna Elaine	Michael O'Donnell Sr.	Maria E. D'Eramo
Sept. 30	Nashua	Cory John	Timothy R. Martin	Vicki T. Hall
Sept. 30	Nashua	Ryan Scot	Daniel P. Asselin	Denise Deering
Oct. 1	Nashua	Tyler Robert	Robert N. Golemo	Paula C. St. Pierre
Oct. 4	Manchester	Caroline Ashton	Paul J. Abad	Karen L. Towle
Oct. 5	Manchester	Alexander Mark	Mark F. Scanlon	Mary A. Lyons
Oct. 8	Nashua	Sadie Anne	Kirk M. Tupper	Stacey L. Barton
Oct. 9	Manchester	Brandon David	Charles D. Krueger	Sandra A. Cote
Oct. 11	Manchester	Timothy James	Paul D. Miller	Amanda L. Sleath
Oct. 12	Nashua	Domenic James	Daniel J. Valluzzi	Michelle A. Roy
Oct. 13	Nashua	Michael Francis	Michael J. Bourque	Wendy D'Abbraccio
Oct. 13	Nashua	Nicholas Alan	Rodney W. Kruse	Dawn M. Johnston
Oct. 13	Nashua	Matthew Pierce	Guy J. Parasch	Julie A. Kussman
Oct. 14	Nashua	Kathrine Ellen	Terence J. Cole	Joanne E. Wedge
Oct. 14	Nashua	Samuel Benjamin	Marc R. Lacroix	Sandra J. Barnes
Oct. 17	Nashua	Miranda Julia	William Mitchell	Julie A. Kovach
Oct. 17	Nashua	Kelsey Louise	Jesse A. Zaccagnini	Melanie L. McCord
Oct. 18	Nashua	Christopher John	Robert F. Peter	Margaret Fitzgerald
Oct. 20	Nashua	Jared Timothy	Timothy J. Cardoza	Karen M. Boyd
Oct. 20	Manchester	James Russell	Russell S. Dickson	Andrea M. Senick
Oct. 21	Dover	Melissa Mary S.	Gregory J. Bankoski	Dianne E. Harris
Oct. 23	Nashua	Matthew Anthony	Robert C. Daniels	Diane T. Mayo
Oct. 23	Manchester	Erin Theresa	Sahun J. Foley	Margaret Cerchiaro
Oct. 23	Manchester	Drew Robert	Norman R. Hart	April M. Gagnon
Oct. 28	Nashua	Justin Allen	Mark A. Harrington	Chantal Desalliers
Oct. 30	Nashua	Austin Taylor	John D. Bull	Joelle M. Zahn
Nov. 1	Manchester	Timothy Hayden	Timothy S. Grzywacz	Donna Greenleaf
Nov. 1	Nashua	Mehwish Tahir	Tahir H. Aleem	Nighat T. Amin
Nov. 3	Nashua	Darien Adam	Richard Dodge	Michelle L. Leach
Nov. 3	Nashua	Kevin Leigh	Brian J. McCarthy	Lisa M. Bodine
Nov. 4	Manchester	Sarah Anne	Steven H. Mack	Lynda M. Whitney
Nov. 5	Nashua	Daniel David	Daniel G. Lott	Carole McNulty
Nov. 5	Manchester	Alexander Mark	Mark F. Scanlon	Mary A. Lyons
Nov. 6	Nashua	Cameron Dean	Lou Lombardi	Kathleen Bresnahan
Nov. 7	Manchester	Samantha Ashley	John T. Ahern	Mary A. Cormier

Nov. 8	Nashua	Casey Slade	John H. Garstang	Susan M. Slade
Nov. 8	Nashua	Colby Slade	John H. Garstang	Susan M. Slade
Nov. 8	Nashua	Courtney Lee	Richard J. Riviere	Phyllis L. Tracy
Nov. 8	Manchester	Katherine Colby	Bruce C. Sargent	Anne M. Billings
Nov. 10	Nashua	Cody Richard	Richard R. Brodeur	Deborah A. Spence
Nov. 14	Nashua	Brandon Daniel	Christopher M. Sosa	Beth A. Lemay
Nov. 15	Nashua	Elizabeth Ann	David E. Batchelder	Rachel Z. Anderson
Nov. 17	Nashua	Christine Marie	James R. Merchant	Patricia McMullen
Nov. 19	Nashua	Emily Nicole	Francis L. Whaley	Cynthia L. Granger
Nov. 20	Nashua	Molly Alyce	Edward F. Sweeny	Donna G. Edwards
Nov. 23	Nashua	Jacob Thomas	Keith S. Howe	Denise S. Bouvier
Nov. 23	Nashua	Yong Abraham	Russell N. Murray	Wanfang Su
Nov. 29	Nashua	Emily Margaret	Chris R. Franklin	Lorinda M. Li
Nov. 29	Manchester	Dila Naz	Tufan T. Kelekci	Nazan Akova
Nov. 29	Nashua	Victoria Anne	David R. Quain	Celeste M. Morel
Nov. 29	Manchester	Brittany Leigh	Donald Turgeon Jr.	Sherry A. Moreau
Nov. 30	Nashua	Bonnie Marie	Scott A. Simpson	Stephanie L. Ralph
Dec. 2	Nashua	Michael Paul	Matthew G. Boucher	Tracy Tamulevich
Dec. 6	Nashua	Ethan Anthony	Alton L. Durost III	Karen M. Pellegrino
Dec. 7	Nashua	Nicolas John	Kenneth B. Burt	Nancy C. Cosgrove
Dec. 7	Nashua	Holly Kathryn	Jack E. Lewis Jr.	Laura L. Hall
Dec. 8	Nashua	Adam Jeffrey	Jeffrey D. Routhier	Cheryl Sutherland
Dec. 10	Manchester	Annastasia Rose	R. Keith Beal	Kathlyn O'Connor
Dec. 13	Manchester	Connor Robert	Charles P. Pothier	Margaret Goudreau
Dec. 16	Nashua	Jonathan Victor	Victor J. Danevich	Dawn M. Dirocco
Dec. 18	Nashua	Kimberly Lauren	Gordon F. Macphail	Nancy J. Wiley
Dec. 19	Nashua	Danielle Jasmin	Timothy A. Schutt	Lisa M. Doherty
Dec. 21	Nashua	Antonio James	Gustavo Estrella	Kathleen Flanagan
Dec. 25	Nashua	Enoch	Sok M. Choi	Hyo J. Lee
Dec. 25	Nashua	Michael Charles	Michael C. Wilson	Kathy A. Hollis
Dec. 29	Nashua	Jason Lee	Ernest P. Caputo	Valerie A. Renshaw
Dec. 29	Nashua	George Dimitri	James M. Floras	Eleni M. Moraites
Dec. 29	Nashua	Joshua Frederick	Kevin E. Marcks	Mary J. McKeon
Dec. 30	Merrimack	Marita Carole	Charles A. Dancy III	Marie R. Arcifa

DEATHS REGISTERED IN THE TOWN OF MERRIMACK, NH

YEAR ENDING DECEMBER 31, 1994

<i>DATE</i>		<i>PLACE OF DEATH</i>	<i>NAME OF DECEASED</i>
Jan.	1	Nashua	Cecile E. Gamache
	3	Merrimack	Althea G. Cross
	3	Merrimack	Evelyn M. Igo
	3	Nashua	Margaret H. Young
	5	Manchester	Rose E. Carter
	18	Manchester	Luisa R. Sharaffa
	20	Manchester	Peter J. Skeffington
	22	Merrimack	Herbert L. Duxbury, Jr.
	26	Manchester	Leroy F. Earle
Feb.	3	Merrimack	Dina C. Kilbreth
	7	Nashua	Bertha H. Fleury
	12	Goffstown	Freda Gourley
	12	Nashua	Clarence H. Munroe
	15	Merrimack	Catherine R. Fulling
	23	Merrimack	Catherine M. Suffern
Mar.	7	Nashua	Beatrice R. Thibault
	8	Merrimack	Pamala J. Holton
	9	Nashua	Eila A. Rauhala
	21	Manchester	Joseph A. Howell
	24	Manchester	Olin R. Condon
	27	Manchester	Benjamin T. Delauri
Apr.	3	Merrimack	Walter R. Jolly
	10	Merrimack	Louis H. Langill
	16	Nashua	Nancy J. Ogrodowczyk
	26	Merrimack	Edna Dahl
	29	Merrimack	Ronald K. Lord
May	1	Nashua	Bessie M. Clifton
	3	Merrimack	Mark Salvacci
	15	Manchester	Edna A. Dussault
	21	Nashua	Jeanne E. Roy
	26	Nashua	Robert W. Barnett, Jr.
June	12	Merrimack	Robert A. Newman
	13	Merrimack	Gloria E. Kelwick
	19	Merrimack	Natalie B. Wood
	22	Merrimack	Felix J. Paolucci
	23	Manchester	Victor H. Grohosky

<i>DATE</i>		<i>PLACE OF DEATH</i>	<i>NAME OF DECEASED</i>
June	24	Merrimack	Bruce R. Chartier
	28	Milford	Barbara J. Cramer
July	2	Nashua	Gerald C. Adler
	2	Nashua	Gerard L. Couture
	5	Nashua	Robert E. Leahy
	17	Merrimack	Ruth C. Tompkins
	18	Nashua	Alfred C. Poliquin, Jr.
	21	Nashua	Eva E. Avery
	22	Merrimack	Louise A. Nelson
Aug.	2	Nashua	Rose O. Goss
	2	Manchester	Nancy D. Jamba
	9	Merrimack	Ralph T. Hertach
	13	Merrimack	Rosina Roscigno
	14	Merrimack	Barbra Gear
	14	Nashua	Edmund J. O'Leary
	17	Manchester	William F. Moquin
	18	Goffstown	Ida Royal
	22	Nashua	Stuart C. Treat
	23	Manchester	William H. Hults
	26	Derry	Carolyn E. Rennie
	27	Merrimack	Janet A. Rodenhiser
Sept.	2	Merrimack	Anna M. Pederzani
	3	Merrimack	Mary L. Preece
	6	Merrimack	Richard W. Mackenzie
	7	Merrimack	Troy Farrar
	8	Nashua	Clayton W. Greenleaf
	9	Nashua	Catherine M. Beaudin
	10	Goffstown	Mabel E. Grant
	19	Nashua	Grace Milkowski
	26	Nashua	Robert D. Mackenzie
	27	Manchester	Linda M. Furgal
Oct.	3	Merrimack	Anthony F. Dernbach
	6	Merrimack	John B. Philbrick
	7	Manchester	Marian H. Appel
	11	Nashua	Eileen M. Zimmerman
	15	Merrimack	Ava M. Nutter
	18	Manchester	Robert J. Blain
	20	Nashua	Timothy J. Perkions
	21	Manchester	Shirley A. Kane

<i>DATE</i>		<i>PLACE OF DEATH</i>	<i>NAME OF DECEASED</i>
Oct.	23	Manchester	Cheyenne N. Terry
	26	Nashua	Joseph M. Johnston
Nov.	2	Nashua	Ruth M. Jolly
	5	Nashua	Norman St. Francois
	10	Hudson	Frances C. Kelly
	10	Lebanon	Leonard W. Moriarty
	10	Manchester	Robert L. Quigley
	23	Nashua	Gloria Meredith
	25	Nashua	Tirza Snyder
	27	Nashua	Rebecca J. Hobbs
	28	Merrimack	Dorothe E. Johnson
	28	Nashua	Harriet G. Marks
	29	Nashua	Grace B. Stevens
Dec.	1	Manchester	Sophie E. Fischer
	15	Manchester	Robert F. Dwyer
	16	Manchester	Walter E. Thomas
	18	Nashua	Hilda J. Goodwin
	18	Nashua	Martha H. Miner
	21	Manchester	Paul A. Guimond
	23	Nashua	Margaret Wood
	24	Nashua	Anita Petrovic
	31	Nashua	George Mitchell III

TREASURER'S REPORT
POOLED CASH ACCOUNT

Balance - July 1, 1993	\$8,012,911.58
Receipts:	
General Government	491,428.69
Fire Protection Area	32,863.56
Assessing	3,636.25
Fire	19,049.79
Police	104,402.18
Ambulance	36,990.51
Public Works Administration	510.00
Highway	626.17
Solid Waste Disposal	384,615.38
Sewer	2,793,956.89
Planning and Zoning	29,070.58
Parks and Recreation	17,388.56
Code Enforcement	100,443.75
Town Clerk/Tax Collector	35,491,114.02
Welfare	14,058.93
Health	20,535.00
Interest on deposits and investments	212,759.00
Federal and state aid	1,199,338.06
Private grants	32,481.42
Transfers from trust funds	243,927.09
Expense reimbursements	122,897.59
Bond proceeds	1,855,997.94
Performance bonds and deposits	129,658.49
Total receipts	<u>43,337,749.85</u>
Total cash available	51,350,661.43
Less selectmen's orders paid	<u>42,251,730.60</u>
Balance - June 30, 1994	<u><u>\$9,098,930.83</u></u>

The cash in each fund is pooled for investment purposes. Interest earned on pooled deposits and investments is allocated to each fund on the basis of its relative average monthly equity in the pooled account. Fund equities in pooled cash at June 30, 1994 and interest earned by each fund during the year then ended are as follows:

<u>Fund</u>	<u>Interest</u>	<u>Equity</u>
General Fund	\$198,173.62	\$8,553,417.12
Cable Television	149.73	11,358.39
Fire Protection Area	697.58	15,157.79
Solid Waste Disposal	1,018.87	61,360.08
DARE	203.60	7,827.17
Veterans Memorial Park	240.16	9,561.76
Naticook Day Camp Fund	1.60	1.60
Incinerator	55.22	55.22
Road Improvements	11,553.93	419,786.27
Conservation - 80 Acres	194.34	14,320.25
Conservation - Special	470.35	6,085.18
Total	<u>\$212,759.00</u>	<u>\$9,098,930.83</u>

LONG-TERM DEBT PRINCIPAL AND INTEREST PAYMENT SCHEDULES

\$1,110,000 1975 Incinerator Bonds

6.5% Interest - State Guaranteed

Year	Interest September 1	Principal September 1	Interest March 1	Total
1994-95	3,575.00	55,000.00	1,787.50	60,362.50
1995-96	1,787.50	55,000.00	0.00	56,787.50
	<u>5,362.50</u>	<u>110,000.00</u>	<u>1,787.50</u>	<u>117,150.00</u>

\$2,750,000 1977 Sewer Line Extension Bonds

4.875% Interest - State Guaranteed

Year	Interest August 1	Principal August 1	Interest February 1	Total
1994-95	12,187.00	125,000.00	9,141.00	146,328.00
1995-96	9,140.25	125,000.00	6,094.00	140,234.25
1996-97	6,093.50	125,000.00	3,047.00	134,140.50
1997-98	3,046.75	125,000.00	0.00	128,046.75
	<u>30,467.50</u>	<u>500,000.00</u>	<u>18,282.00</u>	<u>548,749.50</u>

\$2,250,000 1980 Sewer Line Extension Bonds

7.12% Interest - State Guaranteed

Year	Interest July 1	Principal July 1	Interest January 1	Total
1994-95	29,260.00	110,000.00	25,272.50	164,532.50
1995-96	25,272.50	110,000.00	21,230.00	156,502.50
1996-97	21,230.00	110,000.00	17,132.50	148,362.50
1997-98	17,132.50	110,000.00	12,952.50	140,085.00
1998-99	12,952.50	110,000.00	8,690.00	131,642.50
1999-2000	8,690.00	110,000.00	4,372.50	123,062.50
2000-2001	4,372.50	110,000.00	0.00	114,372.50
	<u>118,910.00</u>	<u>770,000.00</u>	<u>89,650.00</u>	<u>978,560.00</u>

\$3,000,000 1985 Road Improvement Bonds

7.5% - 7.7% Interest

Year	Interest August 1	Principal February 1	Interest February 1	Total
1994-95	<u>11,550.00</u>	<u>300,000.00</u>	<u>11,550.00</u>	<u>323,100.00</u>

\$3,300,000 1987 Road Improvement Bonds

5.40% - 7.25% Interest

Year	Interest July 15	Principal July 15	Interest January 15	Total
1994-95	46,282.50	330,000.00	35,062.50	411,345.00
1995-96	35,062.50	330,000.00	23,595.00	388,657.50
1996-97	23,595.00	330,000.00	11,962.50	365,557.50
1997-98	<u>11,962.50</u>	<u>330,000.00</u>	<u>0.00</u>	<u>341,962.50</u>
	<u>116,902.50</u>	<u>1,320,000.00</u>	<u>70,620.00</u>	<u>1,507,522.50</u>

\$3,500,000 1988 Sewer Line Extension Bonds

6.95% - 7.05% Interest

Year	Interest July 15	Principal July 15	Interest January 15	Total
1994-95	3,525.00	50,000.00	1,762.50	55,287.50
1995-96	<u>1,762.50</u>	<u>50,000.00</u>	<u>0.00</u>	<u>51,762.50</u>
	<u>5,287.50</u>	<u>100,000.00</u>	<u>1,762.50</u>	<u>107,050.00</u>

\$1,550,000 1989 Camp Naticook Bonds
9.5% Interest

Year	Interest July 2	Principal January 2	Interest January 2	Total
1994-95	62,519.00	72,962.00	62,519.00	198,000.00
1995-96	59,054.00	79,892.00	59,054.00	198,000.00
1996-97	55,259.00	87,482.00	55,259.00	198,000.00
1997-98	51,103.00	95,794.00	51,103.00	198,000.00
1998-99	46,553.00	104,894.00	46,553.00	198,000.00
1999-2000	41,571.00	114,858.00	41,571.00	198,000.00
2000-2001	36,115.00	125,770.00	36,115.00	198,000.00
2001-2002	30,141.00	137,718.00	30,141.00	198,000.00
2002-2003	23,599.00	150,802.00	23,599.00	198,000.00
2003-2004	16,436.00	165,128.00	16,436.00	198,000.00
2004-2005	8,593.00	180,896.00	8,593.00	198,000.00
	<u>430,943.00</u>	<u>1,316,196.00</u>	<u>430,943.00</u>	<u>2,178,082.00</u>

\$330,000 1991 Recycling Facility Lease/Purchase Agreement
8.341% Interest

Year	Principal March 31	Interest March 31	Total
1994-95	46,546.84	17,519.65	64,066.49
1995-96	50,416.82	13,649.67	64,066.49
1996-97	54,608.54	9,457.95	64,066.49
1997-98	59,148.79	4,917.70	64,066.49
	<u>210,720.99</u>	<u>45,544.97</u>	<u>256,265.96</u>

\$906,500 1991 Aeration System Lease/Purchase Agreement
8.0699% Interest

Year	Principal March 15	Interest March 15	Total
1994-95	78,717.38	56,807.08	135,524.46
1995-96	85,070.18	50,454.28	135,524.46
1996-97	91,935.68	43,588.78	135,524.46
1997-98	99,355.25	36,169.21	135,524.46
1998-99	107,373.60	28,150.86	135,524.46
1999-2000	116,039.07	19,485.39	135,524.46
2000-01	<u>125,403.90</u>	<u>10,120.56</u>	<u>135,524.46</u>
	<u>703,895.06</u>	<u>244,776.16</u>	<u>948,671.22</u>

\$58,000 1991 Computer System Lease/Purchase Agreement
8.4393% Interest

Year	Principal June 6	Interest June 6	Total
1994-95	<u>16,308.64</u>	<u>1,377.88</u>	<u>17,686.52</u>

\$1,460,000 1991 Road Improvement Bonds
6.5% Interest

Year	Interest August 15	Principal August 15	Interest February 15	Total
1994-95	37,700.00	145,000.00	32,987.50	215,687.50
1995-96	32,987.50	145,000.00	28,275.00	206,262.50
1996-97	28,275.00	145,000.00	23,562.50	196,837.50
1997-98	23,562.50	145,000.00	18,850.00	187,412.50
1998-99	18,850.00	145,000.00	14,137.50	177,987.50
1999-2000	14,137.50	145,000.00	9,425.00	168,562.50
2000-2001	9,425.00	145,000.00	4,712.50	159,137.50
2001-2002	<u>4,712.50</u>	<u>145,000.00</u>	<u>0.00</u>	<u>149,712.50</u>
	<u>169,650.00</u>	<u>1,160,000.00</u>	<u>131,950.00</u>	<u>1,461,600.00</u>

\$1,100,000 1992 Road Improvement Bonds

5.0% - 5.4% Interest

Year	Interest January 15	Principal January 15	Interest July 15	Total
1994-95	25,355.00	110,000.00	25,355.00	160,710.00
1995-96	22,605.00	110,000.00	22,605.00	155,210.00
1996-97	19,855.00	110,000.00	19,855.00	149,710.00
1997-98	17,105.00	110,000.00	17,105.00	144,210.00
1998-99	14,355.00	110,000.00	14,355.00	138,710.00
1999-2000	11,550.00	110,000.00	11,550.00	133,100.00
2000-01	8,745.00	110,000.00	8,745.00	127,490.00
2001-02	5,885.00	110,000.00	5,885.00	121,770.00
2002-03	2,970.00	110,000.00	2,970.00	115,940.00
	<u>128,425.00</u>	<u>990,000.00</u>	<u>128,425.00</u>	<u>1,246,850.00</u>

2,241,210 1993 and 1994 Court Judgements Re: Property Valuation Appovals

0.0 % Interest

Year	Principal July 1	Principal July 16	Total
1994-95	652,647.00	175,000.00	827,647.00
1995-96	489,116.00	0.00	489,116.00
1996-97	<u>489,116.00</u>	<u>0.00</u>	<u>489,116.00</u>
	<u>1,630,879.00</u>	<u>175,000.00</u>	<u>1,805,879.00</u>

\$3,500,000 1988 Sewer Line Extension Bonds

6.95% - 7.05% Interest

Year	Interest July 15	Principal July 15	Interest January 15	Total
1994-95	3,525.00	50,000.00	1,762.50	55,287.50
1995-96	1,762.50	50,000.00	0.00	51,762.50
	<u>5,287.50</u>	<u>100,000.00</u>	<u>1,762.50</u>	<u>107,050.00</u>

TOTAL DEBT SERVICE

Year	Principal	Interest	Total
1994-95	2,267,181.86	513,095.61	2,780,277.47
1995-96	1,629,495.00	412,628.70	2,042,123.70
1996-97	1,543,142.22	338,172.73	1,881,314.95
1997-98	1,074,298.04	265,009.66	1,339,307.70
1998-99	577,267.60	204,596.86	781,864.46
1999-2000	595,897.07	162,352.39	758,249.46
2000-01	616,173.90	118,350.56	734,524.46
2001-02	392,718.00	76,764.50	469,482.50
2002-03	260,802.00	53,138.00	313,940.00
2003-04	165,128.00	32,872.00	198,000.00
2004-05	180,896.00	17,186.00	198,082.00
Total	<u>9,302,999.69</u>	<u>2,194,167.01</u>	<u>11,497,166.70</u>

Landfill Capital Reserve Fund

Balance – 07/01/93	237,657.54
1993–94 expenditures:	
Tire shredding re: landfill closure plan	(19,214.05)
1993–94 transfer from General Fund	100,000.00
Investment income	<u>7,832.05</u>
Balance – 06/30/94	<u>326,275.54</u>

Fire Capital Reserve Fund

Balance – 07/01/93	156,655.09
1993–94 expenditures:	
Pumper	(128,906.00)
1993–94 transfer from General Fund	60,000.00
Investment income	<u>4,325.92</u>
Balance – 06/30/94	<u>92,075.01</u>

Ambulance Capital Reserve Fund

Balance – 07/01/93	69,450.15
1993–94 expenditures	0.00
1993–94 transfer from General Fund	12,000.00
Investment income	<u>2,297.67</u>
Balance – 06/30/94	<u>83,747.82</u>

Highway Equipment Capital Reserve Fund

Balance – 07/01/93	400,514.79
1993–94 expenditures:	
Sand and salt spreader	(7,804.00)
Wheel loader	(9,500.00)
Snow blower, cab, and tires	(7,234.00)
Dump truck body	(5,070.00)
Dump truck engine overhaul	(4,562.49)
Flail mower	(11,515.71)
1993–94 transfer from General Fund	60,000.00
Investment income	<u>17,466.98</u>
Balance – 06/30/94	<u>432,295.57</u>

Property Revaluation Capital Reserve Fund

Balance – 07/01/93	49,611.06
1993–94 expenditures	0.00
1993–94 transfer from General Fund	100,000.00
Investment income	<u>875.39</u>
Balance – 06/30/94	<u>150,486.45</u>

WWTF Capital Reserve Fund

Balance – 07/01/93	753,904.83
1993–94 expenditures:	
Sewer plant instrumentation	(12,088.95)
Incubator	(4,536.21)
1993–94 transfer from Sewer Fund	150,000.00
Investment income	<u>33,666.80</u>
Balance – 06/30/94	<u>920,946.47</u>

Land Bank

Balance – 07/01/93	16,411.42
1993–94 expenditures	0.00
1993–94 transfer from General Fund	15,000.00
Investment income	<u>1,024.59</u>
Balance – 06/30/94	<u>32,436.01</u>

SCHEDULE OF TOWN PROPERTY

JUNE, 30 1994

Town Hall:

Land and buildings	1,274,171
Furniture and equipment	661,771

Library:

Land and buildings	530,071
Furniture and equipment	170,745

Police Department:

Land and buildings	86,900
Equipment	945,396

Ambulance	259,089
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Fire Department:

Land and buildings	95,802
Equipment	1,161,654

Landfill	938,250
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Parks, commons, and playgrounds	2,731,151
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Highway Department:

Land and buildings	261,684
Equipment	1,709,491

Emergency Management equipment	47,206
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Sewer plant and facilities	32,275,706
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Land and buildings acquired through Tax Collector's deeds:

Robin Lane 6C/302, 6C/303, 6C/316, 6C/317	2,940
Turkey Hill Road 4C/233	9,710
Burt Street 5C/270	5,590
Old Blood Road 5B/231, 5B/009	10,400
Valleyview Drive 5C/142	4,850
Valleyview Drive 5C/137	4,940
Valleyview Drive 5C/138-1(4 lots)	12,940
Valleyview Drive 5C/150	4,880
Brewster Street 6D/188-1	5,640
Rita Street 6D/163	7,580
Weston Street 6D/391-2	14,230
Ingham Road 3C/030-1	220
Lawrence Road 7B/001	690
Mayhew Road 6A-2/092-01	550
Mayhew Road 6A-2/110	132
Pearson Road 7D/166-2	235

Longa Road 6A-2/128	200
Bedford Road 6D/233-1	455
Woodhaven Circle 6D/052	2,840
Pine Trail Road 6A-2/025	34
Newton Street 4C/352	25
Jebb Road 6A - 2/158	2,581
Emerald Drive 2D/038-A-03	1,351
South Grater Road 5A/009	28,702
Greenwood Drive 6A-1/097	166
Seaverns Bridge Road 3A/064-1	1,140
Daniel Webster Highway 4D-3/032	19,469
Daniel Webster Highway 4D-4/32	15,126
Miriam Road 6A/2/058	6,424
North Jebb Road 6A-2/174	9,385
Doanld Road 6A-1/133	263
Amherst Road 3A/051	994
Wilson Hill Road 5A/066	1
Greenfield Drive 7D/197	731
Blossom Lane 7D/166-BL26	6,657
Sunnydale Drive 5D-3/093	1,025
Greenfield Drive 7D/198	725
Cottonwood Lane 3D/025-EB-04	1,878
Cross Street 4C/157	810
Riverside Drive 4B/077-1	402
Greenfield Drive 7D/196	718
Waterville Drive 7D/129	532
Belmont Drive 6D/266	1,753
Daniel Webster Highway 7E/056	313
Davis Road 6D/429-1	14
Northwood Drive 4C/116	254
Turkey Hill Road 4C/142	756
Greenfield Drive 7D/236	725
Total	<u><u>43,341,063</u></u>

===== 1994 SUMMARY INVENTORY OF VALUATION =====

Land	417,032,480
Buildings	691,772,632
Public utilities:	
Water	1,553,000
Gas	2,101,100
Electric	9,817,600
Total valuation before exemption	<u>1,122,276,812</u>
Exemptions allowed:	
Blind	75,000
Elderly	5,784,900
Disabled servicemen	133,000
Total exemptions allowed	<u>5,992,900</u>
Net valuation on which tax rate is based	<u><u>1,116,283,912</u></u>

————— NET ASSESSED VALUATION HISTORY —————

1994	1,116,283,912
1993 ^A	1,140,969,487
1992	1,634,805,805
1991	1,631,537,851
1990	1,623,054,803
1989 ^B	1,609,532,654
1988	628,790,284
1987	590,884,826
1986	536,460,879
1985	476,434,301
1984	433,028,396
1983	403,180,435
1982	388,767,938
1981	363,434,663
1980	359,864,537
1979	348,566,138

A - Reflects general 30% valuation reduction

B - Reflects property revaluation

STATEMENTS OF APPROPRIATIONS,
ESTIMATED REVENUES,
AND PROPERTY TAX ASSESSED FOR 1994

APPROPRIATIONS

Election and voter registration	\$13,688
Property revaluation	178,494
Legal expense	88,000
Planning and zoning	254,267
General government building maintenance	134,557
Other general government	854,961
Police	2,207,123
Ambulance	249,044
Fire	1,935,168
Communications	229,205
Code enforcement	116,116
Emergency management	7,576
Fire protection area	43,100
Highways and streets	1,434,240
Equipment Maintenance	243,816
Public works administration	123,146
Solid waste disposal	405,867
Sewer	2,238,698
Public health	112,416
Direct welfare assistance	148,005
Parks and recreation	401,194
Library	573,669
Patriotic purposes	9,000
Cable television	22,073
Conservation	13,000
Principal - long - term bonds and lease obligations	1,439,535
Interest - long - term bonds and lease obligations	513,098
Interest - tax anticipation notes	15,000
Bond registration	350
Capital outlay	518,808
Transfer to capital reserve funds	828,000
Total appropriations	<u><u>\$15,351,214</u></u>

Estimated Revenues

Timber Yield Taxes	9,700
Other Taxes	66,000
Interest and Penalties on delinquent taxes	525,100
Motor Vehicle Permit Fees	1,638,000
Building Permits	95,000
Other Licenses and Permits	101,179
Federal Grants	42,014
State Shared Revenue	739,597
State Highway Block Grant	294,787
State Water Pollution Grants	125,394
Other State Grants	8,236
Charges for services	3,238,770
Sale of Municipal Property	50,000
Interest on Deposits and Investments	200,800
Payments in Lieu of Taxes	404,123
Trust Funds	3,000
Other Sources	319,938
Total Estimated Revenues	<u>7,861,638</u>

Property Tax Assessed

Total Appropriations	15,351,214
Total Estimated Revenues	<u>- 7,861,638</u>
Net Municipal Appropriations	7,489,576
Tax Overlay	1,629,763
War Service Tax Credits	<u>+ 160,900</u>
Net Municipal Assessment	9,280,239
Net School Assessment	22,507,179
Net County Assessment	<u>+ 2,694,593</u>
Property Tax to be Raised	34,482,011
Divided by Net Assessed Valuation (1,000's)	<u>1,116,283,912</u>
Property Tax Rate	<u>30.89</u>

STATEMENT OF EXPENDITURES, ENCUMBRANCES AND CARRYOVERS COMPARED TO APPROPRIATIONS YEAR ENDED JUNE 30, 1994

Encumbrances & Carryovers July 1, 1993		Approved Budget	Additional Appropriations	Total Authorized	Expenditures	Encumbrances June 30, 1994	Total Commitments	Variance Favorable (Unfavorable)
General Fund								
General Government	3,120	683,352	0	686,472	977,542	3,500	981,042	(294,570)
Assessing	11,872	281,195	0	293,067	294,128	1,450	295,578	(2,511)
Fire	2,564	2,018,494	19,000	2,040,058	2,000,459	2,634	2,003,093	36,965
Police	4,885	2,330,257	15,527	2,350,669	2,245,173	0	2,245,173	105,496
Communications	0	253,224	0	253,224	229,106	0	229,106	24,118
Ambulance	0	266,982	0	266,982	262,580	0	262,580	4,402
Public Works Administration	0	124,798	0	124,798	121,096	158	121,254	3,544
Highway	76,703	1,720,592	0	1,797,295	1,652,085	183,659	1,835,744	(38,449)
Planning and Zoning	20,800	222,116	0	242,916	230,878	0	230,878	12,038
Parks and Recreation	12,242	430,319	300	442,861	423,225	1,200	424,425	18,436
Library	2,000	526,820	0	528,820	519,733	4,013	523,746	5,074
Equipment Maintenance	0	246,673	0	246,673	252,587	0	252,587	(5,914)
Building Maintenance	10,200	135,188	0	145,388	140,928	2,400	143,328	2,060
Code Enforcement	0	117,915	0	117,915	116,287	125	116,412	1,503
Town Clerk/Tax Collector	0	298,248	0	298,248	256,058	0	256,058	42,190
Welfare	0	163,070	0	163,070	91,179	0	91,179	71,891
Health	0	106,539	0	106,539	103,825	0	103,825	2,714
Non-Departmental								
Debt Service	0	1,443,396	0	1,443,396	1,442,881	0	1,442,881	515
Donated Property	0	0	78,100	78,100	73,100	0	73,100	5,000
Paving-Parkhurst and Woodland Roads	0	73,500	0	73,500	70,139	0	70,139	3,361
Depot Street River Access	46,186	0	0	46,186	46,254	0	46,254	(68)
Sidewalks-McElwain and Bishop Streets	0	19,000	0	19,000	17,919	0	17,919	1,081
Total General Fund	190,572	11,461,678	112,927	11,765,177	11,567,162	199,139	11,766,301	(1,124)

Encumbrances & Carryovers July 1, 1993		Approved Budget	Additional Appropriations	Total Authorized	Expenditures	Encumbrances June 30, 1994	Total Commitments	Variance Favorable (Unfavorable)
<u>Sewer Fund</u>								
Sewer	29,950	2,165,888	0	2,195,838	2,039,134	6,792	2,045,926	149,912
Compost	23,115	289,893	0	313,008	201,046	21,137	222,183	90,825
Non-Departmental							0	
Con. Blvd. Sewer Line	0	0	0	0	10,203	0	10,203	(10,203)
Debt Service	0	582,214	0	582,214	582,213	0	582,213	1
Total	53,065	3,037,995	0	3,091,060	2,832,596	27,929	2,860,525	230,535
<u>Fire Protection Area Fund</u>								
Hydrant Rentals	0	44,974	0	44,974	42,464	0	42,464	2,510
<u>Solid Waste Disposal Fund</u>								
Solid Waste Disposal	32,630	493,260	0	525,890	446,841	12,926	459,767	66,123
Non-Departmental:								
Debt Service	0	64,067	0	64,067	64,067	0	64,067	0
Total	32,630	557,327	0	589,957	510,908	12,926	523,834	66,123
<u>Cable TV Fund</u>								
Cable Television	0	19,912	0	19,912	18,183	378	18,561	1,351
<u>Dare Fund</u>								
DARE	0	10,952	2,000	12,952	12,442	0	12,442	510
<u>Naticook Day Camp Fund</u>								
Day Camp	0	76,790	0	76,790	85,167	0	85,167	(8,377)
Grand Totals	276,267	15,209,628	114,927	15,600,822	15,068,922	240,372	15,309,294	291,528

REPORT OF THE TRUST FUNDS OF THE TOWN OF MERRIMACK JUNE 30, 1994

Fund Summary

Date of Creation	Name of Trust Fund	Purpose of Trust Fund	How invested	%	Balance Beginning Year	New Funds Created	Principal Cash Gains or (Losses)	Withdrawals	Balance End Year	Balance Beginning Year	Income During Year Percent	Expended During Year	Balance End Year	Total of Prin. & Income
Fund A														
1900	Perpetual Care	Cemeteries	Various	48.05211%	\$95,863.23				\$95,863.23	\$66,502.00	\$13,206.62	\$4,233.68	\$75,474.94	\$171,338.17
1917-26-54	Patteson, Lawrence & Carroll	Library	Various	3.11676%	6,217.89				6,217.89	1,215.37	856.61	734.13	1,337.85	7,555.74
1854/1921	Gage & Lawrence	School	Various	34.05684%	67,942.86				67,942.86	13,266.81	9,360.16	8,021.78	14,605.19	82,548.05
1951	George Carroll	Fire Dept.	Various	14.75041%	29,426.84				29,426.84	21,496.00	4,056.39	5,600.00	19,952.39	49,379.23
1925	Shedd Harris	Fire Dept.	Various	0.02388%	47.35				47.35	89.11	6.56	0.00	95.67	143.02
	Fund A Totals			100.00000%	\$199,498.47				\$199,498.47	\$101,350.57	\$27,483.94	\$18,589.59	\$110,244.92	\$309,743.39
Fund B														
1960	Perpetual Care	Cemetery	Various	68.07397%	\$15,896.61				\$15,896.61	\$6,073.99	\$1,062.57	\$1,146.96	\$5,989.60	\$21,886.21
1964	Lawrence	Library	Various	29.00891%	6,774.15				6,774.15	1,607.20	1,062.57	924.33	1,745.44	8,519.59
1960	Stockley	School	Various	2.91712%	681.20				681.20	248.11	106.85	92.95	262.01	943.21
	Fund B Totals			100.00000%	\$23,351.96				\$23,351.96	\$7,929.30	\$3,662.91	\$2,164.24	\$9,427.97	\$32,779.93
Fund C														
1965	Harry Watkins	School	Various	100.00000%	\$249,570.31				\$249,570.31	\$61,598.35	\$29,115.40	\$23,881.94	\$66,831.81	\$316,402.12
	Common Fund Totals				\$472,420.74	0.00	0.00		\$472,420.74	\$170,878.22	\$60,262.25	\$44,635.77	\$186,504.70	\$658,925.44

REPORT OF THE TRUST FUNDS OF THE TOWN OF MERRIMACK JUNE 30, 1994

Fund Summary													
Date of Creation	Name of Trust Fund	Purpose of Trust Fund	How invested	%	Principal			Income			Total		
					Balance Beginning Year	New Funds Created	Cash Gains or (Losses)	Withdrawals	Balance End Year	Balance Beginning Year	Income During Year Percent	Expended During Year	Balance End Year & Income
Fund D													
1945	Harry Watkins	Prize Speaking Fund	NHPDIP		\$2,000.00				\$2,000.00	\$8,669.84	\$424.75	\$285.00	\$8,809.59 \$10,809.59
1945	Harry Watkins	Prize Spelling Fund	NHPDIP		1,000.00				1,000.00	5,308.66	241.16	190.00	5,359.82 6,359.82
1969	Everett Parker	General Maint. Cemetery	Bank CD's		3,000.00				3,000.00	2,489.02	189.51	0.00	2,678.53 5,678.53
1971	Griffin Fence	Maint. of Fence	NHPDIP		5,000.00				5,000.00	18,174.76	835.84	0.00	19,010.60 24,010.60
1970	Reed Cemetery	PerpetualCare	NHPDIP		500.00				500.00	1,024.06	55.77	0.00	1,079.83 1,579.83
1950	Griffin Lot Care	School	Bank CD's, T Bills		50,000.00				50,000.00	114,301.11	5,725.71	0.00	120,026.82 170,026.82
1965	Watkins Town Forest	School & Town Land			1,575.00				1,575.00				
1970	Watkins Forest Income	School	NHPDIP Bank Cd's		57,789.36	\$9,403.58			67,192.94	24,772.07	4,444.15	68.99	29,147.23 96,340.17
1925	Shedd Harris Fund	Fire Prev.	Mutual Funds		54,246.32		\$1,684.96		55,931.28	34,601.15	3,160.75	4,000.00	33,761.90 89,693.18
	Total Fund D				\$175,110.68	\$9,403.58	\$1,684.96		\$186,199.22	\$209,340.67	\$15,077.64	\$4,543.99	\$219,874.32 \$406,073.54
Town Created Capital Reserve Funds													
1973	Ambulance	Replacement	Bank CD's, T-Bills		\$64,028.40	\$12,000.00		0.00	\$76,028.40	\$5,421.75	\$2,297.67	0.00	\$7,719.42 \$83,747.82
1973	Highway Equipment	Replacement	Bank CD's T-Bills		329,846.32	82,436.00		0.00	412,282.32	96,886.47	17,466.98	78,262.00	36,091.45 448,373.77
1971	Landfill Oper.	Replacement	Bank CD's T-Bills		262,830.41	48,299.72		0.00	311,130.13	7,313.36	7,832.05	0.00	15,145.41 326,275.54
1973	Fire Equipment	Replacement	Bank CD's T-Bills		152,591.39	31,094.00		91,610.38	92,075.01	4,063.70	4,325.92	8,389.62	0.00 92,075.01
1978	Waste Water Treatment Plant, Capital Repairs	Replacement	Bank CD's T-Bills		730,295.07	150,000.00		0.00	880,295.07	24,211.68	33,666.80	0.00	57,878.48 938,173.55
1987	Reappraisal Fund	Property Reappraisal	Bank CD's		46,813.39	100,000.00		0.00	146,813.39	2,797.67	875.39	0.00	3,673.06 150,486.45
1987	Liability Insurance Deductable	Deductable Reserve	Bank CD's		24,773.55	0.00		10,908.98	13,864.57	5,613.01	955.18	6,568.19	0.00 13,864.57
1987	Property Damage Insurance Deduct.	Deductable Reserve	Bank CD's		20,334.92	0.00		7,813.81	12,521.11	4,535.03	782.49	5,317.52	0.00 12,521.11
1990	Land Bank	Reserve	Bank CD's		25,000.00	15,000.00		7,563.99	32,436.01	5,489.00	1,024.59	6,513.59	0.0 32,436.01
1992	School Pavement Reconstruction	Reserve	Bank CD's		50,000.00	4,700.00		0.00	54,700.00	1,451.18	1,906.22	0.00	3,357.40 58,057.40
1992	School Roof												

REPORT OF THE COMMON TRUST FUND INVESTMENTS OF THE TOWN OF MERRIMACK, NH ON JUNE 30, 1994

Fund A

No. of shares or other units	Description of investment (Names of Banks, Stocks, Bonds)	How Invested		Principal			Income		Balance End year	Grand Total of Principal & Income
		Balance Beginning Year	Purchases	Additions	Capital Gains	Proceeds From Sales	Gains or (Losses) Sales	Balance End year		
Fund A										
	Fleet Bank, Savings Act. #091-012657-2	\$1,200.00						\$1,200.00	\$497.33	
	New Hampshire Public Deposit Investment Pool	0.00						0.00	198.11	
	1050 Dominion Resources, Inc.	15,923.96						15,923.96	2,646.00	
	1400 Central & South West Corp.	13,034.29						13,034.29	2,324.00	
	1000 Duke Power Company	11,367.37						11,367.37	1,880.00	
	400 General Motors Corp.	14,873.71						14,873.71	370.40	
	588 Pacificorp	6,057.18						6,057.18	635.04	
	11149 Florida Progress Corp.	10,405.53						10,405.53	2,263.55	
	600 Houston Industries Corp.	11,299.75						11,299.75	1,800.00	
	1720 Kellogg Company	11,726.88						11,726.88	2,339.20	
	600 American Home Products Corp.	15,486.22						15,486.22	1,740.00	
	600 Dupont DeNemours Company	10,410.40						10,410.40	1,056.00	
	562 Weyerhaeuser Company	12,707.28						12,707.28	674.40	
	1200 NYNEX	18,534.37						18,534.37	3,540.00	
	2200 American Telephone & Telegraph Co.	4,629.34						4,629.34	381.27	
	300 Amoco Corp.	14,626.68						14,626.68	660.00	
	200 Chevron Corp.	13,049.50						13,049.50	720.00	
	400 Hershey Foods Corp.	14,166.01						14,166.01	480.00	
	600 Potomac Electric Power	0.00						0.00	13,705.09	
	NFS Savings Bank C/D #05 21 13127	0.00						0.00	24,133.01	
	NFS Savings Bank C/D #05 61 3564	0.00						0.00	1,083.56	
	Fleet Bank C/D #70-376214-6	0.00						0.00	13,478.94	
	Totals Fund A	\$199,498.47	0.00		0.00	0.00	\$199,498.47	\$101,350.57	\$27,483.94	\$18,589.59
										\$110,244.92
										\$309,743.39

REPORT OF THE COMMON TRUST FUND INVESTMENTS OF THE TOWN OF MERRIMACK, NH ON JUNE 30, 1994

Fund C	No. of shares or other units	Description of Investment (Names of Banks, Stocks, Bonds)	How Invested	Balance Beginning Year	Purchases	Additions	Capital Gains	Principal	Proceeds From Sales	Gains or (Losses) Sales	Balance End year	Balance Begin year	Income During year	Expended During year	Balance End year	Grand Total of Principal & Income
Fund C																
		Fleet Bank, Savings Acct. #091-012655-6		\$4,419.33							\$4,419.33		\$465.51		\$5,487.66	
		New Hampshire Public Deposit Investment Pool		0.00	\$10,000.00						\$10,000.00		208.48		40,641.69	
		900 Florida Progress Corp.		8,438.99							8,438.99		1,772.50			
		900 Carolina Power & Light Company		10,661.15							10,661.15		1,872.00			
		846 Central & South West Corp.		7,748.92							7,748.92		1,404.36			
		1125 Brooklyn Union Industrial Gas Co.		9,463.70							9,463.70		1,873.13			
		1000 Alleghany Power System, Inc.		11,477.28							11,477.28		1,635.00			
		460 Central Hudson Gas & Electric Corp.		10,295.59							10,295.59		1,177.60			
		600 American Brands, Inc		15,422.08							15,422.08		2,373.00			
		800 New England Electric System		14,407.43							14,407.43		1,792.00			
		1000 General Electric Company		9,681.65							9,681.65		1,665.00			
		1080 Maytag Company		12,909.10							12,909.10		540.00			
		125 International Business Machines Co.		14,547.28							14,547.28	\$4,959.54	193.92		5,153.46	
		750 Bell South		15,838.50							15,838.50		2,587.50			
		800 Ipalco		18,733.81							18,733.81		1,648.00			
		600 Potomac Electric Power		13,705.09							13,705.09		987.00			
		100 Texas Utilities Co.		4,458.90							4,458.90	3,208.51	554.19		3,762.70	
		400 Ameritech Corp.		14,823.00							14,823.00		752.00			
		300 United States West Corp.		11,841.23							11,841.23		802.50			
		400 Wisconsin Energy Corp.		10,697.28							10,697.28		547.50			
		GMAC note 9.45% Due 2/6/94		10,000.00					\$10,000.00		0.00		795.38			
		GMAC Note 8.85% due 3/1/96		10,000.00							10,000.00		885.00			
		GMAC Note 7.90% Due 3/14/97		10,000.00							10,000.00		790.00			
		New Dartmouth Bank, C/D# 063232482		0.00							0.00	11,953.64	479.57			
		New Dartmouth Bank, C/D# 062898879		0.00							0.00	11,126.88	418.79			
		Fleet Bank, C/D# 70-360400-9		0.00							0.00	10,000.00	320.00		10,320.00	
		Bank of New Hampshire NA, C/D# 2408437223		0.00							0.00	15,310.16	575.47		15,885.63	
		Fund C Total		\$249,570.31	\$10,000.00				\$10,000.00	0.00	\$249,570.31	\$61,598.35	\$29,115.40	\$23,881.94	\$66,831.81	\$316,402.12

REPORT OF THE COMMON TRUST FUND INVESTMENTS OF THE TOWN
OF MERRIMACK, NH ON JUNE 30, 1994

Fund C		How Invested		Principal		Income		Grand Total	
No. of shares or other units	Description of Investment (Names of Banks, Stocks, Bonds)	Balance Beginning Year	Additions Purchases	Capital Gains	Proceeds From Sales	Gains or (Losses) Sales	Balance End year	Income During year	Balance End year
Fund B									
	Flect Bank, Savings Act#091-012656-4	0.00					0.00	\$103.30	1,506.51
	New Hampshire Public Deposit Investment Pool	0.00					0.00	41.31	4,857.19
	500 American Electric Power Company	\$8,409.22					\$8,409.22	1,200.00	
	2040 Teco Energy Inc.	14,007.01					14,007.01	2,022.80	
	150 Florida Progress Corp.	935.73					935.73	295.50	3,064.27
	Fund B Total	\$23,351.96	0.00		0.00	0.00	\$23,351.96	\$3,662.91	\$9,427.97
Fund D									
	New Hampshire Public Deposit Investment Pool						\$92,472.14	\$260.52	\$88,732.66
	NH-01-137-4							\$4,000.00	

TAX RATE HISTORY

<u>Year</u>	<u>School</u>	<u>Municipal</u>	<u>County</u>	<u>Total</u>
1994	19.83	8.67	2.39	30.89
1993 ^A	18.98	7.44	2.39	28.81
1992	12.61	4.22	1.61	18.44
1991	12.71	4.14	1.59	18.44
1990	11.24	4.15	1.54	16.93
1989 ^B	11.46	4.16	1.37	16.99
1988	27.63	8.61	2.39	38.63
1987	23.77	7.42	2.99	34.18
1986	22.92	6.59	2.14	31.65
1985	22.19	5.61	2.05	29.85
1984	21.83	5.35	1.97	29.15
1983	21.10	6.39	1.99	29.48
1982	19.90	6.70	1.60	28.20
1981	20.90	6.70	1.40	29.00
1980	19.00	6.20	1.30	26.50
1979	16.90	6.40	1.20	24.50

A - Reflects general 30% valuation reduction

B - Reflects property revaluation

Vachon, Clukay & Co., PC

Certified Public Accountants

45 Market Street
Manchester, New Hampshire 03101
(603) 622 7070

August 17, 1994

Town Manager and Finance Director
Town of Merrimack, New Hampshire

In planning and performing our audit of the general purpose financial statements of the Town of Merrimack, New Hampshire for the year ended June 30, 1994, we considered the Town of Merrimack, New Hampshire's internal control structure to determine our auditing procedures for the purpose of expressing an opinion on the general purpose financial statements and not to provide assurance on the internal control structure.

However, during our audit we became aware of several matters that are opportunities for strengthening internal controls and operating efficiency. The memorandum that accompanies this letter summarizes our comments and suggestions regarding those matters. We previously reported on the Town of Merrimack, New Hampshire's internal control structure in our report dated August 17, 1994. This letter does not affect that report or our report on the general purpose financial statements dated August 17, 1994.

Sincerely,

Vachon, Clukay & Co., PC

PAY RATE AUTHORIZATION

Observation:

During our review of the personnel files, we noted one instance in which the pay rate which was paid to the employee did not agree with the authorized pay rate. We were informed by Town personnel that there were other such occurrences during the year.

Implication:

When the pay increases or decreases are not updated in the payroll system, the Town may overpay an employee, or as in this instance, underpay an employee. As a result, additional work is required to determine the amount of retroactive pay that is due to the employee.

Recommendation:

We recommend that the Town adopt procedures to ensure that all pay raises or decreases are updated in the computer payroll system. The approved pay rate authorization forms should be given to the payroll clerk so they may be entered into the payroll system and then filed in the employee personnel file.

Town Response:

Personnel system software, which will ensure that all approved payroll changes are appropriately reflected in the payroll records, has been designed and will soon be implemented.

INVENTORY

Observation:

The Town has a computer system which details the ending repair part inventory. The physical inventory taken at the end of the year was not in agreement with the computer system inventory by approximately \$8,000 less.

Implication:

The inventory of garage parts may not be accurately reflected in the computer system. This may be due to job works not being entered into the computer system.

Recommendation:

The computer system should promptly be updated for all job orders processed. This will ensure that all garage parts that have been removed from the inventory, have also been deleted from the computer listing. The Town may consider establishing procedures which require personnel to sign off the job order indicating that it has been entered. The computer system inventory listing could

be printed periodically and personnel could test count different inventory parts each time to determine if the information is accurate.

Town Response:

Improvements will be made to the repair parts inventory system and the related internal controls to ensure greater accuracy of inventory accounting records.

GRANT PURCHASING REQUIREMENTS

Observation:

We noted that the Town received federal assistance of \$25,000 for the Depot Street access project. The grant contract required price quotations to be obtained for all purchases of supplies. We were unable to obtain documentation that the Town had complied with this aspect of the grant requirements.

Implication:

The Town may not be eligible for future federal assistance if the grant requirements are not adhered to.

Recommendation:

The grant documents should be reviewed after approval from the State agency to ensure that the Town will comply with all requirements.

Town Response:

The federal grant requirements pertaining to the Depot Street River Access Project were reviewed prior to commencement of the project. Unfortunately, a misunderstanding on the Town's part, relative to the relevance of the competitive bidding provisions to the circumstances peculiar to this project, led to the identified discrepancies. We will be more careful in the future.

AMBULANCE RECEIVABLES

Observation:

We noted that 80% of the ambulance receivables are ninety days overdue. The total of the delinquent ambulance receivables has also increased over the prior years. Some of the ambulance services were provided several years ago.

Implication:

The Town does not have the use of these resources as the funds are not being collected in a timely manner. The Town has established an allowance for the delinquent accounts, as 20% are expected to be uncollectible.

Recommendation:

We recommend that the Town pursue these delinquent accounts through a collection agency. We understand that the Town is currently proceeding with the bidding process to obtain a billing and collection agency for the ambulance services.

Town Response:

The Town has contracted with Jordan Medical Business Services, Inc. for the billing and collection of ambulance fees. All current receivables have been submitted to this firm for collection.

ACCOUNTING PROCEDURES AND POLICIES MANUAL

Observation:

As noted in prior years, the Town has not adopted a formal accounting procedures and policies manual.

Implication:

A procedures and policies manual reduces the risk that a breakdown in the daily operations will occur should there be failure in the internal control system. The manual will strengthen the internal controls of the Town by providing the necessary information for the uninterrupted operations of the Town.

Recommendation:

We again recommend that the Town adopt a written manual for accounting procedures and policies to prevent a breakdown in daily operations.

Town's Response:

It is recognized that a manual of accounting policies and procedures is important to internal accounting controls. Such a manual will be developed in the near future.

GENERAL FIXED ASSET ACCOUNT GROUP

Observation:

We previously reported that the Town does not maintain its investment in general fixed assets.

Implication:

The controls over fixed assets may be weakened due to the lack of accounting records. The financial statements do not conform to generally accepted accounting principles which require that the Town record general fixed assets in the General Fixed Asset Account Group.

Recommendation:

We recommend that the Town complete its inventory of fixed assets so they may be included in the general purpose financial statements. The Town may consider establishing a policy with regard to the capitalization and deletion of fixed assets so the records may be maintained throughout the year.

Town's Response:

Fixed asset accounting for the Sewer Fund was completed several years ago, and progress has been made in recent years in inventorying other fixed assets of the Town. It is expected that a computerized, fixed assets accounting system will be in place by June 30, 1995.

TOWN OF MERRIMACK, NEW HAMPSHIRE
FINANCIAL STATEMENTS
WITH SCHEDULE OF FEDERAL FINANCIAL ASSISTANCE
JUNE 30, 1994
AND
INDEPENDENT AUDITOR'S REPORT

Vachon, Clukay & Co., PC

Certified Public Accountants

TOWN OF MERRIMACK, NEW HAMPSHIRE
FINANCIAL STATEMENTS
June 30, 1994

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TOWN OF MERRIMACK, NEW HAMPSHIRE
FINANCIAL STATEMENTS
June 30, 1994

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Vachon, Clukay & Co., PC

Certified Public Accountants

45 Market Street
Manchester, New Hampshire 03104
(603) 622-7070

INDEPENDENT AUDITOR'S REPORT

To the Board of Selectmen and Town Manager
Town of Merrimack, New Hampshire

We have audited the accompanying general purpose financial statements of the Town of Merrimack, New Hampshire as of and for the year ended June 30, 1994. These general purpose financial statements are the responsibility of the Town of Merrimack, New Hampshire's management. Our responsibility is to express an opinion on these general purpose financial statements based on our audit.

We conducted our audit in accordance with generally accepted auditing standards, *Government Auditing Standards*, issued by the Comptroller General of the United States, and the provisions of Office of Management and Budget Circular A-128, "Audits of State and Local Governments." Those standards and OMB Circular A-128 require that we plan and perform the audit to obtain reasonable assurance about whether the general purpose financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the general purpose financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall general purpose financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

The general purpose financial statements referred to above do not include the financial statements of the General Fixed Asset Account Group which should be included in order to conform with generally accepted accounting principles. The amount that should be recorded in the General Fixed Asset Account Group is not known.

As described in Note 1, the Town has recognized tax revenues of \$892,693 which were not received in cash within sixty days of year end as is required by generally accepted accounting principles (GASB Interpretation 3). Town Officials believe, and we concur, that the application of this accounting principle, which would result in a decrease in the General Fund balance to (\$612,851), would give a misleading impression of the Town's ability to meet its current and future obligations.

In our opinion, except for the omission of the financial statements described in the third paragraph, the general purpose financial statements referred to in the first paragraph present fairly, in all material respects, the financial position of the fund types and account groups of the Town of Merrimack, New Hampshire as of June 30, 1994 and the results of its operations and the cash flows of its non-expendable and pension trust fund types for the year then ended in conformity with generally accepted accounting principles.

Vachon, Clukay & Co., PC

August 17, 1994

EXHIBIT A
TOWN OF MERRIMACK, NEW HAMPSHIRE
Combined Balance Sheet - All Fund Types and Account Groups
June 30, 1994

	Governmental Fund Types				Fiduciary Fund Types	Account Group	Totals (Memorandum Only)	
	Special		Capital Projects	Trust & Agency			General Long- Term Debt	June 30,
	General	Revenue						
ASSETS								
Cash and cash equivalents (Note 3)	\$2,376	\$20,522		\$753,824		1994	1993	
Equity in pooled cash and investments (Note 3)	8,553,418	95,705	\$429,403	20,405		\$776,722	\$802,946	
Investments at cost (Note 3)				4,238,863		9,098,931	8,012,911	
Taxes receivable (Note 1)	8,496,739					4,238,863	3,416,668	
Accounts receivable	112,985	702,891		2,830		8,496,739	7,969,017	
Due from other governments	388,162		300,874			818,706	830,215	
Prepaid expenses (Note 1)	110,145					689,036	496,841	
Inventory (Note 1)	39,213					110,145	257,946	
Due from other funds (Note 6)	62,261	17,227		26,992		39,213	42,460	
Amount to be provided for retirement of general long-term obligations						106,480	716,283	
Total Assets	<u>\$17,765,299</u>	<u>\$836,345</u>	<u>\$730,277</u>	<u>\$5,042,914</u>	<u>\$16,034,526</u>	<u>\$40,409,361</u>	<u>\$32,102,969</u>	
LIABILITIES AND FUND BALANCES								
Liabilities:								
Accounts payable	\$257,255	\$101,171	\$296,810	\$48,884		\$704,120	\$712,004	
Accrued liabilities	295,466	42,941	10,967	723,386		1,072,760	664,216	
Performance deposits	305,988					305,988	305,253	
Retainage payable		4,833	134,744			139,577	12,551	
Deferred revenue (Note 1)	16,604,813	28,890				16,633,703	15,438,732	
Due to others					150,668	150,668	102,365	
Due to other funds (Note 6)	8,997	9,242	29,298	58,943		106,480	716,283	
Capital lease obligations payable (Note 5)					\$930,924	930,924	1,105,559	
General obligation debt payable (Note 5)					6,566,196	6,566,196	7,862,828	
Other long-term obligations (Note 5)					2,156,872	2,156,872		
Accrued compensated absences payable (Note 1)	12,938				584,655	597,593	589,295	
Claims and judgments payable (Note 5)					1,805,879	1,805,879		
Estimated liability for landfill closure and postclosure care costs (Note 13)					3,990,000	3,990,000		
Total Liabilities	<u>17,485,457</u>	<u>187,077</u>	<u>471,819</u>	<u>981,881</u>	<u>16,034,526</u>	<u>35,160,760</u>	<u>27,509,086</u>	
Fund Balances:								
Reserved for endowments (Note 7)				686,620		686,620	675,531	
Reserved for encumbrances (Note 1)	199,140	41,234	2,065,037			2,305,411	92,222	
Reserved for employees' retirement				908,684		908,684	821,686	
Reserved for debt service	80,189					80,189	146,821	
Unreserved:								
Designated (Note 8)		314		2,066,670		2,066,984	1,910,744	
Undesignated		607,720	(1,806,579)	399,059		(799,287)	946,879	
Total Fund Balances	<u>513</u>	<u>607,720</u>	<u>(1,806,579)</u>	<u>399,059</u>		<u>5,248,601</u>	<u>4,593,883</u>	
Total Liabilities and Fund Balances	<u>\$17,765,299</u>	<u>\$836,345</u>	<u>\$730,277</u>	<u>\$5,042,914</u>	<u>\$16,034,526</u>	<u>\$40,409,361</u>	<u>\$32,102,969</u>	

See notes to financial statements

EXHIBIT B
TOWN OF MERRIMACK, NEW HAMPSHIRE
Combined Statement of Revenues, Expenditures and Changes in Fund Balances
All Governmental and Similar Trust Fund Types
For the Year Ended June 30, 1994

	Governmental Fund Types			Fiduciary Fund Types	Totals (Memorandum Only)	
	General	Special Revenue	Capital Projects	Expendable Trust	For the Years Ended June 30,	
					1994	1993
Revenues:						
Taxes	\$7,215,271	\$215,327			\$7,430,598	\$6,405,078
Licenses and permits	2,067,836	1,100			2,068,936	1,834,578
Intergovernmental revenues	1,051,378	72,166	\$67,240		1,190,784	1,245,906
Charges for services	364,248	3,355,880	500		3,720,628	3,232,162
Miscellaneous revenues	694,261	27,993	15,812	\$69,892	807,958	912,529
Total Revenues	<u>11,392,994</u>	<u>3,672,466</u>	<u>83,552</u>	<u>69,892</u>	<u>15,218,904</u>	<u>13,630,253</u>
Expenditures:						
Current:						
General government	1,757,666			18,318	1,775,984	1,565,231
Public safety	4,685,547	52,314			4,737,861	4,774,367
Highways and streets	1,947,084				1,947,084	1,926,414
Health and welfare	195,005	729			195,734	235,250
Sanitation		2,362,592			2,362,592	2,379,599
Culture and recreation	921,024	113,933			1,034,957	991,376
Capital outlay	272,367	89,450	2,111,657	212,361	2,685,835	2,273,245
Debt service:						
Principal of debt	1,015,454	455,813			1,471,267	1,342,168
Interest and fiscal charges	427,427	190,467	8,755		626,649	644,774
Total Expenditures	<u>11,221,574</u>	<u>3,265,298</u>	<u>2,120,412</u>	<u>230,679</u>	<u>16,837,963</u>	<u>16,132,424</u>
Excess of Revenues Over (Under) Expenditures	<u>171,420</u>	<u>407,168</u>	<u>(2,036,860)</u>	<u>(160,787)</u>	<u>(1,619,059)</u>	<u>(2,502,171)</u>
Other Financing Sources (Uses):						
Proceeds from debt financing			2,156,872		2,156,872	1,100,000
Operating transfers in		63,937		497,312	561,249	491,651
Operating transfers out	(247,312)	(250,000)	(63,937)		(561,249)	(491,651)
Total Other Financing Sources (Uses)	<u>(247,312)</u>	<u>(186,063)</u>	<u>2,092,935</u>	<u>497,312</u>	<u>2,156,872</u>	<u>1,100,000</u>
Excess of Revenues and Other Sources Over (Under) Expenditures and Other Uses	<u>(75,892)</u>	<u>221,105</u>	<u>56,075</u>	<u>336,525</u>	<u>537,813</u>	<u>(1,402,171)</u>
Fund Balances - July 1	380,908	226,117	379,255	1,730,145	2,716,425	4,118,596
Reclassification of Fund Balance (Note 9)	(25,174)	202,046	(176,872)			
Fund Balances - June 30	<u>\$279,842</u>	<u>\$649,268</u>	<u>\$258,458</u>	<u>\$2,066,670</u>	<u>\$3,254,238</u>	<u>\$2,716,425</u>

See notes to financial statements

EXHIBIT C TOWN OF MERRIMACK, NEW HAMPSHIRE

Combined Statement of Revenues, Expenditures and Changes in Fund Balances - Budgetary Basis
Budget and Actual - General and Special Revenue Funds
For the Year Ended June 30, 1994

	General Fund			Special Revenue Funds			Totals (Memorandum Only)		
	Budget	Actual	Variance (Unfavorable)	Budget	Actual	Variance (Unfavorable)	Budget	Actual	Variance (Unfavorable)
Revenues:									
Taxes	\$7,920,710	\$7,215,271	(\$705,439)	\$223,239	\$215,327	(\$7,912)	\$8,143,949	\$7,430,598	(\$713,351)
Licenses and permits	1,786,079	2,067,836	281,757	500	1,100	600	1,786,579	2,068,936	282,357
Intergovernmental revenues	1,036,929	1,051,378	14,449	72,321	72,321	(155)	1,109,250	1,123,544	14,294
Charges for service	439,100	364,248	(74,852)	3,623,790	3,342,303	(281,487)	4,062,890	3,706,551	(356,339)
Miscellaneous revenues	704,335	694,261	(10,074)	37,744	19,506	(18,238)	742,079	713,767	(28,312)
Total Revenues	11,887,153	11,392,994	(494,159)	3,957,594	3,650,402	(307,192)	15,844,747	15,043,396	(801,351)
Expenditures:									
Current:									
General government	1,526,153	1,759,494	(233,341)				1,526,153	1,759,494	(233,341)
Public safety	4,859,291	4,688,242	171,049	55,926	52,314	3,612	4,915,217	4,740,556	174,661
Highways and streets	2,082,825	2,125,499	(42,674)				2,082,825	2,125,499	(42,674)
Health and welfare	269,859	195,005	74,854				269,859	195,005	74,854
Sanitation				2,692,837	2,356,253	336,604	2,692,837	2,356,253	336,604
Culture and recreation	952,397	926,098	26,299	96,702	103,728	(7,026)	1,049,099	1,029,826	19,273
Capital outlay	292,543	269,994	22,549	46,684	87,223	(40,539)	339,227	357,217	(18,190)
Debt service:									
Principal of debt	1,015,453	1,015,454	(1)	455,813	455,813		1,471,266	1,471,267	(1)
Interest and fiscal charges	427,943	427,427	516	190,468	190,467	1	618,411	617,894	517
Total Expenditures	11,426,264	11,407,213	19,051	3,538,450	3,245,798	292,652	14,964,714	14,653,011	311,703
Excess of Revenues over (under) Expenditures	460,889	(14,219)	(475,108)	419,144	404,604	(14,540)	880,033	390,385	(489,648)
Other Financing Sources (Uses):									
Operating transfers in				63,938	63,937	(1)	63,938	63,937	(1)
Operating transfers out	(247,312)	(247,312)		(250,000)	(250,000)		(497,312)	(497,312)	
Total Other Financing Sources (Uses)	(247,312)	(247,312)		(186,062)	(186,063)	(1)	(433,374)	(433,375)	(1)
Excess of Revenues and Other Sources over (under) Expenditures and Other Uses	213,577	(261,531)	(475,108)	233,082	218,541	(14,541)	446,659	(42,990)	(489,649)
Fund Balances - July 1, 1992	367,407	367,407		166,875	166,875		534,282	534,282	
Reclamation of Fund Balance (Note 9)		(25,174)	(25,174)		202,046	202,046		176,872	176,872
Fund Balances - June 30, 1993	\$580,984	80,702	(\$500,282)	\$399,957	587,462	\$187,505	\$980,941	\$668,164	(312,777)
Reconciliation to GAAP Basis:									
Elimination of encumbrances outstanding at year end (Note 1)									
Fund Balances - June 30, 1994		199,140			41,234				
GAAP Basis		\$779,842			\$628,696				

See notes to financial statements

EXHIBIT D
TOWN OF MERRIMACK, NEW HAMPSHIRE
Combined Statement of Revenues, Expenses and Changes in Fund Balances
All Non-Expendable and Pension Trust Funds
For the Year Ended June 30, 1994

	Non- Expendable Trust	Pension Trust	Totals (Memorandum Only) For the Years Ended June 30, 1994 1993	
Operating Revenues:				
Contributions		\$107,968	\$107,968	\$114,750
Investment income	\$75,318	35,317	110,635	126,328
Other operating revenue	9,404		9,404	35,423
	<u>84,722</u>	<u>143,285</u>	<u>228,007</u>	<u>276,501</u>
Operating Expenses:				
Contractual services	56,500	62,339	118,839	95,053
	<u>28,222</u>	<u>80,946</u>	<u>109,168</u>	<u>181,448</u>
Operating Income				
Non-Operating Income (Expense):				
Bequests				1,200
Gain (loss) on investment transactions	1,685	6,052	7,737	(5,563)
Total Non-Operating Income (Expense)	<u>1,685</u>	<u>6,052</u>	<u>7,737</u>	<u>(4,363)</u>
Net Income	29,907	86,998	116,905	177,085
Fund Balances - July 1	1,055,772	821,686	1,877,458	1,700,373
Fund Balances - June 30	<u>\$1,085,679</u>	<u>\$908,684</u>	<u>\$1,994,363</u>	<u>\$1,877,458</u>

EXHIBIT E
TOWN OF MERRIMACK, NEW HAMPSHIRE
Combined Statement of Cash Flows
All Non-Expendable and Pension Trust Funds
For the Year Ended June 30, 1994

	Non- Expendable Trust	Pension Trust	Totals (Memorandum Only) For the Years Ended June 30, 1994 1993	
Cash Flows from Operating Activities:				
Cash received from trust investments	\$75,318	\$28,706	\$104,024	\$124,051
Cash contributions received		161,225	161,225	59,716
Other miscellaneous cash receipts	9,404	5,584	14,988	41,007
Cash paid to suppliers	(49,180)	(13,521)	(62,701)	(96,663)
Net Cash Provided by Operating Activities	<u>35,542</u>	<u>181,994</u>	<u>217,536</u>	<u>128,111</u>
Cash Flows from Non Capital Financing Activities:				
Bequests				1,200
Net Cash Provided by Non Capital Financing Activities				<u>1,200</u>
Cash Flows from Investing Activities:				
Net (increase) decrease in investment securities	4,521	(18,780)	(14,259)	126,849
Gain (loss) on investment transactions	1,685	6,052	7,737	(5,563)
Net Cash Provided (Used) by Investing Activities	<u>6,206</u>	<u>(12,728)</u>	<u>(6,522)</u>	<u>121,286</u>
Net Increase in Cash and Cash Equivalents	41,748	169,266	211,014	250,597
Cash and Cash Equivalents, July 1	314,768	430,729	745,497	494,900
Cash and Cash Equivalents, June 30	<u>\$356,516</u>	<u>\$599,995</u>	<u>\$956,511</u>	<u>\$745,497</u>
Reconciliation of Net Operating Income to Net Cash Provided by Operating Activities				
Net Operating Income	\$28,222	\$80,946	\$109,168	\$181,448
Adjustments to Reconcile Net Operating Income to Net Cash Provided by Operating Activities:				
Change in assets and liabilities:				
(Increase) decrease in accounts receivable		(1,027)	(1,027)	3,307
(Increase) decrease in due from other funds		53,257	53,257	(54,808)
Increase in accounts payable		48,818	48,818	
Decrease in deferred revenue				(226)
Increase (decrease) in due to other funds	7,320		7,320	(1,610)
Net Cash Provided	<u>\$35,542</u>	<u>\$181,994</u>	<u>\$217,536</u>	<u>\$128,111</u>

See notes to financial statements

NOTE 1--SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accounting policies of the Town of Merrimack, New Hampshire conform to generally accepted accounting principles for local governmental units, except as indicated hereinafter. The following is a summary of significant accounting policies:

Financial Reporting Entity

The Town of Merrimack, New Hampshire (the "Town") was incorporated in 1746. The Town operates under the Town Meeting/Town Manager form of government and performs local governmental functions authorized by State law.

The accompanying financial statements of the Town present the financial position of the various fund types and account groups, the results of operations of the various fund types, and the cash flows for non-expendable and pension trust funds.

The financial statements include those of the departments governed by the Board of Selectmen and other officials with financial responsibility. The Town has no other organizational units which meet criteria for inclusion in the financial statements as defined by the Governmental Accounting Standards Board.

Fund Accounting

The accounts of the Town are organized on the basis of funds and account groups, each of which is a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund balance, revenues, and expenditures/expenses. The various funds are summarized by type in the financial statements.

Individual funds and account groups summarized in the financial statements are classified as follows:

Governmental Funds

General Fund - used to account for all revenues and expenditures which are not accounted for in other funds or account groups.

Special Revenue Funds - used to account for specific restricted revenues and expenditures for various purposes. The following funds have been accounted for as Special Revenue Funds:

- | | |
|---------------------------|---------------------------|
| Sewer Operating Fund | Solid Waste Disposal Fund |
| Library Fine Fund | Naticook Day Camp Fund |
| Fire Protection Area Fund | Cable Television Fund |
| DARE Fund | |

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)
June 30, 1994

Capital Projects Funds - used to account for financial resources to be used for the acquisition or construction of major capital facilities and equipment. The Town accounts for the following construction projects in its Capital Projects Funds.

Incinerator Fund
Road Pavement Management Fund

Veteran's Memorial Park Fund
Organic Compost Facility

Fiduciary Funds

Assets held by the Town in a fiduciary capacity or as an agent for individuals, private organizations, and other governmental units, and/or other funds for various purposes and taxes collected for other governmental units. Receipts and expenditures of each fund are governed by statutes, local law, or the terms of the gift.

Trust Funds - Expendable Trust Funds are accounted for in essentially the same manner as governmental funds. The non-expendable funds are accounted for and reported as proprietary funds since capital maintenance is critical. These include non-expendable and pension trust funds.

Agency Funds - The Town collects taxes for Merrimack School District and Hillsborough County, both independent governmental units, which are remitted to them as required by law. These funds are accounted for as agency funds. Other agency funds account for the deferred compensation plan assets and school agency funds.

Account Groups

Account groups are not funds; they do not reflect available financial resources and related liabilities, but are accounting records of general fixed assets and general long-term obligations, respectively. The following is a description of the account groups of the Town.

General Fixed Asset Account Group - The Town does not record the acquisition of fixed assets in the General Fixed Asset Account Group, as required by generally accepted accounting principles. Fixed assets acquired or constructed for general government services are recorded as expenditures in the fund making the expenditure. Funds used to acquire general fixed assets and/or debt service payments on borrowings in connection therewith are accounted for as expenditures in the year payments are made.

General Long-Term Debt Account Group - used to record the outstanding long-term obligations of the Town.

Basis of Accounting

The accrual basis is used for the non-expendable and pension trust funds. The measurement focus of these funds is determination of net income, financial position and cash flows ("capital maintenance" focus).

Governmental funds utilize the modified accrual basis whereby revenues are recorded when susceptible to accrual, i.e., both measurable and available. Available means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures, other than interest on long-term debt, are recorded when the liability is incurred, if measurable.

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)
June 30, 1994

In applying the susceptible to accrual concept to intergovernmental revenues, the legal and contractual requirements of the numerous individual programs are used as guidance. There are, however, essentially two types of revenues. In one, monies must be expended on the specific purpose or project before any amounts will be paid to the Town, therefore, revenues are recognized based upon the expenditures recorded. In the other, monies are virtually unrestricted as to purpose of expenditure and are usually revocable only for failure to comply with prescribed compliance requirements. These resources are reflected as revenues at the time of receipt or earlier if the susceptible to accrual criteria are met.

Licenses and permits, charges for services, and miscellaneous revenues (except investment earnings) are recorded as revenues when received in cash because they are generally not measurable until actually received. Investment earnings are recorded as earned, since they are measurable and available. (See *Property Taxes* for property tax accrual policy.)

During the course of normal operations, the Town has transactions between funds, including expenditures and transfers of resources to provide services, construct assets, and service debt. The accompanying governmental and fiduciary funds financial statements reflect such transactions as transfers. Non-expendable trust funds report these transactions as revenues and expenses.

Total columns on the accompanying financial statements are captioned "Memorandum Only" to indicate that they are intended to facilitate financial analysis. Interfund eliminations have not been made at arriving at the data and it is not intended to present financial position, results of operations or cash flows in accordance with generally accepted accounting principles.

Budgetary Data

The budget represents departmental appropriations as authorized by annual or special Town meetings. The Selectmen may transfer funds between operating categories as they deem necessary. The Town adopts its budget under regulations of the New Hampshire Department of Revenue Administration which differ somewhat from generally accepted accounting principles in that the focus is on the entire governmental unit rather than on the basis of fund types. Special revenue fund budgets are adopted only for funds under the control of the Board of Selectmen. Budgets for capital projects funds are adopted in the year the project is authorized and may extend over multiple accounting periods. Following is a reconciliation between the budget as presented for reporting purposes and the adopted budget.

Total May 13, 1993 Annual Town Meeting		\$20,159,628
Supplemental Appropriations RSA 31:95b		36,827
Total Budget - Legal Basis		<hr/> 20,196,455
Perspective Differences:		
Capital Projects Funds		(4,950,000)
Add Timing Differences:		
Continued Appropriations, June 30, 1993		<hr/> 215,571
General Fund	\$11,673,576	
Special Revenue Funds	3,788,450	
Total Budget - Report Basis	<hr/>	<hr/> \$15,462,026

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)
June 30, 1994

Reconciliation of Exhibit C to Exhibit B

Expenditures shown on the Combined Statement of Revenues, Expenditures and Changes in Fund Balances - Budgetary Basis - Budget and Actual - General and Special Revenue Funds (Exhibit C) are reported on the basis budgeted by the Town. Special Revenue Fund balances differ from those reported in conformity with generally accepted accounting principles in the Combined Statement of Revenues, Expenditures and Changes in Fund Balances - All Governmental Fund Types (Exhibit B) as follows:

Special Revenue Fund

Fund balances June 30, 1994 GAAP	
Basis Exhibit C	\$628,696
Adjustments:	
Library Fine Fund not budgeted	20,572
Fund balances June 30, 1994 GAAP	
Basis Exhibit B	<u>\$649,268</u>

Encumbrances

Encumbrance accounting, under which purchase orders and other commitments for the expenditure of monies are recorded in order to reserve a portion of the applicable appropriation, is employed as an extension of formal budgetary integration in Governmental Funds. Encumbrances outstanding at year end are reported as a component of fund balance since they do not constitute expenditures or liabilities and are detailed by fund type and function as follows:

	General Fund	Special Revenue Funds	Capital Projects Funds
General government	\$4,950		
Public safety	2,759		
Highways and streets	183,818		
Sanitation		\$40,856	
Culture and recreation	5,213	378	
Capital outlay	2,400		\$2,065,037
	<u>\$199,140</u>	<u>\$41,234</u>	<u>\$2,065,037</u>

Statement of Cash Flows

For the purpose of the Statement of Cash Flows, cash and cash equivalents consist of demand deposits and certificates of deposit. A reconciliation for Non-expendable Trust Funds is as follows:

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)
June 30, 1994

Cash - demand deposits	\$107,532
Investments in certificates of deposit	97,124
Investments in New Hampshire Public Deposit Investment Pool	151,860
Cash and cash equivalents, per Exhibit E	<u>\$356,516</u>

Assets, Liabilities and Fund Equity

Investments - Investments are stated at cost in all funds other than the pension trust and deferred compensation agency funds which record investments at market. Certificates of deposit with a maturity of greater than ninety days from the date of issuance are included in investments.

Taxes Receivable - Taxes levied during 1993 and prior and uncollected at June 30, 1994 are recorded as receivables net of reserves for estimated uncollectibles of \$1,604,072.

Inventory - The Town accounts for fuel, equipment repair parts, and stabilized base material inventories under the consumption method on a first-in, first-out basis. Inventories are recorded at cost.

Deferred Revenue - The Town has recorded deferred property tax revenues of \$16,116,237 due July 5, 1994, which is the first installment of 1994-1995 taxes. Other deferred revenue consists of receivables which will be recognized when earned.

Revenues, Expenditures and Expenses

Property Taxes - Taxes are levied on the assessed value of all taxable real property as of the prior April 1 (\$1,140,969,487 as of April 1, 1993) and were due in two installments on July 1 and December 1. Taxes due after the due dates accrue interest at 12% per annum.

Under State law, the Tax Collector obtains tax liens on properties which have unpaid taxes in the following calendar year after taxes were due for the amount of unpaid taxes, interest and costs. These priority tax liens accrue interest at 18% per annum. If the property is not redeemed within a two year redemption period, the property is tax deeded to the Town.

The Town has accrued taxes of \$892,693 (net of allowances for estimated uncollectibles of \$1,604,072) in the General Fund which do not meet the susceptible to accrual criteria of Governmental Accounting Standards Board. The net effect of not recognizing the tax receivables would result in an undesignated General Fund deficit of \$892,180 and might mislead the user of these financial statements as to the Town's financial position. This understatement might give the user of these financial statements a misleading impression about the Town's ability to meet its current or future obligations. Under existing State law, the Town will either receive full payment or acquire an ownership interest in the property in lieu of payment by 1996. Prior history indicates that a substantial portion of overdue taxes are paid before this date.

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)
June 30, 1994

Accrued Vacation and Sick Leave - Employees earn vacation and sick leave as they provide services. Provision is made in the annual budget for vacation and sick leave. The total estimated value of accumulated compensated absences at June 30, 1994 is \$597,593. The current portion of \$12,938 has been recognized in the general fund and the long-term portion of \$584,655 has been recorded in the General Long-Term Debt Account Group.

NOTE 2--STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

Deficit Fund Balances - As of June 30, 1994 the following individual funds were in a deficit position.

	<u>Deficit</u>
Capital Projects Funds:	
Incinerator Fund	\$6,608
Organic Compost facility	164,282

The deficit in the Incinerator Fund is a result of a timing difference in revenue recognition for the State share of the project.

The deficit in the Organic Compost Facility is a result of a timing difference in recognition of funds borrowed from the State of New Hampshire, State Water Pollution Control Revolving Loan Fund Program. (See Note 5)

NOTE 3--CASH AND INVESTMENTS

The Town maintains a cash and investment pool that is available for use of all governmental fund types which under state law are in the custody of the Town treasurer. Each fund type's portion of this pool is displayed on the combined balance sheet as "Equity in pooled cash and investments". If a cash deficiency occurs it is recorded as an interfund balance. Investment earnings are allocated to each fund on the basis of average monthly balances. The deposits and investments of the Library Trustees Fund, the Capital Reserve and Insurance Expendable Trust Funds, the Non-expendable Trust Funds, the Pension Trust Fund and the Deferred Compensation Agency Fund are held separately from those of other Town funds.

The Town's deposit and investment policies are governed by New Hampshire state law and written policies adopted by the Board of Selectmen. The policy for Governmental Fund Types requires that deposits and investments be made in institutions that are participants in federal insurance programs. A maximum of \$2,000,000 may be invested without perfected collateral in any one bank. An unsecured deposit or an investment of more than \$100,000 must meet criteria set by the Board of Selectmen regarding the bank's financial condition. Investments for other funds are at the discretion of the trustees of those funds.

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)
June 30, 1994

At year end, the carrying amount of all the Town's cash deposits was \$3,419,345 and the bank balance was \$1,841,661 of which \$1,241,666 was insured or collateralized with securities held by an agent in the Town's name and \$599,995 was uninsured and uncollateralized.

The Town's investments are categorized to provide an indication of the level of risk assumed by the Town of Merrimack. Category 1 includes investments that are insured or registered or for which the securities are held by the Town or its agent in the Town's name. Category 2 included uninsured and unregistered investments for which the securities are held by the broker's or dealer's trust department or agent in the Town's name. Category 3 includes uninsured or unregistered investments

for which the securities are held by the broker or dealer, or by its trust department or agent but not in the Town's name.

	Category			Carrying	Market
	1	2	3	Amount	Value
Certificates of deposit	\$320,713			\$320,713	\$320,713
U.S. Treasury securities	1,598,057			1,598,057	1,607,743
Corporate bonds	20,000	\$211,747		231,747	232,147
Corporate stock	470,609			470,609	934,186
Guaranteed investment contracts		115,938		115,938	115,938
Repurchase agreements	5,460,068			5,460,068	5,460,068
	<u>\$7,869,447</u>	<u>\$327,685</u>		<u>8,197,132</u>	<u>8,670,795</u>
Land				1,575	951,170
Mutual funds				93,700	102,625
ICMA deferred compensation plan				723,386	723,386
Investments in New Hampshire Public Deposit Investment Pool (NHPDIP)				1,679,378	1,679,378
				<u>10,695,171</u>	<u>\$12,127,354</u>
Book value of cash and deposits				3,419,345	
Total Cash and Investments				<u>\$14,114,516</u>	

Investments in mutual funds, NHPDIP and ICMA are not investment securities and, as such, are not categorized by risk.

NOTE 4--EMPLOYEE BENEFIT PLANS

Defined Benefit Pension Plan

The Town has a non-contributory defined benefit pension plan for all non-union employees who are not a member of another retirement plan, who have completed a year of service, worked 1,000 or more hours in the plan year, and have attained the age of 21. The Town makes actuarially determined annual contributions to the pension plan equal to the maximum amounts allowed by the

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)
June 30, 1994

Internal Revenue Code. Significant actuarial assumptions are described below. Covered wages under the plan were \$1,891,823 or 28% of total wages paid to all employees of \$6,714,298. Pension costs of \$107,968 include current service costs, which are accrued and funded on a current basis, and prior costs, which are amortized over ten years.

The pension plan provides pension and death benefits. A member may retire after reaching the age of 55 and five years participation in the plan. Benefits vest at 100% after 5 years of service. Employees who retire at or after age 55 with 15 or more years of service are entitled to pension payments for the remainder of their lives equal to 30% of their final five-year average compensation, reduced for less than 15 years of service. The plan provides a death benefit equal to the present value of the deceased member's total accrued benefit.

Contributions from the Town are recognized as revenue in the period in which employees provide services to the Town. Investment income is recognized as earned by the pension plan. The net appreciation (depreciation) in the fair value of investments held by the pension plan is recorded as an increase (decrease) to investment income based on the valuation on investments as of the date of the balance sheet. (See Note 1 for investment composition). There are no investments with parties related to the pension plan.

The pension benefit obligation is the present value of future benefits used in the actuarial valuation for July 1, 1993, as permitted by generally accepted accounting principles for small plans. This pension valuation method reflects the present value of estimated pension benefits that will be paid in future years as a result of employee services performed to date and is adjusted for the effects of projected salary increases attributable to inflation. Significant actuarial assumptions used in the valuation include a rate of return on pre and post retirement assets of 7.5% annually, no pre-retirement withdrawal assumed and 4% level increase in salary scale. The unfunded pension benefit obligation at June 30, 1994 is as follows:

Present Value of Future Benefits	
Active plan participants	\$1,929,714
Terminated members due immediate payouts	56,883
Pension benefit obligation	<u>1,986,597</u>
Net assets available for benefits	<u>(908,684)</u>
Unfunded pension benefit obligation	<u>\$1,077,913</u>

No changes in actuarial assumptions or benefit provisions that would significantly affect the valuation of the pension benefit obligation occurred during the year.

Additional information required by the Governmental Accounting Standards Board follows these notes. This information is presented to enable the reader to assess the progress made by the Town in accumulating sufficient assets to pay pension benefits as they become due.

TOWN OF MERRIMACK, NEW HAMPSHIRE

NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)

June 30, 1994

New Hampshire Retirement System

The Town participates in the New Hampshire Retirement System, which is a multi-employer defined benefit pension plan. The system covers substantially all full-time permanent fire and police employees. The Plan, which is a cost sharing, multiple-employer Public Employee Retirement System (PERS), is divided into two membership groups. Group I consists of non-public safety employees. Group II consists of public safety officers. It requires that both the Town and employees contribute to the plan and provide retirement, disability and death benefits.

Group I - Members contributing through age 60 qualify for normal service retirement allowance based on years of creditable service. The yearly pension amount is $1/60$ (1.67%) of average final compensation (AFC) multiplied by the years of creditable service. AFC is defined as the average of the three highest salary years. At age 65 the yearly pension amount is recalculated at $1/66$ (1.5%) of AFC multiplied by the years of creditable service. Members in service with 10 or more years creditable service who are between age 50 and 60 are entitled to a retirement allowance with appropriate graduated reduction based on years of creditable service. The Town has no Group I employees.

Group II - After attaining the age of 45, members with 20 years of creditable service qualify to receive a retirement allowance at a rate of 2.5% of AFC for each year of creditable service, not to exceed 40 years. Members in service at age 60 qualify to receive a prorated retirement allowance.

Members of both groups are entitled to disability allowances and also death benefit allowances subject to various requirements and rates based on AFC or earnable compensation. The State of New Hampshire funds 35% of employer costs for public safety officers employed by the Town. The Town has not elected early application of GASB Statement #24 in these financial statements.

The Town's current year covered wages were \$2,867,397, 42.7% of total wages of \$6,714,298. Employee contributions were \$266,668 or 9.3% of covered wages. The Town's contribution to this plan was \$144,231. The Town's contribution rates for police and fire employees was 3.45% and 6.78% respectively at June 30, 1994.

The amount of total pension benefit obligation is based on a standardized measurement established by GASB Statement 5, *Disclosure of Pension Information by Public Employee Retirement Systems and Local Governmental Employers* that must be used by a PERS. The standardized measurement is the actuarial present value of creditable projected benefits. This pension valuation method reflects the present value of estimated pension benefits that will be paid in future years as a result of employee services performed to date, and is adjusted for the effects of projected salary increases. A standardized measure of the pension benefit obligation was adopted by the GASB to enable readers to (a) assess the PERS funding status on a going-concern basis, (b) assess progress made in accumulating sufficient assets to pay benefits when due, and (c) make comparisons among other PERS and among other employers.

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)
June 30, 1994

The Plan's total benefit obligation and net assets available for pension benefits as of June 30, 1993 are as follows (in millions) (The Town's portion of these amounts is not determinable):

Net assets available for pension benefits, at market value	\$1,865
Total pension benefit obligation	1,797
Net assets in excess of pension benefit obligation	<u>\$68</u>

The measurement of the total pension benefit obligation is based on the June 30, 1993 actuarial valuation using an open group aggregate funding method. Demographic assumptions have been revised to better reflect actual experience of the Plan.

The New Hampshire Retirement System began compiling historical trend information in their 1987 Comprehensive Annual Financial Report. The fiscal year 1994 report includes eight years of trend data. The information will eventually include ten years of data and will be useful in assessing the Plan's progress in accumulating sufficient assets to pay pension benefits as they become due.

Deferred Compensation Plan

All Town employees are eligible to participate in a separate deferred compensation plan created in accordance with Internal Revenue Code Section 457. The plan permits them to defer a portion of their salary which is not available to them until termination, retirement, death or unforeseen emergency. All amounts of compensation deferred under the plan and income attributable to those amounts remain property of the Town until made available to the covered employees. Participants rights are equal to those of general creditors of the Town. Plan assets are accounted for in the Deferred Compensation Agency Fund.

NOTE 5--GENERAL DEBT OBLIGATIONS

Changes in Long-term Debt - The changes in long-term obligations for the year ended June 30, 1994 were as follows:

	Balance <u>7/1/93</u>	Obligation <u>Issued</u>	Obligation <u>Retired</u>	Balance <u>6/30/94</u>
Debt	\$7,862,828		\$1,296,632	\$6,566,196
Capital Lease	1,105,559		174,635	930,924
Other Obligations		\$2,156,872		2,156,872
Claims and Judgments		2,241,210	435,331	1,805,879
Total	<u>\$8,968,387</u>	<u>\$4,398,082</u>	<u>\$1,906,598</u>	<u>\$11,459,871</u>

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)
June 30, 1994

General Long-term Obligations

General Obligation Debt - payable at June 30, 1994 is comprised of the following individual issues:

\$1,110,000 1975 State Guaranteed Incinerator Sewer Bonds due in annual installments of \$55,000 through September 1, 1995; interest at 6.5%. (This issue is wholly funded by an annual grant from the State of New Hampshire)	\$110,000
\$2,750,000 1977 State Guaranteed Sewer Line Extension Bonds due in annual installments of \$125,000 through August 1, 1998; interest at 4.875%	500,000
\$2,250,000 1980 State Guaranteed Sewer Line Extension Bonds due in annual installments of \$110,000 through July 1, 2000; interest at 7.12%	770,000
\$3,000,000 1985 Road Improvement Bonds due in annual installments of \$300,000 through February 1, 1995; interest at 7.5% to 7.7%	300,000
\$3,300,000 1987 Road Improvement Bonds due in annual installments of \$330,000 through July 15, 1997; interest at 5.4% to 7.25%	1,320,000
\$350,000 1988 Sewer Line Bonds due in annual installments of \$50,000 through July 15, 1995; interest at 6.95% to 7.05%	100,000
\$1,550,000 1989 Camp Naticook Bond due in annual installments of \$50,750 - \$180,899 through January 2, 2005; interest at 9.5%	1,316,196
\$1,460,000 1991 Road Improvement Bonds due an annual installments of \$150,000 through August 15, 1993 and 145,000 through August 15, 2001; interest at 6.5%	1,160,000
\$1,100,000 1992 Road Improvement Bond due in annual installments of \$110,000 Through January 15, 2003; interest at 5.0% to 5.4%	990,000
	<hr/>
	\$6,566,196

Capital Lease Obligations - represent lease agreements entered into for the financing of equipment acquisitions. These contracts are subject to cancellation should funds not be appropriated to meet payment obligations. Amounts are annually budgeted in applicable departments. Following are individual capital leases at June 30, 1994:

Aeration System lease, 8.07%, due in annual installments of \$135,524, maturing in March, 2001	\$703,895
Recycling Facility lease, 8.3%, due in annual installments of \$64,066, maturing in March, 1998	210,721

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)
June 30, 1994

Computer lease, 8.4%, due in annual installments of \$17,687, maturing
in June, 1995 16,308

\$930,924

Other Obligations - this represents the funds borrowed from the State of New Hampshire, State Water Pollution Control Revolving Loan Fund Program. The Town may borrow a maximum amount of \$4,950,000 for the purpose of the organic compost facility. Payments are not scheduled to commence until the completion of the project. At June 30, 1994, the Town has drawn down \$2,156,872 of the available funds.

Claims and Judgments - this includes court ordered judgments payable as a result of tax abatement cases. The balance at June 30, 1994 consists of the following individual judgments:

\$1,891,210 1993 Court Judgment due in annual payments of \$489,116 through July 1, 1996; no related interest \$1,467,348

\$175,000 1994 court Judgment due in full on July 15, 1994; no related interest 175,000

\$175,000 1994 Court Judgment \$11,469 due in April, 1994, balance due in full on July 1, 1994, no related interest 163,531

\$1,805,879

Summary of Debt Service Requirements to Maturity

The annual requirements to amortize all outstanding long-term obligations as of June 30, 1994 including interest of \$2,194,174 are as follows:

Year Ending June 30,	Debt	Capital Leases	Claims and Judgments	Total
1995	\$1,735,352	\$217,277	\$827,647	\$2,780,276
1996	1,353,420	199,591	489,116	2,042,127
1997	1,192,609	199,591	489,116	1,881,316
1998	1,139,717	199,591		1,339,308
1999	646,340	135,524		781,864
2000-2004	2,203,148	271,049		2,474,197
2005	198,085			198,085
	<u>\$8,468,671</u>	<u>\$1,222,623</u>	<u>\$1,805,879</u>	<u>\$11,497,173</u>

Authorized and Unissued Debt - As of June 30, 1994, the Town has long-term debt authorized but unissued as follows:

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)
June 30, 1994

Compost Facility	\$2,793,128
Highway	40,000

Available Debt Margin - The Town is subject to State statute which limits debt outstanding to a percentage (dependent on purpose) of a valuation calculation made annually by the State. As of June 30, 1994 the Town had an available debt margin of \$16,492,663 for general purposes. Debt incurred for sewer expansion is not included in the limitation calculations.

NOTE 6--INTERFUND BALANCES

Interfund receivables/payables at June 30, 1994 were as follows:

<u>Fund</u>	<u>Interfund Receivables</u>	<u>Interfund Payables</u>
General Fund	\$62,261	\$8,997
Special Revenue Funds:		
Sewer Operating Fund	17,227	4,334
Solid Waste Disposal Fund		4,908
Capital Projects Funds:		
Organic Compost Facility		29,298
Trust and Agency Funds:		
Expendable Trust Funds		51,623
Non-Expendable Trust Funds		7,320
Pension Trust Fund	26,992	
Total	\$106,480	\$106,480

NOTE 7--NON-EXPENDABLE TRUST FUNDS

The principal amounts of all Non-expendable Trust Funds are restricted in that only income earned may be expended. Principal and income balances at June 30, 1994 were as follows:

	<u>Principal</u>	<u>Income</u>	<u>Total</u>
Fund A	\$199,499	\$106,745	\$306,244
Fund B	23,352	9,428	32,780
Fund C	249,570	66,832	316,402
Other Funds	214,199	216,054	430,253
	\$686,620	\$399,059	\$1,085,679

NOTE 8--UNRESERVED DESIGNATED FUND BALANCES

At June 30, 1994, the designated fund balance of \$314 in the Library Fine Special Revenue Fund is for a restricted donation.

At June 30, 1994, the designated fund balance of the Expendable Trust Funds comprised of the following:

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)
June 30, 1994

Landfill	\$326,276
Highway Equipment	432,296
Fire Equipment	92,075
Ambulance	83,748
Waste Water Treatment Plant	920,946
Conservation Trust	20,340
Property Reappraisal	150,486
Insurance Trust Funds	8,067
Land Bank	32,436
Total Expendable Trust Funds	<u>\$2,066,670</u>

NOTE 9--RECLASSIFICATION OF FUND BALANCES

Fund balances in the General Fund, Sewer Special Revenue Fund, and Organic Compost Facility Capital Project Fund have been reclassified to reflect prior year expenditures in the proper fund.

The reclassification of \$202,046 from the Organic Compost Facility to the Sewer Special Revenue Fund represents engineering costs relating to the Compost Facility and previously charged to the Sewer Fund.

The reclassification of \$25,174 from the General Fund to the Road Pavement Management Capital Project Fund represents costs associated with the Parkhurst and Woodward Roads. At the May 13, 1993 Annual Meeting, Article #6, this was voted to be charged to the General Fund.

NOTE 10--PERFORMANCE BONDS

The Town holds performance bonds from developers until projects have been completed to Town standards. Due to the nature of the bonds they are not included as part of the financial statements. As of June 30, 1994, the performance bonds are comprised of the following:

Letters of credit	\$397,734
Surety bond	114,027
	<u>\$511,761</u>

NOTE 11--COMMITMENTS AND CONTINGENCIES

Litigation

Town officials estimate that any potential claims against the Town which are not covered by insurance are immaterial. Certain tax assessments are the subject of appeal to the New Hampshire Board of Land and Tax Appeals. In the event that the Town's assessment was not upheld the amounts would be charged to operations or the allowance for estimated uncollectible taxes in the year the decision is rendered.

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)
June 30, 1994

Other Contingencies

The Town participates in federally assisted grant programs. These programs are subject to financial and compliance audits by the grantors or their representatives. The amount, if any, of expenditures which may be disallowed by the granting agencies cannot be determined at this time, although the Town expects amounts, if any, to be immaterial.

NOTE 12--RISK MANAGEMENT

The Town is exposed to various risks of losses related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. During 1994, the Town was a member of the New Hampshire Municipal Association Property-Liability Insurance Trust, Inc. (NHMA-PLIT). The Town currently reports all of its risk management activities in its General Fund.

The NHMA-PLIT is a Trust organized to provide certain property and liability insurance coverages to member towns, cities, and other qualified political subdivisions of New Hampshire. The Trust is classified as a "Risk Pool" as described in Statement Number 10 of the Governmental Accounting Standards Board (Accounting and Financial Reporting for Risk Financing and Related Issues).

As a member of the NHMA-PLIT, the Town of Merrimack shares in contributing to the cost of and receiving benefits from a self-insured pooled risk management program. The program includes a Loss Fund from which is paid up to \$250,000 for each and every covered property, crime and/or liability loss that exceeds \$1,000. For the year ended June 30, 1992, the program includes Loss Funds from which is paid up to \$200,000 for each and every covered property, crime and liability loss that exceeds \$1,000.

The Trust agreement permits the Trust to make additional assessments to members should there be a deficiency in Trust assets to meet its liabilities. GASB 10 requires members of pools with a sharing of risk to determine whether or not such assessment is probable and, if so, a reasonable estimate of such assessment. At this time, the Trust foresees no likelihood of an additional assessment in any of the past years.

Claims expenditures and liabilities are reported when it is probable that a loss has occurred and the amount of that loss can be reasonably estimated. These losses include an estimate of claims that have been incurred but not reported.

At June 30, 1994, there was no liability. This liability is the Town's best estimate based on available information.

NOTE 13--TOP TAXPAYERS

The following are the five major property owners as they relate to the 1993 assessed property valuation of \$1,140,969,487:

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)
 June 30, 1994

<u>Taxpayer</u>	1993 Property <u>Valuation</u>	Percentage of Total <u>Valuation</u>
Digital Equipment Corp.	\$58,904,067	5.16%
Anheuser Busch, Inc.	56,226,500	4.93%
Nashua Corporation	23,306,700	2.04%
Lockheed Sanders, Inc.	21,633,400	1.90%
Orient Limited Partnership Co.	10,259,100	0.90%

NOTE 14--LANDFILL CLOSURE AND POSTCLOSURE CARE COSTS

State and federal laws and regulations require that the Town place a final cover on its landfill when closed and perform certain maintenance and monitoring functions at the landfill site for thirty years after closure. An estimated liability has been recorded in the long-term account group based on the future closure and postclosure care costs that will be incurred near or after the date the landfill no longer accepts waste. These landfill closure and postclosure care costs are based on the amount of the landfill used. The estimated liability for landfill closure and postclosure care costs has a balance of \$3,990,000 as of June 30, 1994, which is based on 95% usage of the landfill. It is estimated that an additional \$210,000 will be recorded as closure and postclosure care costs between June 30, 1994 and the date the landfill is expected to be filled to capacity (fiscal year 1997). The estimated total current cost of the landfill closure and postclosure care of \$4,200,000 is based on the amount that would be paid if all equipment, facilities, and services required to close, monitor and maintain the landfill were acquired as of June 30, 1994. However, the actual cost of closure and postclosure care may be higher due to inflation, changes in technology, or changes in landfill laws and regulations.

The Town has established a landfill capital reserve to partially finance the closure and postclosure costs. At June 30, 1994, the balance in the landfill capital reserve is \$326,276. The remaining closure and postclosure care costs are expected to be financed through the issuance of debt.

Vachon, Clukay & Co., PC

Certified Public Accountants

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Manchester, New Hampshire 03101
(603) 622-7070

INDEPENDENT AUDITOR'S REPORT ON SUPPLEMENTARY INFORMATION REQUIRED BY THE GOVERNMENTAL ACCOUNTING STANDARDS BOARD

To the Board of Selectmen and Town Manager
Town of Merrimack, New Hampshire

The historical pension information on page 22 is not a required part of the general purpose financial statements of the Town of Merrimack, New Hampshire but is supplementary information required by the Governmental Accounting Standards Board. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the supplementary information. However, we did not audit the information and express no opinion on it.

Vachon, Clukay & Co., PC

August 17, 1994

TOWN OF MERRIMACK, NEW HAMPSHIRE

Defined Benefit Pension Plan

Required Supplementary Information

Analysis of Funding Progress

<u>Fiscal Year</u>	<u>Net Assets Available for Benefits</u>	<u>Pension Benefit Obligation</u>	<u>Percentage Funded</u>	<u>Unfunded Pension Benefit Obligation</u>	<u>Annual Covered Payroll</u>	<u>Unfunded Pension Benefit Obligation as a Percentage of Covered Payroll</u>
1985	\$187,534	\$521,520	36.0%	\$333,986	\$568,505	58.7%
1986	251,205	613,274	41.0%	362,069	754,802	48.0%
1987	327,396	835,942	39.2%	508,546	929,267	54.7%
1988	430,507	1,238,058	34.8%	807,551	1,327,198	60.8%
1989	486,913	1,507,739	32.3%	1,020,826	1,507,788	67.7%
1990	602,347	1,659,197	36.3%	1,056,850	1,771,619	59.7%
1991	640,842	1,741,200	36.8%	1,100,358	1,854,655	59.3%
1992	690,921	1,738,507	39.7%	1,047,586	1,836,276	57.0%
1993	821,686	1,921,353	42.8%	1,099,667	1,911,778	57.5%
1994	908,684	1,986,597	45.7%	1,077,913	1,891,823	57.0%

Revenues by Source and Expenses by Type

<u>Fiscal Year</u>	<u>Revenues by Source</u>		<u>Expenses by Type</u>		
	<u>Employer Contribution</u>	<u>Investment Income</u>	<u>Administrative Expenses</u>	<u>Refunds</u>	<u>Total</u>
1985	\$38,645	\$21,455	\$493	\$18,706	\$50,130
1986	43,000	29,535		8,864	8,864
1987	43,692	33,361	862		862
1988	76,612	29,424	2,925		2,925
1989	22,883	38,489	3,002	1,965	4,967
1990	102,540	44,799	20	31,885	31,905
1991	103,085	51,457	2,208		116,047
1992	68,274	53,297	4,377		71,096
1993	114,750	58,718	3,531		43,099
1994	107,968	41,369	5,456		62,339

Vachon, Clukay & Co., PC

Certified Public Accountants

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(603) 622-7070

INDEPENDENT AUDITOR'S REPORT ON SUPPLEMENTAL INFORMATION

To the Board of Selectmen and Town Manager
Town of Merrimack, New Hampshire

Our report on our audit of the general purpose financial statements of the Town of Merrimack, New Hampshire as of June 30, 1994 and for the year then ended appears on page one. That audit was made for the purpose of forming an opinion on the general purpose financial statements of the Town of Merrimack, New Hampshire taken as a whole. The supplemental schedules listed in the table of contents are presented for purposes of additional analysis and are not a required part of the general purpose financial statements of the Town of Merrimack, New Hampshire. Such information has been subjected to the auditing procedures applied in the audit of the general purpose financial statements and, in our opinion, is fairly stated in all material respects in relation to the general purpose financial statements taken as a whole.

Vachon, Clukay & Co., PC

August 17, 1994

SCHEDULE 1
TOWN OF MERRIMACK, NEW HAMPSHIRE
Combining Balance Sheet - All Special Revenue Funds
June 30, 1994

ASSETS									
	Sewer Operating Fund	Library Fine Fund	Fire Protection Area Fund	Solid Waste Disposal Fund	Naticook Day Camp Fund	Cable Television Fund	DARE Fund	Combining Totals June 30, 1994 1993	
Cash		\$20,522						\$20,522	\$15,078
Equity in pooled cash and investments					\$2	\$11,358	\$7,827	95,705	38,255
Accounts receivable	\$674,655	50	\$15,158	\$61,360	9,240			702,891	690,983
Deferred charges			12,341	6,605				142,257	
Due from other funds	17,227							17,227	33,088
Total Assets	\$691,882	\$20,572	\$27,499	\$67,965	\$9,242	\$11,358	\$7,827	\$836,345	\$919,661

LIABILITIES AND FUND BALANCES

Liabilities:									
Accounts payable	\$81,798		\$3,417	\$5,250		\$10,684	\$22	\$101,171	\$77,937
Accrued liabilities	36,643			6,298				42,941	42,367
Retainage payable	4,833							4,833	8,109
Deferred revenue			17,823	11,067				28,890	30,058
Due to others									3,031
Due to other funds	4,334			4,908				9,242	532,042
Total Liabilities	127,608		21,240	27,523		10,684	22	187,077	693,544
Fund Balances:									
Reserved for encumbrances	27,930			12,926		378		41,234	47,195
Unreserved:									
Designated		\$314						314	38,808
Undesignated	536,344	20,258	6,259	27,516	\$9,242	296	7,805	607,720	140,114
Total Fund Balances	564,274	20,572	6,259	40,442	9,242	674	7,805	649,268	226,117
Total Liabilities and Fund Balances	\$691,882	\$20,572	\$27,499	\$67,965	\$9,242	\$11,358	\$7,827	\$836,345	\$919,661

SCHEDULE 2

TOWN OF MERRIMACK, NEW HAMPSHIRE

Combining Statement of Revenues, Expenditures and Changes in Fund Balances

All Special Revenue Funds

For the Year Ended June 30, 1994

	Sewer Operating Fund	Library Fine Fund	Fire Protection Area Fund	Solid Waste Disposal Fund	Naticook Day Camp Fund	Cable Television Fund	DARE Fund	Combining Totals For the Years Ended June 30, 1994 1993
Revenues:								
Taxes	\$1,100			\$203,327		\$12,000		\$215,327 \$257,646
Licenses and permits	64,813				\$660		\$6,693	1,100 375
Intergovernmental revenues	2,833,337	\$13,577	\$39,031	376,188	93,747			72,166 69,551
Charges for service	10,513	8,487	697	1,202	2	150	6,942	3,355,880 2,730,342
Miscellaneous revenues								27,993 42,469
Total Revenues	2,909,763	22,064	39,728	580,717	94,409	12,150	13,635	3,672,466 3,100,383
Expenditures:								
Current:								
Public safety			42,464				9,850	52,314 59,208
Health and welfare		729						729 682
Sanitation	2,017,618			344,974				2,362,592 2,379,599
Culture and recreation		10,583			85,167	18,183		113,933 115,605
Capital outlay	82,764	2,227		1,867			2,592	89,450 94,146
Debt service:								
Principal of debt	412,839			42,974				455,813 447,075
Interest and fiscal charges	169,374			21,093				190,467 205,057
Total Expenditures	2,682,595	13,539	42,464	410,908	85,167	18,183	12,442	3,265,298 3,301,372
Excess of Revenues Over (Under) Expenditures	227,168	8,525	(2,736)	169,809	9,242	(6,033)	1,193	407,168 (200,989)
Other Financing Sources (Uses):								
Operating transfers in	63,937							63,937 67,513
Operating transfers out	(150,000)			(100,000)				(250,000) (250,000)
Total Other Financing Sources (Uses)	(86,063)			(100,000)				(186,063) (182,487)
Excess of Revenues and Other Sources Over (Under) Expenditures and Other Uses	141,105	8,525	(2,736)	69,809	9,242	(6,033)	1,193	221,105 (383,476)
Fund Balances (Deficit) - July 1	221,123	12,047	8,995	(29,367)		6,707	6,612	226,117 609,593
Reclassification of Fund Balance	202,046							202,046
Fund Balances - June 30	\$564,274	\$20,572	\$6,259	\$40,442	\$9,242	\$674	\$7,805	\$649,268 \$226,117

SCHEDULE 3
TOWN OF MERRIMACK, NEW HAMPSHIRE
 Combining Balance Sheet – All Capital Projects Funds
 June 30, 1994

	Incinerator Fund	Road Pavement Management Fund	Veteran's Memorial Park Fund	Organic Compost Facility	Combining Totals June 30,	
					1994	1993
ASSETS						
Equity in pooled cash and investments	\$55	\$419,786	\$9,562		\$429,403	\$417,039
Accounts receivable						255
Due from other governments				\$300,874	300,874	
Total Assets	<u>\$55</u>	<u>\$419,786</u>	<u>\$9,562</u>	<u>\$300,874</u>	<u>\$730,277</u>	<u>\$417,294</u>
LIABILITIES AND FUND BALANCES						
Liabilities:						
Accounts payable				\$296,810	\$296,810	\$27,543
Accrued liabilities	\$6,663			4,304	10,967	9,996
Retainage payable				134,744	134,744	500
Due to other funds				29,298	29,298	
Total Liabilities	<u>6,663</u>			<u>465,156</u>	<u>471,819</u>	<u>38,039</u>
Fund Balances:						
Reserved for encumbrances			\$1,200	2,063,837	2,065,037	31,526
Unreserved:						
Undesignated (Deficit)	(6,608)	\$419,786	8,362	(2,228,119)	(1,806,579)	347,729
Total Fund Balances	<u>(6,608)</u>	<u>419,786</u>	<u>9,562</u>	<u>(164,282)</u>	<u>258,458</u>	<u>379,255</u>
Total Liabilities and Fund Balances	<u>\$55</u>	<u>\$419,786</u>	<u>\$9,562</u>	<u>\$300,874</u>	<u>\$730,277</u>	<u>\$417,294</u>

SCHEDULE 4

TOWN OF MERRIMACK, NEW HAMPSHIRE

Combining Statement of Revenues, Expenditures and Changes in Fund Balances

All Capital Projects Funds

For the Year Ended June 30, 1994

	Incinerator Fund	Road Pavement Management Fund	Veteran's Memorial Park Fund	Organic Compost Facility	Combining Totals For the Years Ended June 30,	
					1994	1993
Revenues:						
Intergovernmental revenues	\$67,240				\$67,240	\$70,815
Charges for service				\$500	500	
Miscellaneous revenues		\$11,554	\$4,258		15,812	43,098
Total Revenues	<u>67,240</u>	<u>11,554</u>	<u>4,258</u>	<u>500</u>	<u>83,552</u>	<u>113,913</u>
Expenditures:						
Capital outlay			804	2,110,853	2,111,657	1,456,641
Debt Service:						
Interest and fiscal charges				8,755	8,755	8,014
Total Expenditures			<u>804</u>	<u>2,119,608</u>	<u>2,120,412</u>	<u>1,464,655</u>
Excess of Revenues Over (Under) Expenditures	<u>67,240</u>	<u>11,554</u>	<u>3,454</u>	<u>(2,119,108)</u>	<u>(2,036,860)</u>	<u>(1,350,742)</u>
Other Financing Sources (Uses):						
Proceeds of long-term debt				2,156,872	2,156,872	1,100,000
Operating transfers out	(63,937)				(63,937)	(67,513)
Total Other Financing Sources (Uses)	<u>(63,937)</u>			<u>2,156,872</u>	<u>2,092,935</u>	<u>1,032,487</u>
Excess of Revenues and Other Sources Over (Under) Expenditures and Other Uses	3,303	11,554	3,454	37,764	56,075	(318,255)
Fund Balances (Deficit) - July 1	(9,911)	383,058	6,108		379,255	697,510
Reclassification of Fund Balance		25,174		(202,046)	(176,872)	
Fund Balances (Deficit) - June 30	<u>(\$6,608)</u>	<u>\$419,786</u>	<u>\$9,562</u>	<u>(\$164,282)</u>	<u>\$258,458</u>	<u>\$379,255</u>

SCHEDULE 5
TOWN OF MERRIMACK, NEW HAMPSHIRE
 Combining Balance Sheet – All Trust and Agency Funds
 June 30, 1994

	Expendable Trust Funds	Non- Expendable Trust Funds	Pension Trust Fund	School Agency Fund	Deferred Compensation Agency Fund	Combining Totals June 30,	
						1994	1993
ASSETS							
Cash and equivalents	\$46,297	\$107,532	\$599,995			\$753,824	\$783,611
Equity in pooled cash and investments	20,405					20,405	21,292
Investments	2,051,657	985,467	327,685	\$150,668	\$723,386	4,238,863	3,416,668
Accounts receivable			2,830			2,830	1,803
Due from other funds			26,992			26,992	80,249
Total Assets	<u>\$2,118,359</u>	<u>\$1,092,999</u>	<u>\$957,502</u>	<u>\$150,668</u>	<u>\$723,386</u>	<u>\$5,042,914</u>	<u>\$4,303,623</u>
LIABILITIES AND FUND BALANCES							
Liabilities:							
Accounts payable	\$66		\$48,818			\$48,884	
Accrued liabilities					\$723,386	723,386	\$492,694
Due to others				\$150,668		150,668	99,334
Due to other funds	51,623	\$7,320				58,943	103,992
Total Liabilities	<u>51,689</u>	<u>7,320</u>	<u>48,818</u>	<u>150,668</u>	<u>723,386</u>	<u>981,881</u>	<u>696,020</u>
Fund Balances:							
Reserved for endowments		686,620				686,620	675,531
Reserved for employees' retirement			908,684			908,684	821,686
Unreserved:							
Designated	2,066,670					2,066,670	1,730,145
Undesignated		399,059				399,059	380,241
Total Fund Balances	<u>2,066,670</u>	<u>1,085,679</u>	<u>908,684</u>			<u>4,061,033</u>	<u>3,607,603</u>
Total Liabilities and Fund Balances	<u>\$2,118,359</u>	<u>\$1,092,999</u>	<u>\$957,502</u>	<u>\$150,668</u>	<u>\$723,386</u>	<u>\$5,042,914</u>	<u>\$4,303,623</u>

SCHEDULE 6
TOWN OF MERRIMACK, NEW HAMPSHIRE
 Project – Length Schedule of Construction Projects
 All Capital Projects Funds
 Beginning of Projects to June 30, 1994

	<u>Incinerator Fund (*)</u>	<u>Road Pavement Management Fund</u>	<u>Veterans Memorial Park Fund</u>	<u>Organic Compost Facility</u>
Revenues and Other Financial Sources:				
Environmental Protection Agency grants	\$4,219,326			
State of New Hampshire grants	1,753,120			
Private grants	285,119		\$91,224	
Proceeds of general obligation bond issues	1,110,000	\$7,760,000		\$2,156,872
Interest income	127,523	1,058,157	9,702	
Transfers in		40,000		
Miscellaneous		2,700		500
Total Revenues and Other Financial Sources	<u>7,495,088</u>	<u>8,860,857</u>	<u>100,926</u>	<u>2,157,372</u>
Expenditures:				
Engineering and construction	5,664,915	7,972,954	91,364	2,312,899
Bond issue costs	6,945	41,476		1,360
Bond/bond anticipation note interest	85,262	426,641		7,395
Transfers out for bond principal and interest	1,744,574			
Total Expenditures	<u>7,501,696</u>	<u>8,441,071</u>	<u>91,364</u>	<u>2,321,654</u>
Fund Balance (Deficit)	<u>(\$6,608)</u>	<u>\$419,786</u>	<u>\$9,562</u>	<u>(\$164,282)</u>

(*) The Town's portion of net project costs, including bond principal and interest, has been reimbursed by grants from Anheuser–Busch, Inc.

Vachon, Clukay & Co., PC

Certified Public Accountants

45 Market Street
Manchester, New Hampshire 03101
(603) 622 7070

INDEPENDENT AUDITOR'S REPORT ON SCHEDULE OF FEDERAL FINANCIAL ASSISTANCE

To the Board of Selectmen and Town Manager
Town of Merrimack, New Hampshire

We have audited the general purpose financial statements of the Town of Merrimack, New Hampshire as of and for the year ended June 30, 1994, and have issued our report thereon dated August 17, 1994. These general purpose financial statements are the responsibility of the Town of Merrimack, New Hampshire's management. Our responsibility is to express an opinion on these general purpose financial statements based on our audit.

We conducted our audit in accordance with generally accepted auditing standards, *Government Auditing Standards*, issued by the Comptroller General of the United States, and the provisions of Office of Management and Budget Circular A-128, "Audits of State and Local Governments." Those standards and OMB Circular A-128 require that we plan and perform the audit to obtain reasonable assurance about whether the general purpose financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the general purpose financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

Our audit was conducted for the purpose of forming an opinion on the general purpose financial statements of the Town of Merrimack, New Hampshire taken as a whole. The accompanying schedule of federal financial assistance is presented for purposes of additional analysis and is not a required part of the general purpose financial statements. The information in that schedule has been subjected to the auditing procedures applied in the audit of the general purpose financial statements and, in our opinion, is fairly presented in all material respects in relation to the general purpose financial statements taken as a whole.

Vachon, Clukay & Co., PC

August 17, 1994

TOWN OF MERRIMACK, NEW HAMPSHIRE
Schedule of Federal Financial Assistance
For the Year Ended June 30, 1994

Federal Assistance Programs Agency/Grant Program/Title	Federal Catalogue Number	Balance July 1, 1993	Revenues			Expenditures	Balance June 30, 1994
			Federal	State	Local		
DEPARTMENT OF JUSTICE							
Pass Through Payments from State							
Drug Control and System Improvement-- Formula Grant	16.579						
Clean Sweep			\$8,572			\$8,572	
DARE			16,192		\$30,708	46,900	
Drug Task Force			48,172		16,354	64,526	
			<u>72,936</u>		<u>47,062</u>	<u>119,998</u>	
DEPARTMENT OF THE INTERIOR							
Pass Through Payments from State							
Outdoor Recreation - Acquisition, Development and Planning	15.916		25,000		20,972	45,972	
Total Federal Financial Assistance			<u>\$97,936</u>		<u>\$68,034</u>	<u>\$165,970</u>	

See notes to schedule of federal financial assistance

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO SCHEDULE OF FEDERAL FINANCIAL ASSISTANCE
June 30, 1994

NOTE 1--GENERAL

The accompanying Schedule of Federal Financial Assistance presents the activity of all federal financial assistance programs of the Town of Merrimack, New Hampshire. The Town of Merrimack's reporting entity is defined in Note 1 to the Town's general purpose financial statements. All federal financial assistance was passed through State of New Hampshire agencies and is included on the schedule.

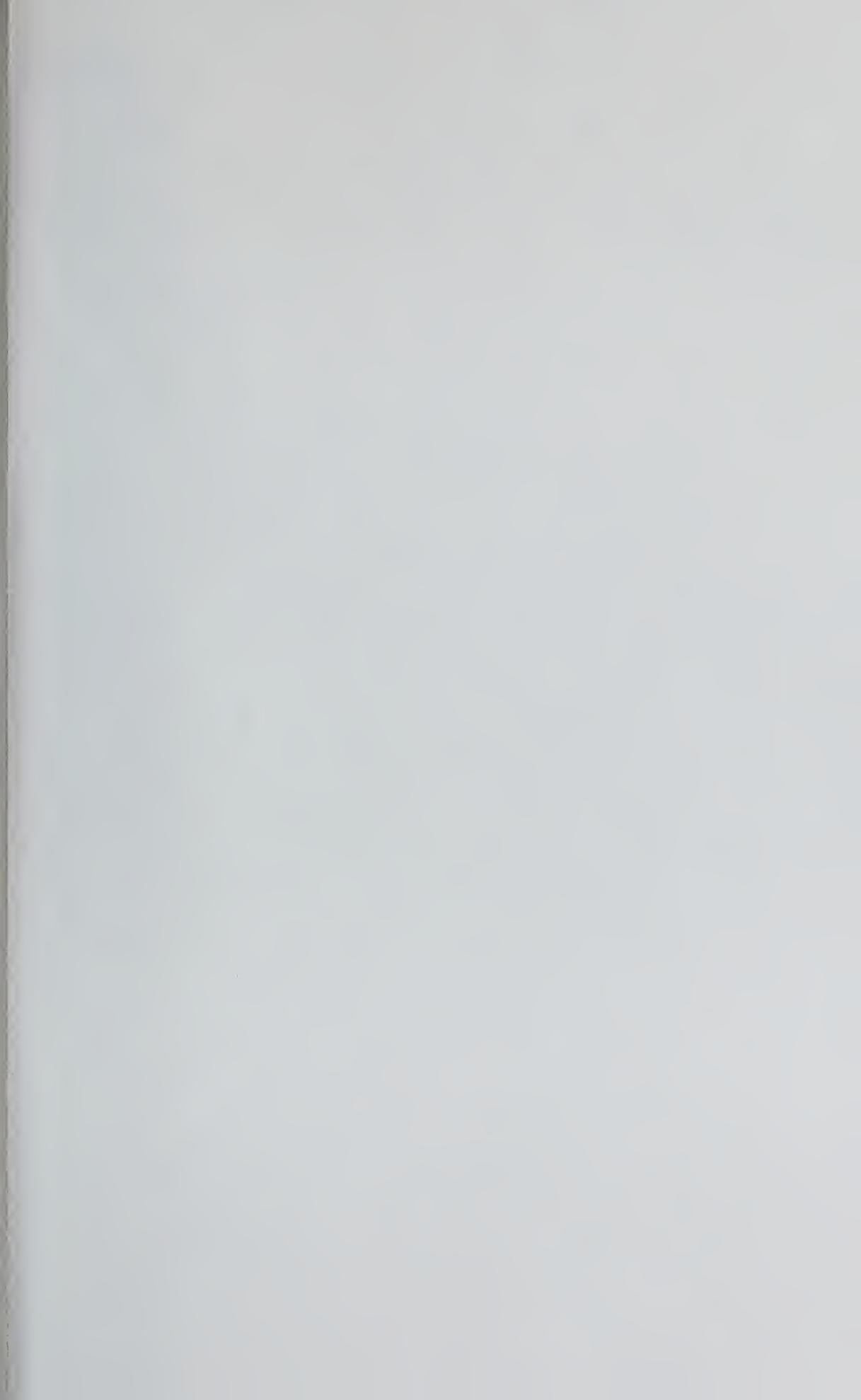
NOTE 2--BASIS OF ACCOUNTING

The accompanying Schedule of Federal Financial Assistance is presented using the modified accrual basis of accounting, which is described in Note 1 to the Town's general purpose financial statements.

NOTE 3--RELATIONSHIP TO GENERAL PURPOSE FINANCIAL STATEMENTS

Federal financial assistance revenues are reported in the Town's general purpose financial statements as intergovernmental revenues as follows:

General Fund	\$91,243
DARE Special Revenue Fund	6,693
	<u>\$97,936</u>





MUNICIPAL SERVICES

Telephone Directory

Town Manager	424-2331
Finance Department	424-2331
Assessor	424-5136
Code Enforcement & Inspection	424-3531
Community Development	424-3531
District Court.....	424-9916
Fire Department	424-3690
Highway Garage	424-9411
Planning & Zonning	424-3531
Police Department.....	424-3774
Public Works Department	424-5137
Selectmen's Office.....	424-2331
Town Clerk/Tax Collector	424-3651
Wastewater Treatment Facility	883-8196
Water District	424-9241

Emergency Telephone Numbers

If your telephone exchange begins with 424 or 429

Dial 9-1-1

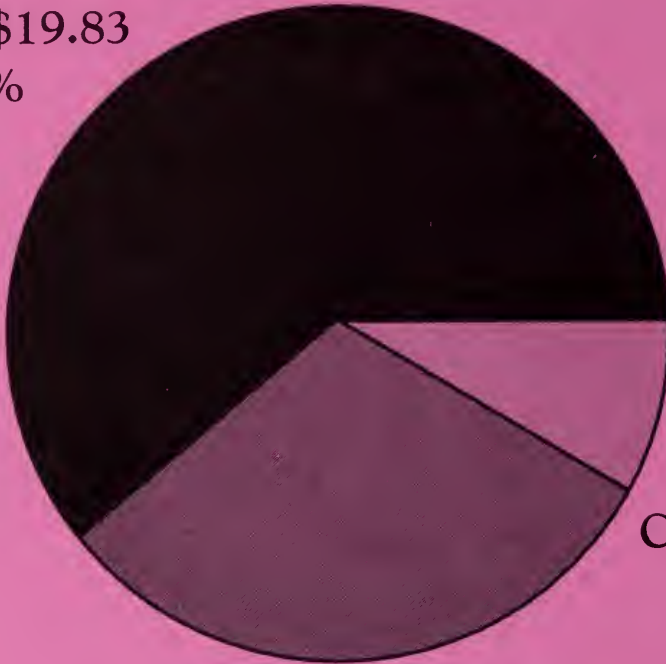
All others dial 424-2222

Office Hours

Town Clerk/Tax Collector	Mon - Fri 8:30 a.m. - 4:30 p.m.
Second and fourth Mondays	7 - 9 p.m.
Assessor's Office	Mon - Fri 8:30 a.m. - 4:30 p.m.
Code Enforcement & Inspection	Mon - Fri 8:00 a.m. - 4:30 p.m.
Community Development.....	Mon-Fri 8:00 a.m.-4:30 p.m.
District Court.....	Mon - Fri 8:30 a.m. - 4:30 p.m.
Library	Mon - Thu 9:00 a.m. - 9:00 p.m.
.....	Fri and Sat 9:00 a.m. - 5:00 p.m.
Planning and Zoning Department.....	Mon - Fri 8:00 a.m. - 4:30 p.m.
Public Works Department	Mon - Fri 8:30 a.m. - 4:30 p.m.
Selectmen's Office.....	Mon - Fri 8:30 a.m. - 4:30 p.m.
Solid Waste and Recycling	Tue - Sat 8:00 a.m. - 4:00 p.m.
Water District	Mon - Fri 8:30 a.m. - 4:30 p.m.

YOUR 1994 TAX DOLLAR

SCHOOL \$19.83
64%



COUNTY \$2.39
8%

MUNICIPAL \$8.67
28%

TOTAL TAX RATE \$30.89 PER \$1,000